CHAPTER 16: IMPLEMENTATION



OVERVIEW

The Planning and Zoning Commission has the primary responsibility of implementing the Plan of Conservation and Development, but the Commission does not have the authority to implement all of the Plan's recommendations by itself. Residents, applicants, other local boards and commissions, and officials share responsibility for successful implementation of the Plan.

Implementation is a gradual and continual process. Some recommendations can be carried out in a relatively short period of time, while others may take longer.

TOOLS

Several tools are available to implement the Plan. These tools can influence the pattern, character, and timing of future development in Ridgefield - either public or private - so that it is consistent with and promotes the Plan's recommendations.

The tools available to the Commission include:

- Application Review,
- Zoning and Subdivision Regulations,
- Capital Improvement Program, and
- Referral of Municipal Improvements (CGS 8-24).

Application Review

The Planning and Zoning Commission can accomplish goals and objectives of the Plan by using it to guide land use decisions. The Commission should measure and evaluate all land use proposals for consistency with the Plan.

Zoning and Subdivision Regulations

The Zoning and the Subdivision Regulations provide specific criteria for land development. As a result, these regulations are important tools to implement the recommendations of the Plan. However, this is only true if the regulations reflect the recommendations of the Plan.

Zoning regulations, the zoning map, and subdivision regulations should be updated to implement Plan recommendations and promote consistency between the Plan and the regulations.

Capital Budget

The Capital Budget (or Capital Improvement Program) is a tool for planning, identifying and prioritizing capital expenditures while accounting for fiscal constraints.

The POCD contains recommendations that may require the expenditure of town funds. The Plan recommends that these (and other) items are included in the Capital Improvement Program and that funding is included in the Capital Budget.

Referral of Municipal Improvements

Section 8-24 of the Connecticut General Statutes requires that municipal improvements (defined in the statute) be referred to the Planning Commission for a report before any local action is taken. If the Commission does not approve a project, it can only be implemented after a two-thirds vote by the Town Meeting. The Commission should evaluate referrals for their consistency with this POCD.

IMPLEMENTATION SCHEDULE

Some recommendations can be implemented in a relatively short period of time, others may only be realized towards the end of the planning period, and some may be more long-term in nature (beyond the end of the planning period). Recommendations may involve additional study or a commitment of fiscal resources and their implementation may take place over several years or occur in stages.

The charts on the following pages assign primary responsibilities. For those strategies which are under the purview of the Planning and Zoning Commission and are discrete tasks that can be completed, a timeframe is assigned.

Implementation Legend

AAC	Architectural
	Review Comm.
AHC	Affordable
	Housing Comm.
BOE	Board of
	Education
BOS	Board of
	Selectmen
CC	Conservation
	Comm.
CFD	Comm. for
	Disabled
EDC	Economic Dev.
	Comm.
ENG	Town Engineer
HGY	Highway Dept.
Hist.	Entities such as
Orgs.	Historical Society
IWB	Inland Wetlands
	Board (currently
	PZC)
PRC	Parks & Rec.
PZC	Planning &
	Zoning Comm.
Res.	Residents
RHA	Ridgefield
	Housing
	Authority
Town	Town Depts.,
	Officials, Staff
VDC	Village District
	Consultant
WPCA	Water Pollution
	Control
	Authority

COMMUNITY CHARACTER

	wно	TIME FRAME (as applicable)
Protect and Preserve Scenic Resources and Are	cas	
Preserve scenic areas by protecting ridgelines and	PZC - CC	
scenic views.		
Where possible, preserve open space or obtain scenic or conservation easements from property owners to protect ridgelines with panoramic views,	CC	
steeply sloping hillsides, and areas with rock out- crops.		
Encourage ConnDOT to designate State highways in Ridgefield as scenic roads.	BOS	
Continue to designate local roads under the Scenic Road ordinance.	BOS	
Protect and Preserve Physical Character Work with land use applicants to minimize the	PZC - BOS	
amount of vegetation cleared during development.		
Maintain the Architectural Advisory Committee and the Village District Consultant.	PZC	
Retain aspects of Ridgefield's rural heritage (e.g., stone walls, barns, etc).	PZC - CC	
Protect and enhance natural resources, open space,	PZC - CC - BOS -	
cultural resources, and Ridgefield Center to pre- serve community character.	Town	
Promote Community Spirit		
Encourage local recognition, volunteer contribu-	Town	
tions, and special local services, facilities, programs, and events.		
Ensure that people of all ages and physical abilities can enjoy local amenities.	Town - CFD	
Provide opportunities and facilities for various age groups to gather together.	Town	

		TIME FRAME
	WHO	(as applicable)
Overarching Principles		
Overarching Principles Preserve sensitive areas as open space, where	CC - PZC - Town	
feasible	CC IZC IOWN	
When open space preservation is not feasible, ensure	PZC	
careful site planning and allow flexibility in lot		
design to avoid sensitive natural resources.		
Educate residents and landowners about the impor-	CC	
tance of Ridgefield's natural resources, the cumula-		
tive impacts of their actions, and how they can		
contribute to protecting natural resources.		
Use the Natural Resources Inventory to aid in land	PZC - CC	
use planning.		
Protect Water Resources	ý	
Increase on-site stormwater infiltration and reten-	PZC - Town	
tion.		
Preserve wetlands in their natural state.	CC - IWB	
Adopt water quality protection guidelines for all	IWB	
major lakes in Ridgefield.		
Monitor well permit data and complaints about	Town	
water levels in wells.		
Review recommendations from watershed plans and	PZC - CC - Town	
studies; implement appropriate recommendations.		
Minimiza Elooding		
Minimize Flooding Continue to regulate activities in flood plains.	PZC	
Increase on-site stormwater infiltration and reten-	PZC - Town	
tion.		
Protect Other Natural Resources	DZ C	
Minimize the disturbance of steep slopes.	PZC	
Protect local plants and animals and their habitats,	CC - PZC	
with an emphasis on minimizing habitat fragmenta-		
tion.		
Minimize the clearing of vegetation.	PZC - PRC	
Continue efforts to reduce local sources of air	PZC - CC - Town	
pollution.		

	WHO	TIME FRAME (as applicable)
Continue to Preserve Open Space		
Continue open space preservation and acquisition efforts.	PZC - CC	
Preserve 30% of Ridgefield as protected open space.	PZC - CC	
Continue allowing a fee-in-lieu of open space.	PZC	
Explore additional funding opportunities.	CC - Town	
Preserve Greenways		
Tie existing and new open space and recreational areas together into an integrated greenway system.	CC - PZC - Town	
Preserve the Sugar Hollow Greenway and promote the Norwalk River Valley Trail.	Town - CC - PZC	
Establish a series of trails as a key element in con- necting open space and recreation areas into an integrated system.	CC - PZC - Town	
Preserve old railways, trolley lines, logging roads, driftways, and other rustic byways as open space trails, where appropriate.	CC - PZC - Town	
Preserve "Perceived" Open Space		
Maintain the PA-490 policy as an incentive for	PZC - BOS -	
preservation of open space.	Town Mtg.	
Stay apprised of potential surplus land disposition by water companies and the State of Connecticut.	BOS - PZC -CC	
Promote the Enjoyment of Open Space		
Continue to provide information on open space passive recreation opportunities.	CC	
Where feasible, improve accessibility for all ages and physical abilities.	CC – PRC - CFD	

HISTORIC RESOURCES		
	wно	TIME FRAME (as applicable)
Protect Historic Resources		
Preserve endangered and important historic proper- ties through local organizations and agencies such as the Ridgefield Historical Society and the Historic District Commission.	Hist. Orgs.	
Consider additional incentives to encourage preser-	PZC - BOS -	
vation of privately owned historic buildings. Encourage funding for local historic preservation.	Hist. Orgs.	
As specific preservation projects arise, seek funding through the Certified Local Government program.	Hist. Orgs. BOS - Hist. Orgs.	
Identify additional potential historic areas and sites.	Hist. Orgs.	
Maintain and Adopt Appropriate Regulations Consider adopting a demolition delay ordinance. Maintain the Architectural Advisory Committee. Consider expanding adaptive reuse to additional areas in Town.	BOS - Town Mtg. PZC PZC	
Continue to provide flexibility in zoning regulations to preserve historical buildings.	PZC	
Continue to establish local historic district(s) that are supported by a majority of the district's residents.	BOS - Town	
Promote Historic Preservation Efforts		
Continue to encourage awareness of historic build- ings and districts through the use of appropriate signage and displays.	Hist. Orgs.	
Promote awareness of State and Federal programs that provide tax credits and incentives for rehabili- tating historic buildings.	Hist. Orgs.	
Encourage efforts to collect, maintain, and coordi- nate local historic information.	Hist. Orgs.	

COMMUNITY STRUCTURE

	WHO	TIME FRAME
		(as applicable)
Protect and Enhance Ridgefield Center	D 70	
Maintain a mixture of business, civic and residential	PZC	
uses in Ridgefield Center.		
Continue to discourage an abundance of office uses	PZC	
on the street level.		
Implement the Ridgefield Center Study by:		
implementing the recommended public	PZC	
improvements as funding permits		
 ensuring that public improvements are 	Town - PZC	
consistent with the <i>Plan</i>		
 encouraging or requiring landowners to 	PZC	
comply with the <i>Plan</i> when redeveloping		
or developing properties.		
Continue to conduct design review for proposed	PZC - VDC	
building alterations, redevelopment and new		
development.		
Encourage business owners to improve accessibility,	Town - PZC - CFD	
where feasible.		
Promote Branchville as a Focal Point		
Implement the public improvements recommended in	the Branchville Village P.	lan by:
modifying zoning in Branchville (possibly	PZC	2 yrs.
as a Village District) and incorporating the		,
zoning recommendations from the <i>Village</i>		
Plan		
ensuring that public improvements are	Town - PZC - BOS	
consistent with the Village Plan		
When the State undertakes road or public transit	BOS - PZC	
improvements, encourage the State to take the		
<i>Village Plan</i> into consideration.		
Extend Positive Elements of Ridgefield Center	to Other Commercia	al Areas
For Route 35 commercial areas, develop guidelines	PZC	2 yrs.
to encourage pedestrian elements, attractive signs		-)-~.
and landscaping, and overall site layout principles.		
Enhance Key Gateways		
For the Route 7 and South Salem Road gateways,	Town - PZC - AAC	
encourage landowners to improve the appearance of	- EDC	
buildings and properties.		
Maintain the rural character of the remaining key	PZC - Town	
gateways and consider adding welcoming elements.		

	WHO	TIME FRAME (as applicable)
Maintain the Overall Residential Pattern		
Maintain the current single family residential character of the community.	PZC	
Review the PRD provisions and update as needed	PZC	3 yrs.
Carefully Control Higher Density and Multi-F	amily Development	
Guide higher density and multi-family housing in accordance with the overall community structure.	PZC	
Use locational criteria to evaluate proposed higher densities and multi-family uses.	PZC	
Carefully review proposed densities in and near village areas to minimize congestion and impacts to character.	PZC	
Address Housing Needs		
Provide for a diversity of housing types, opportuni- ties, choice, and costs consistent with community conditions and constraints.	PZC - AHC	
Annually publicize and assess progress on creating housing opportunities.	BOS - Town - AHC	
Find ways to meet Ridgefield's need for the devel- opment of housing that is affordable and accessible to all persons of moderate income, the elderly, and the disabled.	PZC - Town - AHC - CFD	
Encourage housing programs that meet the specia- lized needs of residents, such as assisted living facilities or extended life-care facilities that help meet the housing, social, and medical needs of elderly and/or disabled persons.	PZC - Town – AHC - CFD	
Determine which regulatory approaches might work best in Ridgefield in order for the private sector to create affordable housing units.	PZC - AHC	2 yrs.
Expand upon the community-driven housing development approach.	BOS - Town - AHC	
Energy efficient housing and retrofits should be encouraged in Ridgefield.	BOS - Town - Res.	

BUSINESS DEVELOPMENT

	WHO	TIME FRAME (as applicable)
		
Maintain A Strong Non-Residential Tax Base		
Continue to increase the business/commercial	PZC - BOS - Town	
component of the tax base.	- EDC	
Promote Business Development in Appropriat	e Areas	
Maintain business zones adequate to meet communi- ty needs.	PZC	
Promote business development in areas already	PZC - EDC	
zoned for business use.		
Avoid the conversion of business-zoned land to residential uses.	PZC	
As appropriate, evaluate the potential for municipal-	BOS - PZC - Town	
ly-owned property for economic development.	- EDC	
Consider Zoning Updates		
Conduct a zoning study for the Route 7 corridor.	PZC - EDC	2 yrs.
Examine zoning on the southeast side of Route 35	PZC	1 yr.
between South Street and Farmingville Road.		
As appropriate, consider allowing adaptive reuse of	PZC	
historic structures and residences in significant		
streetscapes in additional areas along major road-		
ways.		
Additional Strategies		
Encourage building owners to enhance the appear-	Town - EDC -	
ance of their properties in key Route 7 gateways.	AAC	
Continue careful review of business site plans to	PZC - AAC	
implement improvements at every opportunity.		
Continue to promote the concept of corporate parks.	Town - EDC	
Encourage new buildings to be energy efficient and encourage existing businesses to make appropriate upgrades.	PZC - Town- EDC	

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	WHO	TIME FRAME (as applicable)	
Address Current Needs			
Improve handicapped accessibility of Town facilities.	Town - CFD		
Reconfigure space at the Town Hall and Venus	BOS		
Municipal Center to better meet needs.			
Move forward with expansion of the Police Station.	BOS		
Provide additional dormitory space at Fire Station 2.	BOS		
Implement the parking plan for the Recreation	PRC		
Center and Senior Center.			
Make improvements to parks, fields and recreation	PRC		
facilities as needed.			
Explore options for expanding the library, keeping it	Town - Libr.		
in Ridgefield Center.			
Explore options for outdoor activity space at Barn.	BOS		
Continue to assess needs for elderly and affordable	BOS - AHC - RHA		
housing.			
Prepare for Future Needs			
Determine how demographic changes might affect	PZC - BOS		
needs and demands on Town services and facilities.			
Explore options for moving all Town departments	BOS		
into one location in Town Center over long term.			
Investigate possible sites for a satellite Public	BOS		
Services facility in Ridgebury.			
Explore approaches for meeting demand for	BOS – PRC		
recreation fields by determining types & amounts of			
fields needed & investigating alternative approaches.			
Continue to encourage non-profit community and	Town		
cultural facilities.			
Retain school buildings and sites to meet education	BOE - PZC - BOS		
needs.			
Aim for Efficiency and Economy			
Aim for Efficiency and Economy Investigate co-locating police, fire headquarters and	BOS		
e e	DO2		
EMS at a centrally located Public Safety Complex.	BOS - HWY		
Consider creating a pavement management system.	BOE PRC		
Continue arrangements between School Dept. and Recreation Dept. for use of facilities at schools.	DUE FRU		
Continue to maintain in good condition:educational facilities and grounds	BOE -Town		
	Town		
 municipal facilities and grounds local roads 	HWY - Town		
• Iocal Ioaus	1111 - 1001		
Improve Environmental Sustainability of Town	n Practices and Facili	ties	
Continue to work towards the goal of obtaining at	BOS - Town		
least 20% of energy from renewable energy sources.			
Continue and expand efforts to reduce the energy	BOS - Town		
consumption of municipal facilities.			
Incorporate green building measures when facilities	PZC - BOS -Town		
are built, renovated or expanded.			
Continue recycling and electronic waste disposal	Town		
programs and improve and expand as warranted.			

TRANSPORTATION STRATEGIES

	WHO	TIME FRAME (as applicable)	
	<u>i</u>	(as approable)	
Address Overall Circulation and Minimize Con	gestion		
Continue to implement access management recom-	PZC - BOS		
mendations for Routes 7 & 35.			
Encourage access management along all arterials.	PZC - CC - HWY		
Continue to carefully analyze potential traffic impacts	PZC		
of development.			
Consider incorporating Transportation Demand	PZC	7 yrs.	
Management requirements into zoning regulations.			
Fueles (, D , , d C(, , d , , d ,			
Evaluate Road Standards	DOC HUNN		
Continue to designate local scenic roads.	BOS - HWY		
Ensure that new roads blend with existing roads.	PZC - Town		
Over long term, review road design standards to	PZC - Town - ENG		
determine if they should be revised to provide additional flexibility to maintain roadway character.	ENG		
additional nexibility to maintain roadway character.			
Continue Roadway Maintenance			
Consider establishing a pavement management	BOS - HWY		
system.			
•			
Enhance Ridgefield Center			
Continue to implement the recommendations in the	PZC - BOS		
Route 35 Traffic Improvement Plan			
Implement the Ridgefield Center Study.	PZC - BOS - EDC		
Improve and Expand Public Transit Services			
Encourage the State to move forward with Danbury	BOS		
Branch improvements.	200		
Create a public transit center and provide additional	BOS		
parking at the Branchville Station.			
Work with the State to ensure that the Branchville	BOS		
Station continues to provide rail service.			
Work with HART and ConnDOT to find additional	BOS		
parking areas to expand shuttle service to Katonah.			
Encourage additional shuttle or bus service.	BOS		
Explore approaches for paratransit service.	BOS		
Enhance Pedestrian and Bicycle Travel			
Expand and enhance sidewalk network in Ridgefield	BOS - Town - PZC		
Center, Branchville, and the Copps Hill area.	- ENG		
Improve ADA accessibility of sidewalks.	Town - ENG		
Look for opportunities to connect destinations with	PZC - CC - ENG		
pedestrian trails, pathways, and bikeways.	Tour DZC		
When roads are improved, consider needs of bicycl-	Town - PZC -		
ists.	ENG - HWY		
Encourage new development and redevelopment to provide pedestrian and bicycle amenities.	PZC		
provide pedestrian and breyele amenides.			
Continue Transportation Coordination			
Continue to work with regional public transit	BOS		
providers & State to improve transportation.			

INFRASTRUCTURE		
	WHO	TIME FRAME (as applicable)
Plan for Future Water Supply Needs		
Work with water companies in their efforts to augment and protect water supply sources, expand and improve service in Ridgefield, and address long- term local and regional water supply needs.	BOS - PZC - Town	
Improve Public Sewer Service		
Undertake rehabilitation and upgrades of the existing system as funding is available.	Town - WPCA	
Ensure that Sewer Extensions Reflect Land Use	Goals	
Work with WPCA as it updates facilities plans to ensure that any capacity increases and service area expansions are consistent with land use goals.	PZC - Town - WPCA	1 yr.
Reserve sewer system at Routes 7 / 35 primarily for public health concerns in existing residential areas, with consideration given to limited service to businesses that meet a well-defined economic development need.	BOS - WPCA	
Determine if sewers should be extended to Branch- ville from neighboring communities to achieve land use goals for the area.	PZC - BOS - WPCA - EDC	2 yrs.
Evaluate and Address Stormwater Drainage		
Conduct a Town-wide drainage study to provide a comprehensive evaluation of drainage needs and issues in Ridgefield.	Town - ENG	
Improve Telecommunications		
Work with telecommunications providers to address wireless gaps in ways that have minimal impact on character.	Town	
Work with communication providers to find suitable options for installing fiber optic / high speed and capacity communications infrastructure.	Town	

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