

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10010 First Selectman's Office

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|----------------|----------------|----------------|--|
| 51001 | FULL TIME SALARIES | 299,568 | 308,234 | 314,980 | |
| 51005 | PART TIME SALARIES | 4,334 | 4,731 | 4,731 | |
| 51099 | SALARY ADJUSTMENTS | 9,425 | 15,000 | 10,000 | |
| 51098 | TENURE STIPEND | 8,500 | 9,000 | 9,500 | |
| | TOTAL | 321,827 | 336,965 | 339,211 | |

OPERATING EXPENSES

| | | | | | |
|---------|--------------------|----------------|---------------|---------------|--|
| 52027 | OFFICIAL BUSINESS | 4,608 | 4,500 | 4,500 | |
| 52301 | DUES / MEMBERSHIPS | 33,765 | 32,381 | 32,381 | |
| 52320 | AUTO | 1,234 | 1,500 | 1,500 | |
| 54004/5 | STORMS | 101,172 | | | |
| 53001 | OFFICE SUPPLIES | 1,965 | 2,500 | 2,500 | |
| | TOTAL | 142,744 | 40,881 | 40,881 | |

| | | | | |
|--------------------|----------------|----------------|----------------|--------------|
| GRAND TOTAL | 464,571 | 377,846 | 380,092 | 0.59% |
|--------------------|----------------|----------------|----------------|--------------|

10020 Board of Finance

OPERATING EXPENSES

| | | | | | |
|-------|--------------------|---------------|---------------|---------------|---------------|
| 52001 | MEETINGS / MINUTES | 1,269 | 2,125 | 2,178 | |
| 52406 | AUDIT FEE | 79,870 | 81,871 | 81,500 | |
| | GRAND TOTAL | 81,139 | 83,996 | 83,678 | -0.38% |

10030 Legal

OPERATING EXPENSES

| | | | | | |
|-------|--------------------|----------------|----------------|----------------|-------------|
| 52400 | LEGAL & RETAINER | 184,484 | 125,000 | 125,000 | |
| 52402 | LABOR | 24,673 | 30,000 | 30,000 | |
| 52408 | P&Z RETAINER | 19,800 | 19,800 | 19,800 | |
| | GRAND TOTAL | 228,957 | 174,800 | 174,800 | FLAT |

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10040 Central Administration

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|--------|--------|--------|
| 51001 | FULL TIME SALARIES | 55,805 | 57,316 | 59,351 |
| 51005 | PART TIME SALARIES | 36,021 | 41,507 | 41,507 |

| | | | |
|--------------|---------------|---------------|----------------|
| TOTAL | 91,826 | 98,823 | 100,858 |
|--------------|---------------|---------------|----------------|

OPERATING EXPENSES

| | | | | |
|-------|---------------------------|--------|--------|--------|
| 51099 | SALARY CONTINGENCY | 7,896 | 1,500 | 1,500 |
| 52026 | MAINT AGREEMENTS | 7,994 | 8,500 | 8,500 |
| 52041 | POSTAGE | 35,126 | 48,000 | 43,000 |
| 52042 | LEGAL NOTICES | 22,770 | 32,000 | 30,000 |
| 52055 | UTILITY - TELEPHONE | 63,127 | 60,000 | 63,000 |
| 52316 | DUES / TUITION / TRAINING | 14,335 | 16,000 | 16,000 |
| 53001 | OFFICE SUPPLIES | 7,352 | 5,500 | 5,500 |
| 53004 | COPIER SUPPLIES | 6,411 | 6,000 | 6,500 |
| 53006 | BOOKS/JOURNALS | 779 | 500 | 800 |
| 53090 | RECRUITMENT | 150 | 500 | 500 |
| 53091 | PERSONNEL SUPPORT | 9,227 | 11,500 | 11,500 |
| 53305 | OSHA COMPLIANCE | 24 | 1,000 | 1,000 |

| | | | |
|--------------|----------------|----------------|----------------|
| TOTAL | 175,191 | 191,000 | 187,800 |
|--------------|----------------|----------------|----------------|

| | | | | |
|--------------------|----------------|----------------|----------------|---------------|
| GRAND TOTAL | 267,017 | 289,823 | 288,658 | -0.40% |
|--------------------|----------------|----------------|----------------|---------------|

10050 Finance

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|---------|---------|---------|
| 51001 | FULL TIME SALARIES | 423,146 | 436,698 | 297,150 |
| 51006 | LONGEVITY | 900 | 900 | 900 |

| | | | |
|--------------|----------------|----------------|----------------|
| TOTAL | 424,046 | 437,598 | 298,050 |
|--------------|----------------|----------------|----------------|

OPERATING EXPENSES

| | | | | |
|-------|-----------------------|--------|--------|---------|
| 52407 | PROFESSIONAL SERVICES | 13,049 | 10,000 | 10,000 |
| 52413 | PAYROLL PROCESSING | | | 110,389 |
| 53001 | OFFICE SUPPLIES | 3,442 | 4,000 | 4,000 |

| | | | |
|--------------|---------------|---------------|----------------|
| TOTAL | 16,491 | 14,000 | 124,389 |
|--------------|---------------|---------------|----------------|

| | | | | |
|--------------------|----------------|----------------|----------------|---------------|
| GRAND TOTAL | 440,537 | 451,598 | 422,439 | -6.46% |
|--------------------|----------------|----------------|----------------|---------------|

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10060 Information Technology

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|--------|--------|---------|
| 51001 | FULL TIME SALARIES | 95,955 | 97,972 | 105,166 |
| 51005 | PART TIME SALARIES | 22,425 | | 15,000 |

| | | | |
|--------------|----------------|---------------|----------------|
| TOTAL | 118,380 | 97,972 | 120,166 |
|--------------|----------------|---------------|----------------|

OPERATING EXPENSES

| | | | | |
|-------|------------------------------|---------|---------|---------|
| 52025 | EQUIPMENT MAINT | | | |
| 59500 | EQUIPMENT MAINT - IT | 141,421 | 122,700 | 122,700 |
| 59501 | EQUIPMENT MAINT - ASSESSOR | 15,750 | 8,900 | 17,089 |
| 59502 | EQUIPMENT MAINT - FINANCE | 30,848 | 36,750 | 49,125 |
| 59503 | EQUIPMENT MAINT - P&R | 7,969 | 17,000 | 17,000 |
| 59504 | EQUIPMENT MAINT - TAX | 8,500 | 8,500 | 8,850 |
| 59505 | EQUIPMENT MAINT - POLICE | 7,760 | 11,484 | 11,300 |
| 59506 | EQUIPMENT MAINT - FIRE | | 6,000 | 6,000 |
| 59507 | EQUIPMENT MAINT - ANNEX | | 2,200 | 2,200 |
| 59508 | EQUIPMENT MAINT - TOWN CLERK | | 21,000 | 25,827 |
| 59509 | EQUIPMENT MAINT - P&Z | | 5,400 | 2,000 |
| 59510 | EQUIPMENT MAINT - EOC | | 825 | 825 |
| 59511 | EQUIPMENT MAINT - Treasurer | | 1,350 | 1,350 |
| 59521 | PRINTING FORMS - ASSESSOR | 2,654 | 1,063 | 5,473 |
| 59522 | PRINTING FORMS - FINANCE | 315 | 2,000 | 1,500 |
| 59524 | PRINTING FORMS - TAX | 6,783 | 7,780 | 7,888 |
| 59525 | PRINTING FORMS - Town Clerk | | 3,920 | 3,920 |
| 52055 | WAN TELECOM SERVICE | 41,932 | 54,000 | 54,000 |
| 52316 | TECHNICAL TRAINING | 2,081 | 6,000 | 6,000 |
| 52407 | PROFESSIONAL SERVICES | 113,177 | 75,000 | 75,000 |
| 53001 | OFFICE SUPPLIES | 897 | 500 | 500 |

| | | | |
|--------------|----------------|----------------|----------------|
| TOTAL | 380,087 | 392,372 | 418,547 |
|--------------|----------------|----------------|----------------|

| | | | | |
|--------------------|----------------|----------------|----------------|--------------|
| GRAND TOTAL | 498,467 | 490,344 | 538,713 | 9.86% |
|--------------------|----------------|----------------|----------------|--------------|

10070 Registrars - Voter

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|--------|--------|--------|
| 51005 | PART TIME SALARIES | 70,499 | 72,446 | 74,258 |
|-------|--------------------|--------|--------|--------|

| | | | |
|--------------|---------------|---------------|---------------|
| TOTAL | 70,499 | 72,446 | 74,258 |
|--------------|---------------|---------------|---------------|

OPERATING EXPENSES

| | | | | |
|-------|-----------------|----|-----|-------|
| 53001 | OFFICE SUPPLIES | 48 | 800 | 1,000 |
|-------|-----------------|----|-----|-------|

| | | | | |
|--------------------|---------------|---------------|---------------|--------------|
| GRAND TOTAL | 70,547 | 73,246 | 75,258 | 2.75% |
|--------------------|---------------|---------------|---------------|--------------|

10071 Registrars - Election

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|--|--|--|
| 51005 | PART TIME SALARIES | | | |
|-------|--------------------|--|--|--|

| | | | | |
|--------------|--|--|--|---|
| TOTAL | | | | * |
|--------------|--|--|--|---|

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|---------------------------|-----------------------|---------------------|---------------------|---------------------|--------------|
| OPERATING EXPENSES | | | | | |
| 52005 | REFERENDUM / ELECTION | 35,819 | 49,700 | 52,000 | |
| 52006 | VOTER CANVASS | 1,794 | 1,700 | 2,400 | |
| TOTAL | | 37,613 | 51,400 | 54,400 | |
| GRAND TOTAL | | 37,613 | 51,400 | 54,400 | 5.84% |

* Registrars requested an increase in PT Salaries of \$10K. That request is not reflected here.

10080 Assessor's Office

PERSONNEL SERVICES

| | | | | | |
|--------------|--------------------|----------------|----------------|----------------|--|
| 51001 | FULL TIME SALARIES | 320,387 | 334,219 | 348,449 | |
| 51005 | PART TIME SALARIES | 48,447 | 49,358 | 22,247 | |
| 51006 | LONGEVITY | 1,050 | 1,050 | 450 | |
| TOTAL | | 369,884 | 384,627 | 371,146 | |

OPERATING EXPENSES

| | | | | | |
|--------------------|---------------------------|----------------|----------------|----------------|---------------|
| 52320 | AUTO | 2,094 | 2,000 | 2,500 | |
| 52407 | PROFESSIONAL SERVICES | | 100 | 100 | |
| 53001 | OFFICE SUPPLIES | 4,064 | 4,500 | 5,000 | |
| 53005 | LICENSES | | 100 | 100 | |
| 53006 | SCANNING GRAND LIST BOOKS | 305 | 750 | 2,000 | |
| TOTAL | | 6,463 | 7,450 | 9,700 | |
| GRAND TOTAL | | 376,347 | 392,077 | 380,846 | -2.86% |

10090 Board of Assessment Appeals

OPERATING EXPENSES

| | | | | | |
|--------------------|--------------------|------------|------------|------------|-------------|
| 52001 | MEETINGS / MINUTES | 178 | 300 | 300 | |
| GRAND TOTAL | | 178 | 300 | 300 | FLAT |

10100 Tax Collector

PERSONNEL SERVICES

| | | | | | |
|--------------|--------------------|---------------|---------------|---------------|--------------|
| 51001 | FULL TIME SALARIES | 88,411 | 90,930 | 93,203 | |
| TOTAL | | 88,411 | 90,930 | 93,203 | 2.50% |

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10101 Tax Collection Administration

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|----------------|----------------|----------------|--|
| 51001 | FULL TIME SALARIES | 127,433 | 131,894 | 88,167 | |
| 51005 | PART TIME SALARIES | | | 16,502 | |
| 51006 | LONGEVITY | 450 | 1,050 | 450 | |
| | TOTAL | 127,883 | 132,944 | 105,119 | |

OPERATING EXPENSES

| | | | | | |
|-------|-----------------|--------------|--------------|--------------|--|
| 53001 | OFFICE SUPPLIES | 8,969 | 9,000 | 9,000 | |
| | TOTAL | 8,969 | 9,000 | 9,000 | |

| | | | | | |
|--|--------------------|----------------|----------------|----------------|----------------|
| | GRAND TOTAL | 136,852 | 141,944 | 114,119 | -19.60% |
|--|--------------------|----------------|----------------|----------------|----------------|

10110 Treasurer

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|---------------|---------------|---------------|--|
| 51005 | PART TIME SALARIES | 30,945 | 31,867 | 32,664 | |
| | TOTAL | 30,945 | 31,867 | 32,664 | |

OPERATING EXPENSES

| | | | | | |
|-------|-----------------|----|-----|-----|--|
| 53001 | OFFICE SUPPLIES | 17 | 500 | 500 | |
|-------|-----------------|----|-----|-----|--|

| | | | | | |
|--|--------------------|---------------|---------------|---------------|--------------|
| | GRAND TOTAL | 30,962 | 32,367 | 33,164 | 2.46% |
|--|--------------------|---------------|---------------|---------------|--------------|

10120 Town Clerk

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|---------------|---------------|---------------|--------------|
| 51001 | FULL TIME SALARIES | 88,135 | 90,557 | 92,821 | |
| | TOTAL | 88,135 | 90,557 | 92,821 | 2.50% |

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10121 Town Recording Administration

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|----------------|----------------|----------------|
| 51001 | FULL TIME SALARIES | 138,792 | 143,523 | 147,103 |
| 51005 | PART TIME SALARIES | | 1,500 | 1,500 |
| 51006 | LONGEVITY | 1,200 | 1,200 | 1,350 |
| | TOTAL | 139,992 | 146,223 | 149,953 |

OPERATING EXPENSES

| | | | | |
|-------|-----------------------|---------------|--------------|--------------|
| 52005 | REFERENDUM / ELECTION | 595 | 2,200 | 2,200 |
| 52430 | RECORDS RETENTION | 21,993 | 1,000 | 1,000 |
| 52435 | VITAL STATISTICS | 236 | 250 | 250 |
| 53001 | OFFICE SUPPLIES | 4,102 | 4,900 | 4,900 |
| | TOTAL | 26,926 | 8,350 | 8,350 |

| | | | | |
|--------------------|----------------|----------------|----------------|--------------|
| GRAND TOTAL | 166,918 | 154,573 | 158,303 | 2.41% |
|--------------------|----------------|----------------|----------------|--------------|

10130 Planning & Zoning

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|----------------|----------------|----------------|
| 51001 | FULL TIME SALARIES | 223,413 | 273,424 | 278,444 |
| 51005 | PART TIME SALARIES | 15,402 | | |
| | TOTAL | 238,815 | 273,424 | 278,444 |

OPERATING EXPENSES

| | | | | |
|-------|-----------------------|--------------|--------------|--------------|
| 52001 | MEETINGS / MINUTES | 1,615 | 1,950 | 1,950 |
| 52320 | AUTO | 584 | 800 | 800 |
| 52407 | PROFESSIONAL SERVICES | | 200 | 200 |
| 52420 | SURVEYS AND MAPS | | 50 | 50 |
| 53001 | OFFICE SUPPLIES | 3,748 | 3,500 | 3,500 |
| | TOTAL | 5,947 | 6,500 | 6,500 |

| | | | | |
|--------------------|----------------|----------------|----------------|--------------|
| GRAND TOTAL | 244,762 | 279,924 | 284,944 | 1.79% |
|--------------------|----------------|----------------|----------------|--------------|

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10131 Inland Wetlands Board

OPERATING EXPENSES

| | | | | | |
|-------|--------------------|--------------|--------------|--------------|-------------|
| 53001 | BOARD EXPENSES | 1,615 | 2,000 | 2,000 | |
| | GRAND TOTAL | 1,615 | 2,000 | 2,000 | FLAT |

10140 Zoning Board of Appeals

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|---------------|---------------|---------------|--|
| 51001 | FULL TIME SALARIES | 68,168 | 70,048 | 72,799 | |
| 51005 | PART TIME SALARIES | 483 | 2,200 | 2,200 | |
| | TOTAL | 68,651 | 72,248 | 74,999 | |

OPERATING EXPENSES

| | | | | | |
|-------|--------------------|---------------|---------------|---------------|--------------|
| 52001 | MEETINGS / MINUTES | | 250 | 250 | |
| 52044 | ADVERTISING | 906 | 2,000 | 2,000 | |
| 53001 | OFFICE SUPPLIES | 253 | 400 | 350 | |
| | TOTAL | 1,159 | 2,650 | 2,600 | |
| | GRAND TOTAL | 69,810 | 74,898 | 77,599 | 3.61% |

10150 Building

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|----------------|----------------|----------------|--|
| 51001 | FULL TIME SALARIES | 219,855 | 226,549 | 141,751 | |
| 51006 | LONGEVITY | 600 | 600 | | |
| | TOTAL | 220,455 | 227,149 | 141,751 | |

OPERATING EXPENSES

| | | | | | |
|-------|-----------------------|----------------|----------------|----------------|----------------|
| 52320 | AUTO | 2,009 | 2,000 | 2,000 | |
| 52410 | PROFESSIONAL SERVICES | 1,000 | 1,000 | 1,000 | |
| 52430 | RECORDS RETENTION | 2,499 | 2,500 | 2,500 | |
| 53001 | OFFICE SUPPLIES | 1,932 | 1,500 | 1,500 | |
| | TOTAL | 7,440 | 7,000 | 7,000 | |
| | GRAND TOTAL | 227,895 | 234,149 | 148,751 | -36.47% |

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10160 Probate

OPERATING EXPENSES

| | | | | |
|-------|-----------------|-------|-------|-------|
| 53001 | OFFICE SUPPLIES | 5,639 | 6,774 | 7,159 |
|-------|-----------------|-------|-------|-------|

| | | | | | |
|--|--------------------|--------------|--------------|--------------|--------------|
| | GRAND TOTAL | 5,639 | 6,774 | 7,159 | 5.68% |
|--|--------------------|--------------|--------------|--------------|--------------|

10170 Conservation Commission

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|--------|--------|--------|
| 51005 | PART TIME SALARIES | 12,904 | 14,402 | 14,762 |
|-------|--------------------|--------|--------|--------|

| | | | | |
|-------|-------------------|-------|-------|-------|
| 51010 | SEASONAL SALARIES | 2,720 | 8,847 | 2,500 |
|-------|-------------------|-------|-------|-------|

| | | | | |
|--|--------------|---------------|---------------|---------------|
| | TOTAL | 15,624 | 23,249 | 17,262 |
|--|--------------|---------------|---------------|---------------|

OPERATING EXPENSES

| | | | | |
|-------|-------------------|-------|-------|-------|
| 52001 | MEETING / MINUTES | 2,200 | 2,400 | 2,400 |
|-------|-------------------|-------|-------|-------|

| | | | | |
|-------|------------------|--------|-------|-------|
| 52013 | TRAILS / GROUNDS | 13,419 | 4,500 | 5,000 |
|-------|------------------|--------|-------|-------|

| | | | | |
|-------|------|--|-------|-------|
| 52320 | AUTO | | 1,000 | 1,000 |
|-------|------|--|-------|-------|

| | | | | |
|-------|-----------------------|-------|-------|-------|
| 52407 | PROFESSIONAL SERVICES | 3,887 | 4,200 | 9,900 |
|-------|-----------------------|-------|-------|-------|

| | | | | |
|-------|-----------------|-----|-------|-------|
| 53001 | OFFICE SUPPLIES | 940 | 1,000 | 1,000 |
|-------|-----------------|-----|-------|-------|

| | | | | |
|--|--------------|---------------|---------------|---------------|
| | TOTAL | 20,446 | 13,100 | 19,300 |
|--|--------------|---------------|---------------|---------------|

| | | | | | |
|--|--------------------|---------------|---------------|---------------|--------------|
| | GRAND TOTAL | 36,070 | 36,349 | 36,562 | 0.59% |
|--|--------------------|---------------|---------------|---------------|--------------|

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10851 Insurance

OPERATING EXPENSES

| | | | | | |
|-------|--------------------|----------------|----------------|----------------|---------------|
| 57006 | LIABILITY | 387,806 | 415,456 | 394,183 | |
| | GRAND TOTAL | 387,806 | 415,456 | 394,183 | -5.12% |

10853 Employee Taxes / Insurance / Benefits

OPERATING EXPENSES

| | | | | | |
|-------|-----------------------------|------------------|------------------|------------------|--------------|
| 51040 | DISABILITY PAYMENTS | 30,170 | 55,000 | 35,000 | |
| 57001 | MEDICAL INSURANCE | 4,178,794 | 4,599,348 | 4,835,296 # | |
| 57002 | WORKERS COMP INSURANCE | 727,629 | 791,851 | 827,983 | |
| 57003 | UNEMPLOYMENT COMPENSATION | 29,058 | 40,000 | 35,000 | |
| 58001 | PENSION | 1,232,619 | 902,429 | 885,653 | |
| 58003 | ELECTED OFFICIALS - PENSION | 27,733 | 28,435 | 30,000 | |
| 58002 | DEFINED CONTRIBUTION | 150,692 | 191,650 | 200,000 | |
| 58010 | SOCIAL SECURITY / MEDICARE | 1,309,995 | 1,389,531 | 1,375,467 | |
| 58005 | COMPENSATED ABSENCES | 35,363 | 121,975 | 75,000 | |
| 58007 | OPEB - GASB 45 | 138,089 | 185,878 | 163,083 | |
| | GRAND TOTAL | 7,860,142 | 8,306,097 | 8,462,482 | 1.88% |

- Estimated based on an 8% increase from FYE 19 BUD less \$120K (estimated impact of workforce reduction)

10180 Commissions / Committees

OPERATING EXPENSES

| | | | | | |
|-------|-------------------------|---------------|---------------|---------------|--------------|
| 52117 | MEMORIAL DAY | 6,005 | 6,500 | 6,500 | |
| 52118 | HISTORIC DISTRICT | 1,577 | 1,500 | 1,500 | |
| 52119 | AGING | 50 | 100 | 100 | |
| 52120 | ACCESSIBILITY | | 250 | 250 | |
| 52121 | CEMETERY RESTORATION | 12,500 | 12,500 | 17,500 | |
| 52124 | YOUTH SERVICE BUREAU | 28,500 | 28,500 | 28,500 | |
| 52125 | ECONOMIC DEVELOPMENT | 5,091 | 13,500 | 13,500 | |
| 52127 | RIDGEFIELD ARTS COUNCIL | 1,371 | 2,000 | 2,000 | |
| 52174 | PREVENTION COUNCIL | | 1,500 | 1,500 | |
| | GRAND TOTAL | 55,094 | 66,350 | 71,350 | 7.54% |

GENERAL GOVERNMENT

| | | | |
|-------------------|-------------------|-------------------|--------------|
| 11,865,484 | 12,317,798 | 12,375,824 | 0.47% |
|-------------------|-------------------|-------------------|--------------|

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10201 Health

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|----------------|----------------|----------------|--|
| 51001 | FULL TIME SALARIES | 221,577 | 227,713 | 233,491 | |
| | TOTAL | 221,577 | 227,713 | 233,491 | |

OPERATING EXPENSES

| | | | | | |
|-------|----------------------------|---------------|---------------|---------------|--|
| 52028 | CHEMICALOGY | 1,171 | 1,500 | 1,500 | |
| 52040 | PRINTING | 130 | 150 | 150 | |
| 52320 | AUTO | 5,707 | 3,000 | 3,000 | |
| 52407 | PROFESSIONAL SERVICES | 2,464 | 4,000 | 4,000 | |
| 53001 | OFFICE SUPPLIES | 2,497 | 2,000 | 2,000 | |
| 53320 | TRAINING SUPPLIES | 620 | 1,200 | 1,200 | |
| 53218 | HEALTH PROMOTION MATERIALS | 485 | 500 | 500 | |
| | TOTAL | 13,074 | 12,350 | 12,350 | |

| | | | | |
|--------------------|----------------|----------------|----------------|--------------|
| GRAND TOTAL | 234,651 | 240,063 | 245,841 | 2.41% |
|--------------------|----------------|----------------|----------------|--------------|

10210 Social Services

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|---------------|----------------|----------------|--|
| 51001 | FULL TIME SALARIES | 98,119 | 100,699 | 105,794 | |
| | TOTAL | 98,119 | 100,699 | 105,794 | |

OPERATING EXPENSES

| | | | | | |
|-------|------------------------|---------------|---------------|---------------|--|
| 52407 | PROFESSIONAL SERVICES | 75,445 | 75,000 | 85,000 | |
| 52147 | DISABLE TRANSPORTATION | 1,998 | 5,000 | 5,000 | |
| 52320 | AUTO | 488 | 875 | 875 | |
| 53001 | OFFICE SUPPLIES | 1,032 | 1,300 | 1,300 | |
| | TOTAL | 78,963 | 82,175 | 92,175 | |

| | | | | |
|--------------------|----------------|----------------|----------------|--------------|
| GRAND TOTAL | 177,082 | 182,874 | 197,969 | 8.25% |
|--------------------|----------------|----------------|----------------|--------------|

* Social Services requested additional headcount (FT or PT) at a cost of between \$61K and \$99K. Those costs are not reflected here.

10213 Agent for the Elderly

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|---------------|---------------|---------------|--------------|
| 51001 | FULL TIME SALARIES | 49,977 | 50,815 | 52,085 | |
| | GRAND TOTAL | 49,977 | 50,815 | 52,085 | 2.50% |

| | | | | |
|------------------------------------|----------------|----------------|----------------|--------------|
| PUBLIC HEALTH & WELFARE | 461,710 | 473,752 | 495,895 | 4.67% |
|------------------------------------|----------------|----------------|----------------|--------------|

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10220 Community Grants

OPERATING EXPENSES

| | | | | | |
|-------|------------------------------|--------|--------|--------|---|
| 52129 | DREAM HOMES | 2,500 | 2,750 | 2,750 | |
| 52145 | HART BUS | 85,400 | 86,600 | | * |
| 52150 | WOMEN'S CENTER | 6,000 | 6,000 | 6,000 | |
| 52151 | MAMANASCO LAKE | 6,000 | 6,000 | 6,000 | |
| 52152 | VOLUNTEER FIRE FIGHTERS | 20,000 | 25,000 | | * |
| 52160 | MEALS ON WHEELS | 1,000 | 1,000 | 1,000 | |
| 52156 | CHAMBER OF COMMERCE | 2,500 | 2,500 | 2,500 | |
| 52153 | AMOS HOUSE | 500 | 750 | | |
| 52161 | HVCASA/ NW REG MENTAL HEALTI | 750 | 500 | 500 | |
| 52162 | WE CAHR | 625 | 750 | 750 | |
| 52163 | FAMILY AND CHILDREN AID | 400 | 500 | 500 | |
| 52164 | ABILITY BEYOND | 7,203 | 7,343 | | * |
| 52166 | SHELTER OF THE CROSS | 250 | 250 | 250 | |
| 52169 | ANN'S PLACE | 750 | 1,000 | 1,000 | |
| 52171 | NORWALK RIVER WATERSHED | 500 | 500 | 500 | |
| 52172 | RIDGEFIELD SYMPHONY | 500 | 500 | 500 | |
| 52178 | HARBOR WATCH / RIVER WATCH | 500 | 500 | 500 | |
| 52179 | REGIONAL HOSPICE | 500 | 1,000 | 1,000 | |
| 52181 | RVNA | | 10,000 | 10,000 | |
| 52141 | BOYS AND GIRLS CLUB / BARN | | 65,000 | | * |
| 52180 | LYME CONNECTION | 5,000 | 2,500 | 2,500 | |

COMMUNITY GRANTS

| | | | |
|---------|---------|--------|---------|
| 140,878 | 220,943 | 36,250 | -83.59% |
|---------|---------|--------|---------|

* - Included in Contractual Obligations / Commitments in current year

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10281 Golf

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|---------|---------|---------|--|
| 51001 | FULL TIME SALARIES | 101,475 | 100,174 | 105,283 | |
| 51010 | SEASONAL SALARIES | 174,558 | 160,515 | 175,515 | |

TOTAL 276,033 260,689 280,798

OPERATING EXPENSES

| | | | | | |
|-------|------------------|--------|--------|--------|--|
| 52012 | MAINT - BUILDING | 10,191 | 15,000 | 13,000 | |
| 52044 | ADVERTISING | 1,257 | 1,000 | 1,000 | |
| 52055 | TELEPHONE | 3,896 | 5,500 | 5,500 | |
| 52325 | GOLF CARTS | 56,484 | 55,500 | 55,500 | |
| 53001 | OFFICE SUPPLIES | 5,814 | 5,500 | 5,000 | |
| 53054 | MEDICAL | 345 | 750 | 750 | |
| 53450 | GENERAL SUPPLIES | 1,967 | 4,500 | 4,000 | |

TOTAL 79,954 87,750 84,750

GRAND TOTAL 355,987 348,439 365,548

4.91%

10282 Golf Course Maintenance

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|---------|---------|---------|--|
| 51001 | FULL TIME SALARIES | 346,298 | 385,193 | 384,538 | |
| 51006 | LONGEVITY | 1,650 | 1,800 | 1,800 | |
| 51007 | OVERTIME SALARIES | 29,207 | 24,600 | 24,600 | |
| 51010 | SEASONAL SALARIES | 15,309 | 40,000 | 25,000 | |

TOTAL 392,464 451,593 435,938

OPERATING EXPENSES

| | | | | | |
|-------|-------------------------|---------|---------|---------|--|
| 52012 | MAINT - BUILDING | 11,839 | 11,480 | 11,480 | |
| 52025 | CART PATHS | 147 | 15,000 | 15,000 | |
| 52050 | ELECTRIC | 39,421 | 40,025 | 44,268 | |
| 52051 | FUEL OIL | 801 | 6,360 | 5,650 | |
| 52055 | TELEPHONE | 2,553 | 2,000 | 2,000 | |
| 52130 | TREE CARE | 7,300 | 8,000 | 8,000 | |
| 52305 | LAUNDRY / WORK CLOTHES | 2,788 | 4,000 | 3,000 | |
| 53041 | VEHICLE FUEL | 10,663 | 6,540 | 9,450 | |
| 53055 | GROUND CARE SUPPLIES | 128,369 | 124,338 | 124,338 | |
| 53070 | GENERAL REPAIR SUPPLIES | 21,789 | 28,455 | 27,150 | |
| 54002 | SMALL EQUIPMENT | 3,080 | 3,700 | 3,450 | |

TOTAL 228,750 249,898 253,786

GRAND TOTAL 621,214 701,491 689,724

-1.68%

10283 Golf Range

OPERATING EXPENSES

| | | | | | |
|-------|----------------|--|-------|-------|--|
| 52011 | MAINT - RANGE | | 1,500 | 1,000 | |
| 53450 | RANGE SUPPLIES | | 3,500 | 3,000 | |

TOTAL 5,000 4,000

GRAND TOTAL 5,000 4,000

-20.00%

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------|
| GOLF SUBTOTAL | 977,201 | 1,054,930 | 1,059,272 | 0.41% |

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10351 Parks & Recreation Administration

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|----------------|----------------|----------------|--|
| 51001 | FULL TIME SALARIES | 326,282 | 313,120 | 329,437 | |
| 51006 | LONGEVITY | 1,350 | 1,350 | 1,350 | |
| | TOTAL | 327,632 | 314,470 | 330,787 | |

OPERATING EXPENSES

| | | | | | |
|-------|-----------------|---------------|---------------|---------------|--|
| 52055 | TELEPHONE | 10,438 | 9,500 | 9,500 | |
| 53001 | OFFICE SUPPLIES | 4,968 | 5,000 | 5,000 | |
| | TOTAL | 15,406 | 14,500 | 14,500 | |

| | | | | | |
|--|--------------------|----------------|----------------|----------------|--------------|
| | GRAND TOTAL | 343,038 | 328,970 | 345,287 | 4.96% |
|--|--------------------|----------------|----------------|----------------|--------------|

10352 Parks & Recreation Support

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|----------------|----------------|----------------|--|
| 51001 | FULL TIME SALARIES | 280,235 | 291,938 | 307,755 | |
| 51005 | PART TIME - GYM | 18,042 | 18,000 | 18,000 | |
| 51006 | LONGEVITY | 900 | 900 | 900 | |
| 51007 | OVERTIME | 69,390 | 23,500 | 23,500 | |
| | TOTAL | 368,567 | 334,338 | 350,155 | |

OPERATING EXPENSES

| | | | | | |
|-------|-------------------|----------------|----------------|----------------|--|
| 52011 | MAINT - BUILDINGS | 14,000 | 14,000 | 14,000 | |
| 52013 | GROUNDS | 22,651 | 22,725 | 22,725 | |
| 52020 | VEHICLES | 14,053 | 15,600 | 15,600 | |
| 52025 | EQUIPMENT | 11,554 | 12,500 | 12,500 | |
| 52050 | ELECTRIC | 5,757 | 4,569 | 5,053 | |
| 52051 | FUEL OIL | | | | |
| 52054 | SEWER | 1,320 | 1,320 | 1,320 | |
| 52056 | GAS | 24,693 | 24,762 | 24,693 | |
| 53041 | VEHICLE FUEL | 32,050 | 27,032 | 26,460 | |
| 53310 | UNIFORMS | 4,119 | 4,000 | 4,000 | |
| 54002 | SMALL EQUIPMENT | 5,081 | 5,500 | 5,500 | |
| | TOTAL | 135,278 | 132,008 | 131,851 | |

| | | | | | |
|--|--------------------|----------------|----------------|----------------|--------------|
| | GRAND TOTAL | 503,845 | 466,346 | 482,006 | 3.36% |
|--|--------------------|----------------|----------------|----------------|--------------|

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10353 Martin Park

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|--------|--------|--------|--|
| 51010 | PART TIME-SEASONAL | 56,179 | 57,402 | 57,402 | |
| | TOTAL | 56,179 | 57,402 | 57,402 | |

OPERATING EXPENSES

| | | | | | |
|-------|------------------|--------|--------|--------|--|
| 52050 | ELECTRIC | 868 | 874 | 967 | |
| 52055 | - TELEPHONE | | | | |
| 53074 | GENERAL SUPPLIES | 9,547 | 10,000 | 10,000 | |
| | TOTAL | 10,415 | 10,874 | 10,967 | |

| | | | | |
|-------------|--------|--------|--------|-------|
| GRAND TOTAL | 66,594 | 68,276 | 68,369 | 0.14% |
|-------------|--------|--------|--------|-------|

10354 Athletic Fields

PERSONNEL SERVICES

| | | | | | |
|-------|--------------------|---------|---------|---------|--|
| 51001 | FULL TIME SALARIES | 298,579 | 327,750 | 338,007 | |
| 51010 | PART TIME SEASONAL | | | | |
| 51006 | LONGEVITY | 1,350 | 1,950 | 1,950 | |
| 51007 | OVERTIME | 6,779 | 6,500 | 6,500 | |
| | TOTAL | 306,708 | 336,200 | 346,457 | |

OPERATING EXPENSES

| | | | | | |
|-------|--------------------------|---------|---------|---------|--|
| 52013 | MAINT - GROUNDS | 57,532 | 58,532 | 58,532 | |
| 52050 | ELECTRIC | 19,883 | 18,365 | 20,311 | |
| 52052 | WATER | 8,557 | 9,500 | 8,557 | |
| 53055 | GROUND CARE SUPPLIES | 57,385 | 64,385 | 64,385 | |
| 53056 | SCOTT'S RIDGE TURF FIELD | | 55,000 | 50,000 | |
| 54002 | SMALL EQUIPMENT | 10,992 | 11,000 | 11,000 | |
| | TOTAL | 154,349 | 216,782 | 212,785 | |

| | | | | |
|-------------|---------|---------|---------|-------|
| GRAND TOTAL | 461,057 | 552,982 | 559,242 | 1.13% |
|-------------|---------|---------|---------|-------|

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10356 Recreation Center

PERSONNEL SERVICES

| | | | | |
|-------|-------------------------------|------------------|------------------|------------------|
| 51001 | FULL TIME SALARIES | 810,877 | 849,410 | 776,252 |
| 51005 | PART TIME SALARIES | 215,426 | 229,592 | 246,406 |
| 51007 | OVERTIME | 12,295 | 8,500 | 8,500 |
| 51010 | PART TIME-SEASONAL | 111,138 | 115,825 | 118,142 |
| 51012 | PROGRAM - DAYCAMP/PRE | 198,206 | 219,079 | 224,556 |
| 51013 | PROGRAM - AQUATICS / WELLNES: | 188,193 | 175,640 | 189,691 |
| 51006 | LONGEVITY | 750 | 900 | 900 |
| | TOTAL | 1,536,885 | 1,598,946 | 1,564,447 |

OPERATING EXPENSES

| | | | | |
|-------|---------------------------|----------------|------------------|------------------|
| 52012 | MAINT - BUILDING | 191,602 | 205,000 | 205,000 |
| 52013 | CHEMICALS | 12,332 | 12,500 | 12,500 |
| 52050 | ELECTRIC | 191,863 | 187,651 | 207,540 |
| 52052 | WATER | 16,825 | 18,003 | 16,825 |
| 52054 | SEWER | 14,960 | 14,960 | 14,960 |
| 52056 | GAS | 52,071 | 54,640 | 52,071 |
| 52316 | DUES / TUITION / TRAINING | 4,996 | 5,000 | 6,250 |
| 52317 | PROGRAM COSTS | 358,435 | 448,500 | 448,500 |
| 53001 | OFFICE SUPPLIES | 75,165 | 80,000 | 80,000 |
| 53030 | SPECIAL RECREATION | 11,277 | 10,000 | 10,000 |
| 53310 | UNIFORMS | 2,641 | 3,000 | 3,000 |
| 54002 | SMALL EQUIPMENT | 50,000 | 45,000 | 50,000 |
| | TOTAL | 982,167 | 1,084,254 | 1,106,646 |

GRAND TOTAL 2,519,052 2,683,200 2,671,093

-0.45%

10357 School Grounds

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|----------------|----------------|----------------|
| 51001 | FULL TIME SALARIES | 293,487 | 301,564 | 309,124 |
| 51007 | OVERTIME | 6,010 | 5,000 | 5,000 |
| 51010 | PART TIME SEASONAL | 22,239 | 26,050 | 26,050 |
| 51006 | LONGEVITY | 1,200 | 1,500 | 1,500 |
| | TOTAL | 322,936 | 334,114 | 341,674 |

OPERATING EXPENSES

| | | | | |
|-------|-----------------|----------------|----------------|----------------|
| 52013 | MAINT - GROUNDS | 76,182 | 74,753 | 74,753 |
| 52020 | VEHICLES | 12,818 | 13,100 | 13,100 |
| 52025 | EQUIPMENT | 11,184 | 12,800 | 12,800 |
| 53310 | UNIFORMS | 1,400 | 2,000 | 2,000 |
| 54002 | SMALL EQUIPMENT | 5,336 | 6,000 | 6,000 |
| | TOTAL | 106,920 | 108,653 | 108,653 |

GRAND TOTAL 429,856 442,767 450,327

1.71%

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|-------------------------------|-----------------------------|---------------------|---------------------|---------------------|----------------|
| 10358 | Barlow Mountain Pool | | | | |
| | PERSONNEL SERVICES | | | | |
| 51010 | PART TIME SEASONAL | 11,609 | 14,608 | 14,608 | |
| | TOTAL | 11,609 | 14,608 | 14,608 | |
| | OPERATING EXPENSES | | | | |
| 52012 | BUILDING MAINTENANCE | 22,807 | 19,500 | 19,500 | |
| 52013 | CHEMICALS | 10,000 | 10,000 | 10,000 | |
| 54002 | SMALL EQUIPMENT | 4,000 | 4,000 | 4,000 | |
| 52050 | UTILITIES | 56,207 | 74,000 | 74,000 | |
| | TOTAL | 93,014 | 107,500 | 107,500 | |
| | GRAND TOTAL | 104,623 | 122,108 | 122,108 | FLAT |
| 10359 | Skate Park | | | | |
| | PERSONNEL SERVICES | | | | |
| 51001 | FULL TIME SALARIES | 32,326 | 29,915 | | |
| 51010 | SEASONAL | 16,406 | 20,222 | 17,016 | |
| | TOTAL | 48,732 | 50,137 | 17,016 | |
| | OPERATING EXPENSES | | | | |
| 53074 | GENERAL SUPPLIES | 1,269 | 2,500 | 1,000 | |
| | TOTAL | 1,269 | 2,500 | 1,000 | |
| | GRAND TOTAL | 50,001 | 52,637 | 18,016 | -65.77% |
| PARKS AND REC SUBTOTAL | | 4,478,066 | 4,717,286 | 4,716,448 | -0.02% |
| 10370 | Town Tree Warden | | | | |
| | PERSONNEL SERVICES | | | | |
| 51001 | FULL TIME SALARIES | 45,878 | 50,069 | 51,321 | |
| | TOTAL | 45,878 | 50,069 | 51,321 | |
| | OPERATING EXPENSES | | | | |
| 52016 | TREE DISPOSAL | 53,200 | 50,000 | 50,000 | |
| 52130 | TREE CARE | 155,183 | 140,000 | 150,000 | |
| 52131 | TREE CARE - OPEN SPACE | 4,550 | 5,000 | 5,000 | |
| 52320 | AUTO | 2,931 | 3,500 | 3,000 | |
| 53055 | GROUND CARE SUPPLY | 17,762 | 20,000 | 20,000 | |
| | TOTAL | 233,626 | 218,500 | 228,000 | |
| | GRAND TOTAL | 279,504 | 268,569 | 279,321 | 4.00% |
| PUBLIC RECREATION | | 5,734,771 | 6,040,785 | 6,055,040 | 0.24% |

| | | ACTUAL | BUDGET | BUDGET | |
|--|--|------------------|------------------|------------------|-----------------|
| | | 2017-2018 | 2018-2019 | 2019-2020 | % CHANGE |

10401 Police Patrol

PERSONNEL SERVICES

| | | | | | |
|-------|---------------------------|------------------|------------------|------------------|--|
| 51001 | FULL TIME SALARIES | 3,594,761 | 3,855,128 | 3,960,590 | |
| 51006 | LONGEVITY | 17,400 | 19,900 | 20,450 | |
| 51007 | OVERTIME | 170,925 | 154,000 | 154,350 | |
| 51008 | HOLIDAY PAY | 169,561 | 192,353 | 192,353 | |
| 51009 | TRAFFIC AGENTS / X-GUARDS | 3,530 | 4,116 | 4,116 | |
| 51020 | SPECIAL DUTY | 258,457 | 100 | 100 | |
| 51025 | COMPENSATORY TIME | 8,584 | 43,050 | 44,126 | |
| 51032 | DIFFERENTIAL | 36,595 | 43,750 | 43,750 | |
| 51005 | PART TIME SALARIES | 3,431 | 8,088 | 8,088 | |
| | TOTAL | 4,263,244 | 4,320,485 | 4,427,923 | |

OPERATING EXPENSES

| | | | | | |
|-------|-------------------------|----------------|----------------|----------------|--|
| 52020 | MAINT - VEHICLES | 26,427 | 28,000 | 33,000 | |
| 52301 | DUES - TOWN MEMBERSHIPS | 1,880 | 2,200 | 2,200 | |
| 52305 | LAUNDRY / WORK CLOTHES | 12,759 | 15,000 | 15,000 | |
| 52316 | TRAINING - OTHER | 37,668 | 30,000 | 32,000 | |
| 52407 | PROFESSIONAL SERVICES | 16,751 | 14,000 | 16,000 | |
| 52700 | SPECIAL COMM SERVICES | 276 | 500 | 500 | |
| 52777 | MISC - INVESTIGATION | 3,151 | 3,500 | 3,500 | |
| 53001 | OFFICE SUPPLIES | 10,326 | 12,000 | 12,000 | |
| 53006 | BOOKS / JOURNALS | 2,686 | 2,400 | 2,400 | |
| 53020 | PHOTOGRAPHIC SUPPLIES | 2,983 | 3,700 | 3,700 | |
| 53041 | VEHICLE FUEL | 44,322 | 52,756 | 41,580 | |
| 53310 | UNIFORMS | 39,160 | 45,000 | 45,000 | |
| 53400 | EQUIPMENT REPLACEMENTS | 34,004 | 42,784 | 42,453 | |
| 53460 | FOOD PRISONERS | 110 | 300 | 300 | |
| 53410 | CRUISERS | 101,680 | 139,742 | 82,300 # | |
| | TOTAL | 334,183 | 391,882 | 331,933 | |

| | | | | |
|--------------------|------------------|------------------|------------------|--------------|
| GRAND TOTAL | 4,597,427 | 4,712,367 | 4,759,856 | 1.01% |
|--------------------|------------------|------------------|------------------|--------------|

- Request is for 1 leased vehicles at \$16,000 and 2 cruisers (at \$63,000), plus fit out costs less trade in.

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10402 Police Support

PERSONNEL SERVICES

| | | | | |
|--------------|--------------------|----------------|----------------|----------------|
| 51001 | FULL TIME SALARIES | 282,167 | 289,210 | 279,238 |
| 51006 | LONGEVITY | 1,800 | 1,800 | 600 |
| 51011 | PART TIME | 26,541 | 41,222 | 40,364 |
| TOTAL | | 310,508 | 332,232 | 320,202 |

OPERATING EXPENSES

| | | | | |
|--------------|--------------------------|----------------|----------------|----------------|
| 52035 | MAINT - ELECTRONICS | 5,160 | 14,000 | 14,000 |
| 52055 | TELEPHONE | 38,771 | 41,000 | 39,000 |
| 52135 | DARE PROGRAM | 9,115 | 8,750 | 8,750 |
| 52210 | TRAFFIC CONTROL SERVICE | 21,567 | 26,000 | 28,000 |
| 53451 | OXYGEN REPLACEMENT | 875 | 1,700 | 1,700 |
| 52520 | LOCAL AGENCIES | 3,000 | 3,000 | 3,000 |
| 52525 | STATE AGENCIES | 2,517 | 5,000 | 5,000 |
| 53002 | COMPUTER SUPPLIES | 31,476 | 37,500 | 37,500 |
| 53008 | SPECIAL SUPPLY/SERVICES | 2,783 | 2,750 | 2,750 |
| 53220 | TRAFFIC CONTROL MATERIAL | 11,340 | 12,600 | 12,600 |
| 53400 | POLICE EQUIPMENT | 15,216 | 16,000 | 16,000 |
| 54002 | SMALL EQUIPMENT | 1,786 | 1,800 | 1,800 |
| TOTAL | | 143,606 | 170,100 | 170,100 |

| | | | | |
|--------------------|----------------|----------------|----------------|---------------|
| GRAND TOTAL | 454,114 | 502,332 | 490,302 | -2.39% |
|--------------------|----------------|----------------|----------------|---------------|

10403 Police Headquarters

PERSONNEL SERVICES

| | | | | |
|--------------|--------------------|---------------|---------------|---------------|
| 51001 | PART TIME SALARIES | 30,298 | 30,829 | 31,472 |
| TOTAL | | 30,298 | 30,829 | 31,472 |

OPERATING EXPENSES

| | | | | |
|--------------|-------------------------|---------------|----------------|----------------|
| 52012 | MAINT - BUILDING | 9,536 | 15,000 | 15,000 |
| 52026 | MAINT AGREEMENTS | 23,162 | 28,163 | 28,163 |
| 52050 | ELECTRIC | 37,771 | 39,942 | 44,175 |
| 52051 | FUEL OIL | 718 | 4,452 | 4,746 |
| 52052 | WATER | 1,008 | 1,141 | 1,008 |
| 52054 | SEWER | 880 | 880 | 880 |
| 52056 | GAS | 7,115 | 7,538 | 7,115 |
| 53070 | BUILDING MAINT SUPPLIES | 5,737 | 6,500 | 6,500 |
| TOTAL | | 85,927 | 103,616 | 107,587 |

| | | | | |
|--------------------|----------------|----------------|----------------|--------------|
| GRAND TOTAL | 116,225 | 134,445 | 139,059 | 3.43% |
|--------------------|----------------|----------------|----------------|--------------|

POLICE SUBTOTAL

| | | | |
|------------------|------------------|------------------|--------------|
| 5,167,766 | 5,349,144 | 5,389,217 | 0.75% |
|------------------|------------------|------------------|--------------|

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10525 Town Safety and Security (SRO)

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|---------------|---------------|---------------|
| 51001 | FULL TIME SALARIES | 76,023 | 78,193 | 80,148 |
| 51025 | COMPENSATORY TIME | | 750 | |
| 51008 | HOLIDAY PAY | 2,461 | 3,993 | 4,093 |
| | TOTAL | 78,484 | 82,936 | 84,241 |

OPERATING EXPENSES

| | | | | |
|-------|------------------------|--------------|--------------|--------------|
| 52305 | LAUNDRY / WORK CLOTHES | 591 | 450 | 450 |
| 52316 | TRAINING | 2,155 | 1,650 | 2,650 |
| 53310 | UNIFORMS | 143 | 2,300 | 1,300 |
| | TOTAL | 2,889 | 4,400 | 4,400 |

| | | | | |
|--------------------|---------------|---------------|---------------|--------------|
| GRAND TOTAL | 81,373 | 87,336 | 88,641 | 1.49% |
|--------------------|---------------|---------------|---------------|--------------|

10535 Animal Control Officer

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|---------------|---------------|---------------|
| 51001 | FULL TIME SALARIES | 65,210 | 60,000 | 61,421 |
| 51002 | ON CALL PAY | 305 | 7,800 | 7,800 |
| 51007 | OVERTIME | 7,938 | 3,500 | 7,000 |
| 51008 | HOLIDAY PAY | | 3,120 | |
| | TOTAL | 73,453 | 74,420 | 76,221 |

OPERATING EXPENSES

| | | | | |
|-------|---------------------------|---------------|---------------|---------------|
| 52012 | MAINT - BUILDING | 4,105 | 2,400 | 2,400 |
| 52020 | VEHICLE | 2,621 | 2,000 | 2,000 |
| 52050 | ELECTRIC | 2,400 | 3,859 | 4,268 |
| 52055 | TELEPHONE | 1,222 | 3,500 | 3,500 |
| 52056 | NATURAL GAS | 2,640 | 2,975 | 2,640 |
| 52100 | REDEMPTIONS | 45 | 300 | 300 |
| 52305 | LAUNDRY / WORK CLOTHES | 500 | 500 | 500 |
| 52409 | VETERINARIAN SERVICES | 914 | 700 | 900 |
| 52316 | DUES / TUITION / TRAINING | 163 | 350 | 350 |
| 53001 | OFFICE SUPPLIES | 1,368 | 750 | 750 |
| 53074 | GENERAL SUPPLIES | 220 | 150 | 150 |
| 53465 | CANINE SUPPLIES | 290 | 1,200 | 700 |
| | TOTAL | 16,488 | 18,684 | 18,458 |

| | | | | |
|--------------------|---------------|---------------|---------------|--------------|
| GRAND TOTAL | 89,941 | 93,104 | 94,679 | 1.69% |
|--------------------|---------------|---------------|---------------|--------------|

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10501 Fire Fighting / EMS

PERSONNEL SERVICES

| | | | | |
|-------|-------------------------|------------------|------------------|------------------|
| 51001 | FULL TIME SALARIES | 2,877,313 | 3,089,686 | 3,136,057 |
| 51005 | PART TIME SALARIES | 4,601 | 6,000 | 6,000 |
| 51006 | LONGEVITY | 19,007 | 19,300 | 17,350 |
| 51007 | OVERTIME | 463,185 | 448,365 | 463,030 |
| 51008 | HOLIDAY PAY | 138,525 | 151,046 | 150,453 |
| 51011 | PART TIME DISPATCHERS | 212,231 | 253,850 | 260,082 |
| 51020 | SPECIAL DUTY / FURLOUGH | 16,901 | | |
| 51025 | TRAINING TIME | 44,917 | 51,500 | 52,787 |
| 51028 | FIRE INSPECTOR | 29,163 | 35,000 | 46,764 |
| | TOTAL | 3,805,843 | 4,054,747 | 4,132,523 |

OPERATING EXPENSES

| | | | | |
|-------|------------------------------|----------------|----------------|----------------|
| 52012 | MAINT - BUILDING | 24,949 | 29,172 | 28,500 |
| 52020 | VEHICLES | 67,802 | 73,500 | 73,500 |
| 52025 | CARDIAC MONITORS | 9,100 | 10,000 | 12,000 |
| 52035 | ELECTRONICS | 6,822 | 6,000 | 7,500 |
| 52050 | ELECTRIC | 24,188 | 23,007 | 25,446 |
| 52051 | HEAT | 545 | 4,664 | 4,972 |
| 52052 | WATER | 2,907 | 3,884 | 2,907 |
| 52054 | SEWER | 1,100 | 1,100 | 1,100 |
| 52055 | TELEPHONE | 21,662 | 23,000 | 23,000 |
| 52056 | GAS | 11,789 | 14,007 | 11,789 |
| 52316 | FIRE PREVENTION & EDUCATION | 3,929 | 5,000 | 5,000 |
| 52407 | EAP / DRUG TESTING | 2,481 | 3,900 | 3,900 |
| 52412 | OSHA MAINTENANCE | 31,816 | 30,000 | 32,000 |
| 52520 | C-MED RADIO | 7,015 | 10,706 | 11,027 |
| 53054 | MEDICAL SUPPLIES | 81,052 | 74,160 | 75,643 |
| 53001 | OFFICE SUPPLIES | 10,036 | 7,280 | 7,425 |
| 53040 | VEHICLE FUEL - DIESEL | 50,083 | 29,900 | 29,840 |
| 53310 | UNIFORMS | 25,662 | 27,540 | 28,090 |
| 53320 | TRAINING, TUITION & SUPPLIES | 24,625 | 30,000 | 32,500 |
| 53450 | SPECIAL EQUIPMENT | 157 | 5,000 | 5,000 |
| 53475 | HAZARD MATERIALS | 2,095 | 3,000 | 3,000 |
| 54002 | SMALL EQUIPMENT | 14,250 | 17,050 | 17,050 |
| | TOTAL | 424,065 | 431,870 | 441,189 |

GRAND TOTAL 4,229,908 4,486,617 4,573,712 **1.94%**

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|-------------------------------|--------------------------------|---------------------|---------------------|---------------------|--------------|
| 10504 | Volunteer Fire Fighting | | | | |
| | OPERATING EXPENSES | | | | |
| 53320 | TRAINING | 2,240 | 5,300 | 5,300 | |
| 53450 | SPECIAL EQUIPMENT | 9,557 | 11,950 | 11,950 | |
| 53455 | PHYSICAL EXAMS | 291 | 2,000 | 2,000 | |
| 53451 | FIRE POLICE EQUIPMENT | 4,908 | 4,500 | 4,500 | |
| | GRAND TOTAL | 16,996 | 23,750 | 23,750 | FLAT |
| FIRE SUBTOTAL | | 4,246,904 | 4,510,367 | 4,597,462 | 1.93% |
| 10505 | Emergency Management | | | | |
| | OPERATING EXPENSES | | | | |
| 52035 | ELECTRONICS | 135 | | | |
| 53320 | TRAINING | 1,494 | 2,500 | 2,000 | |
| 52025 | EQUIPMENT / MAINTENANCE | 2,358 | 750 | 1,500 | |
| 52421 | PUBLIC INFORMATION | | | 1,000 | |
| 53001 | OFFICE SUPPLIES | 138 | 500 | 500 | |
| | GRAND TOTAL | 4,125 | 3,750 | 5,000 | 33.33% |
| FIRE & EM SUBTOTAL | | 4,251,029 | 4,514,117 | 4,602,462 | 1.96% |
| 10550 | Parking Authority | | | | |
| | PERSONNEL SERVICES | | | | |
| 51005 | PART TIME SALARIES | 24,800 | 25,550 | 26,411 | |
| | TOTAL | 24,800 | 25,550 | 26,411 | |
| | OPERATING EXPENSES | | | | |
| 53001 | AUTHORITY EXPENSES | 14,038 | 15,000 | 14,500 | |
| | TOTAL | 14,038 | 15,000 | 14,500 | |
| | GRAND TOTAL | 38,838 | 40,550 | 40,911 | 0.89% |
| 10551 | Mobile Radio System | | | | |
| | OPERATING EXPENSES | | | | |
| 52035 | ELECTRONICS | 26,003 | 30,000 | 30,000 | |
| 52026 | LEASES - MOSES / AQUARION | 567 | 20,700 | 10,700 | |
| | GRAND TOTAL | 26,570 | 50,700 | 40,700 | -19.72% |
| PUBLIC SAFETY | | 9,655,517 | 10,134,951 | 10,256,611 | 1.20% |

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10601 Highway Administration

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|---------|---------|---------|
| 51001 | FULL TIME SALARIES | 419,573 | 509,665 | 368,383 |
| 51005 | PART TIME SALARIES | 40,058 | 42,125 | 49,094 |
| 51006 | LONGEVITY | 11,830 | 11,850 | 12,300 |

TOTAL 471,461 563,640 429,777

OPERATING EXPENSES

| | | | | |
|-------|------------------|-------|-------|-------|
| 53001 | OFFICE SUPPLIES | 925 | 2,000 | 2,000 |
| 53004 | COPIER / SCANNER | | | |
| 52055 | INTERNET | 1,971 | 2,796 | 5,796 |

GRAND TOTAL 474,357 568,436 437,573

-23.02%

10602 Highway Maintenance

PERSONNEL SERVICES

| | | | | |
|-------|----------------------|-----------|-----------|-----------|
| 51001 | FULL TIME SALARIES | 1,300,447 | 1,402,446 | 1,441,358 |
| 51005 | PART TIME SALARIES | 58,886 | 110,850 | 110,850 |
| 51007 | OVERTIME | 247,703 | 120,000 | 120,000 |
| 51030 | DIFFERENTIAL - OTHER | 2,000 | 2,000 | 2,000 |

TOTAL 1,609,036 1,635,296 1,674,208

OPERATING EXPENSES

| | | | | |
|-------|------------------------|--------|--------|--------|
| 52035 | MAINT - ELECTRONIC | 445 | 500 | 500 |
| 52050 | ELECTRIC | 23,332 | 22,701 | 25,107 |
| 52055 | TELEPHONE | 3,938 | 4,000 | 4,000 |
| 52305 | LAUNDRY / WORK CLOTHES | 17,177 | 18,240 | 18,240 |

TOTAL 44,892 45,441 47,847

GRAND TOTAL 1,653,928 1,680,737 1,722,055

2.46%

10603 Snow Removal

OPERATING EXPENSES

| | | | | |
|-------|------------------------|---------|---------|---------|
| 53210 | SNOW REMOVAL MATERIALS | 209,969 | 214,200 | 214,200 |
|-------|------------------------|---------|---------|---------|

GRAND TOTAL 209,969 214,200 214,200

FLAT

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10604 Highway Support Services

OPERATING EXPENSES

| | | | | |
|-------|--------------------------|---------|---------|---------|
| 52025 | MAINTENANCE EQUIPMENT | 17,806 | 14,250 | 14,250 |
| 53040 | DIESEL FUEL | 84,460 | 83,913 | 69,759 |
| 53041 | VEHICLE FUEL | 3,763 | 5,668 | 4,914 |
| 53062 | SHOP SUPPLIES | 14,548 | 16,000 | 16,000 |
| 53065 | VEHICLE PARTS / SUPPLIES | 139,557 | 153,151 | 157,450 |
| 53066 | TIRE & TUBES | 23,199 | 21,200 | 21,836 |
| 53205 | PATCHING | 7,461 | 10,000 | 10,000 |
| 53067 | MORBARK | 103,442 | 104,000 | * |
| 53320 | TRAINING | 750 | 5,000 | 5,000 |
| 54002 | SMALL EQUIPMENT | 5,267 | 8,000 | 8,000 |

| | | | | |
|--------------------|----------------|----------------|----------------|----------------|
| GRAND TOTAL | 400,253 | 421,182 | 307,209 | -27.06% |
|--------------------|----------------|----------------|----------------|----------------|

* - Last payment under the Morbark Lease is Oct 2018.

10605 Road Maintenance

OPERATING EXPENSES

| | | | | |
|-------|-----------------------|--------|--------|--------|
| 52202 | ROAD SWEEPING | 4,408 | 7,050 | 7,050 |
| 52204 | SNOW CONTRACTORS | 62,876 | 48,000 | 48,000 |
| 53206 | POST / CABLE SUPPLIES | 1,000 | 1,000 | 1,000 |
| 53220 | SIGNAGE | 3,594 | 3,700 | 3,700 |
| 53222 | CRACK SEAL | 45,000 | 45,000 | 45,000 |

| | | | | |
|--------------------|----------------|----------------|----------------|-------------|
| GRAND TOTAL | 116,878 | 104,750 | 104,750 | FLAT |
|--------------------|----------------|----------------|----------------|-------------|

HIGHWAY SUBTOTAL

| | | | |
|------------------|------------------|------------------|---------------|
| 2,855,385 | 2,989,305 | 2,785,787 | -6.81% |
|------------------|------------------|------------------|---------------|

10650 Town Engineer

PERSONNEL SERVICES

| | | | | |
|--------------|--------------------|----------------|----------------|----------------|
| 51001 | FULL TIME SALARIES | 202,711 | 208,662 | 166,445 |
| TOTAL | | 202,711 | 208,662 | 166,445 |

OPERATING EXPENSES

| | | | | |
|--------------|-----------------|---------------|---------------|---------------|
| 52320 | AUTO | 1,341 | 1,100 | 1,100 |
| 52420 | SURVEY / MAPS | 527 | 900 | 900 |
| 53001 | OFFICE SUPPLIES | 102 | 350 | 350 |
| 52030 | BASIN TESTING | 18,000 | 18,000 | 18,000 |
| TOTAL | | 19,970 | 20,350 | 20,350 |

| | | | | |
|--------------------|----------------|----------------|----------------|----------------|
| GRAND TOTAL | 222,681 | 229,012 | 186,795 | -18.43% |
|--------------------|----------------|----------------|----------------|----------------|

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10670 Solid Waste

OPERATING EXPENSES

| | | | | |
|-------|---------------------------|--------|--------|--------|
| 52017 | BRUSH REMOVAL | 5,938 | 6,500 | 6,500 |
| 52018 | ENVIRONMENTAL / RECYCLING | 4,313 | 5,000 | 5,000 |
| 52019 | TIRE REMOVAL | 3,340 | 4,000 | 4,000 |
| 53219 | ADOPT A STREET SIGNAGE | 600 | 600 | 600 |
| 52021 | SCRAP METAL REMOVAL | 43,800 | 44,400 | 44,400 |

| | | | | | |
|--------------------|--|---------------|---------------|---------------|-------------|
| GRAND TOTAL | | 57,991 | 60,500 | 60,500 | FLAT |
|--------------------|--|---------------|---------------|---------------|-------------|

10680 Town Buildings

PERSONNEL SERVICES

| | | | | |
|-------|--------------------|---------|---------|---------|
| 51001 | FULL TIME SALARIES | 126,356 | 133,341 | 135,807 |
| 51005 | PART TIME SALARIES | 1,654 | 750 | 750 |
| 51006 | LONGEVITY | 600 | 600 | 600 |

| | | | | |
|--------------|--|----------------|----------------|----------------|
| TOTAL | | 128,610 | 134,691 | 137,157 |
|--------------|--|----------------|----------------|----------------|

OPERATING EXPENSES

| | | | | |
|-------|----------------------------|---------|---------|---------|
| 52012 | MAINT - BUILDING | 138,430 | 106,000 | 106,000 |
| 53071 | SCHLUMBERGER PROPERTY MAIN | 108,536 | 45,000 | 43,500 |
| 53072 | SCHLUMBERGER SITE WORK | 181,568 | | |
| 53070 | MAINTENANCE SUPPLIES | 7,428 | 6,300 | 6,300 |

| | | | | |
|--------------|--|----------------|----------------|----------------|
| TOTAL | | 435,962 | 157,300 | 155,800 |
|--------------|--|----------------|----------------|----------------|

| | | | | | |
|--------------------|--|----------------|----------------|----------------|--------------|
| GRAND TOTAL | | 564,572 | 291,991 | 292,957 | 0.33% |
|--------------------|--|----------------|----------------|----------------|--------------|

10682 Venus Building

OPERATING EXPENSES

| | | | | |
|-------|------------------|---------|---------|---------|
| 52012 | MAINT - BUILDING | 42,704 | 32,300 | 32,300 |
| 52050 | ELECTRIC | 171,315 | 194,288 | 214,881 |
| 52052 | WATER | 5,998 | 6,502 | 5,998 |
| 52055 | TELEPHONE | | 425 | 425 |
| 52056 | GAS | 50,811 | 67,028 | 50,811 |

| | | | | |
|--------------|--|----------------|----------------|----------------|
| TOTAL | | 270,828 | 300,543 | 304,415 |
|--------------|--|----------------|----------------|----------------|

| | | | | | |
|--------------------|--|----------------|----------------|----------------|--------------|
| GRAND TOTAL | | 270,828 | 300,543 | 304,415 | 1.29% |
|--------------------|--|----------------|----------------|----------------|--------------|

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10690 Town Utilities

OPERATING EXPENSES

| | | | | |
|-------|--------------------|---------|---------|---------|
| 52012 | TOWN SECURITY | 33,471 | 30,000 | 30,000 |
| 52016 | TOWN SOLID WASTE | 30,000 | 30,000 | 30,000 |
| 52050 | ELECTRIC | 144,406 | 157,338 | 174,014 |
| 52051 | FUEL OIL | 922 | 3,180 | 3,390 |
| 52052 | WATER | 9,438 | 5,132 | 9,438 |
| 52053 | HYDRANTS | 369,067 | 364,416 | 369,067 |
| 52054 | SEWER | 68,134 | 66,814 | 68,134 |
| 52056 | GAS | 30,532 | 32,489 | 30,532 |
| 53040 | INVENTORY - DIESEL | 194,153 | 234,060 | 194,580 |
| 53041 | GASOLINE | 19,954 | 8,502 | 7,371 |
| 53042 | FUEL DEPOT | | | |

| | | | | |
|--------------------|----------------|----------------|----------------|---------------|
| GRAND TOTAL | 900,077 | 931,931 | 916,526 | -1.65% |
|--------------------|----------------|----------------|----------------|---------------|

10691 School Buildings

OPERATING EXPENSES

| | | | | |
|-------|-------------------|--------|--------|--------|
| 52013 | MAINT - BUILDINGS | 57,927 | 56,400 | 56,400 |
| 54002 | SMALL EQUIPMENT | 1,771 | 800 | 800 |

| | | | |
|--------------|---------------|---------------|---------------|
| TOTAL | 59,698 | 57,200 | 57,200 |
|--------------|---------------|---------------|---------------|

| | | | | |
|--------------------|---------------|---------------|---------------|-------------|
| GRAND TOTAL | 59,698 | 57,200 | 57,200 | FLAT |
|--------------------|---------------|---------------|---------------|-------------|

PUBLIC WORKS

| | | | |
|------------------|------------------|------------------|---------------|
| 4,931,232 | 4,860,482 | 4,604,180 | -5.27% |
|------------------|------------------|------------------|---------------|

| | | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|--|---------------------|---------------------|---------------------|----------|
|--|--|---------------------|---------------------|---------------------|----------|

10895 Operating Transfers

| | | | | |
|-------|-----------------------|--------|---------|---------|
| 52141 | THE BARN / B&G CLUB | 65,000 | | |
| 52167 | HOLIDAY TRUST FUND | 1,000 | 1,000 | 1,000 |
| 52168 | WELCOME TO RIDGEFIELD | 30,000 | 30,000 | 32,500 |
| 58202 | HEART & HYPERTENSION | 65,000 | 65,000 | 65,000 |
| 58204 | REASSESSMENT | 92,729 | 101,504 | 100,000 |

OPERATING TRANSFERS

| | | | |
|---------|---------|---------|-------|
| 253,729 | 197,504 | 198,500 | 0.50% |
|---------|---------|---------|-------|

10899 Contractual Obligations / Commitments

| | | | | |
|-------|-----------------------------|-----------|-----------|-----------|
| 52143 | LIBRARY | 1,927,591 | 2,008,299 | 2,058,506 |
| 53144 | LIBRARY- EXTRAORDINARY ITEM | | | |
| 52145 | HART BUS | | | 88,800 * |
| 52152 | VOLUNTEER FIRE FIGHTERS | | | 25,000 * |
| 52164 | ABILITY BEYOND | | | * # |
| 52141 | BOYS AND GIRLS CLUB / BARN | | | 65,000 * |
| 52175 | FOUNDERS HALL | 105,000 | 105,000 | 105,000 |
| 58199 | TIGER HOLLOW PRACTICE FIELD | 20,000 | 20,000 | 20,000 |
| 58208 | TIGER HOLLOW MAIN FIELD | 43,000 | 43,000 | 43,000 |

OBLIGATION/COMMITMENTS

| | | | |
|-----------|-----------|-----------|--------|
| 2,095,591 | 2,176,299 | 2,405,306 | 10.52% |
|-----------|-----------|-----------|--------|

* - Included in Community Grants in prior years
- No longer on tax rolls so no need for grant

10890 Contingency

| | | | | |
|-------|-------------|--------|--------|--------|
| 59101 | CONTINGENCY | 34,068 | 61,200 | 51,200 |
|-------|-------------|--------|--------|--------|

CONTINGENCY

| | | | |
|--------|--------|--------|---------|
| 34,068 | 61,200 | 51,200 | -16.34% |
|--------|--------|--------|---------|

**BOARD of SELECTMEN
PROPOSED BUDGET**

| | | | |
|------------|------------|------------|--------|
| 35,172,980 | 36,483,714 | 36,478,807 | -0.01% |
|------------|------------|------------|--------|

**10700 Board of Education
OPERATING EXPENSES**

| | | | | |
|-------|----------------|------------|------------|------------|
| 53501 | PUBLIC SCHOOLS | 92,232,556 | 95,000,000 | 98,193,760 |
|-------|----------------|------------|------------|------------|

**BOARD of EDUCATION
PUBLIC EDUCATION**

| | | | |
|------------|------------|------------|-------|
| 92,232,556 | 95,000,000 | 98,193,760 | 3.36% |
|------------|------------|------------|-------|

10605 Capital Projects Financing

OPERATING EXPENSES

| | | | | |
|-------|------------------------------|-----------|-----------|-----------|
| 58302 | ROADS / INFRASTRUCTURE MAINT | 1,389,823 | 1,425,000 | 1,425,000 |
| 58304 | ROADS / DRAINAGE | 197,776 | 300,000 | 250,000 |
| 58305 | ROAD / ROCK CRUSHING | 40,000 | 40,000 | 90,000 |
| 58303 | ADA / INFRASTRUCTURE MAINT | 53,888 | 75,000 | 75,000 |

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|-----------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------|
| ROADS - CP FINANCING | 1,681,487 | 1,840,000 | 1,840,000 | FLAT |

| | ACTUAL 2017-2018 | BUDGET 2018-2019 | BUDGET 2019-2020 | % CHANGE |
|--|---------------------|---------------------|---------------------|----------|
|--|---------------------|---------------------|---------------------|----------|

10865 Bond Principal

OPERATING EXPENSES

| | | | | |
|-------|--------------------------------|------------------|------------------|------------------|
| 56349 | 2010 A - PUBLIC IMPROVEMENT | 370,000 | 370,000 | 370,000 |
| 56350 | 2010 B & C REFUNDING | 2,400,000 | 2,395,000 | 2,395,000 |
| 56347 | 2007 PUBLIC IMPROVEMENT | | | |
| 56360 | 2007 ACRE LANE XFER FROM CP FI | (19,710) | (13,621) | (14,918) |
| 56348 | 2009 REFUNDING | 3,665,000 | 3,685,000 | 3,675,000 |
| 56354 | 2012 PUBLIC IMPROVEMENT | 560,000 | 560,000 | 560,000 |
| 56355 | 2013 PUBLIC IMPROVEMENT | 430,000 | 430,000 | 430,000 |
| 56356 | 2014 REFUNDING | 1,115,000 | 1,160,000 | 1,150,000 |
| 56358 | 2015 PUBLIC IMPROVEMENT | 545,000 | 385,000 | 525,000 |
| 56359 | 2018 PUBLIC IMPROVEMENT | | | 450,000 |
| 56352 | BAN | | | |
| 58802 | CAPITAL CLOSEOUT TRANSFER | | | (412,397) |
| 56351 | 2010 WATER FUND (BARLOW) | 24,680 | 25,193 | 25,717 |
| | GRAND TOTAL | 9,089,970 | 8,996,572 | 9,153,402 |
| | | | | 1.74% |

10866 Bond Interest

OPERATING EXPENSES

| | | | | |
|-------|--------------------------------|------------------|------------------|------------------|
| 56315 | BOND ANTICIPATION NOTES | | | |
| 56349 | 2010 - PUBLIC IMPROVEMENT | 152,700 | 141,100 | 126,300 |
| 56350 | 2010 B&C - REFUNDING | 578,925 | 480,425 | 379,938 |
| 56347 | 2007 PUBLIC IMPROVEMENT | | | |
| 56360 | 2007 ACRE LANE XFER FROM CP FI | (5,345) | (5,962) | (5,426) |
| 56348 | 2009 REFUNDING | 731,563 | 547,812 | 377,594 |
| 56354 | 2012 PUBLIC IMPROVEMENT | 211,206 | 188,806 | 166,406 |
| 56355 | 2013 PUBLIC IMPROVEMENT | 260,688 | 243,488 | 226,288 |
| 56356 | 2014 REFUNDING | 308,325 | 262,825 | 216,625 |
| 56358 | 2015 PUBLIC IMPROVEMENT | 306,918 | 285,120 | 269,718 |
| 56359 | 2018 PUBLIC IMPROVEMENT | | | 534,161 |
| 56352 | TRANSFER / AMORT OF PREMIUM | (119,681) | (110,342) | (136,176) |
| 56351 | 2010 WATER FUND (BARLOW) | 7,323 | 6,810 | 6,286 |
| | GRAND TOTAL | 2,432,622 | 2,040,082 | 2,161,714 |
| | | | | 5.96% |

PUBLIC DEBT SERVICE

| | | | |
|-------------------|-------------------|-------------------|--------------|
| 11,522,592 | 11,036,654 | 11,315,116 | 2.52% |
|-------------------|-------------------|-------------------|--------------|

TOTAL

| | | | |
|--------------------|--------------------|--------------------|--------------|
| 140,609,615 | 144,360,368 | 147,827,683 | 2.40% |
|--------------------|--------------------|--------------------|--------------|