

**COMPREHENSIVE  
ANNUAL FINANCIAL REPORT**

**of the**

**TOWN OF RIDGEFIELD,  
CONNECTICUT**

**FOR THE YEAR ENDED  
JUNE 30, 2008**

**PREPARED BY:**

**THE FINANCE DEPARTMENT  
*KEVIN F. REDMOND*, TOWN CONTROLLER**

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**AS OF AND FOR THE YEAR ENDED JUNE 30, 2008**

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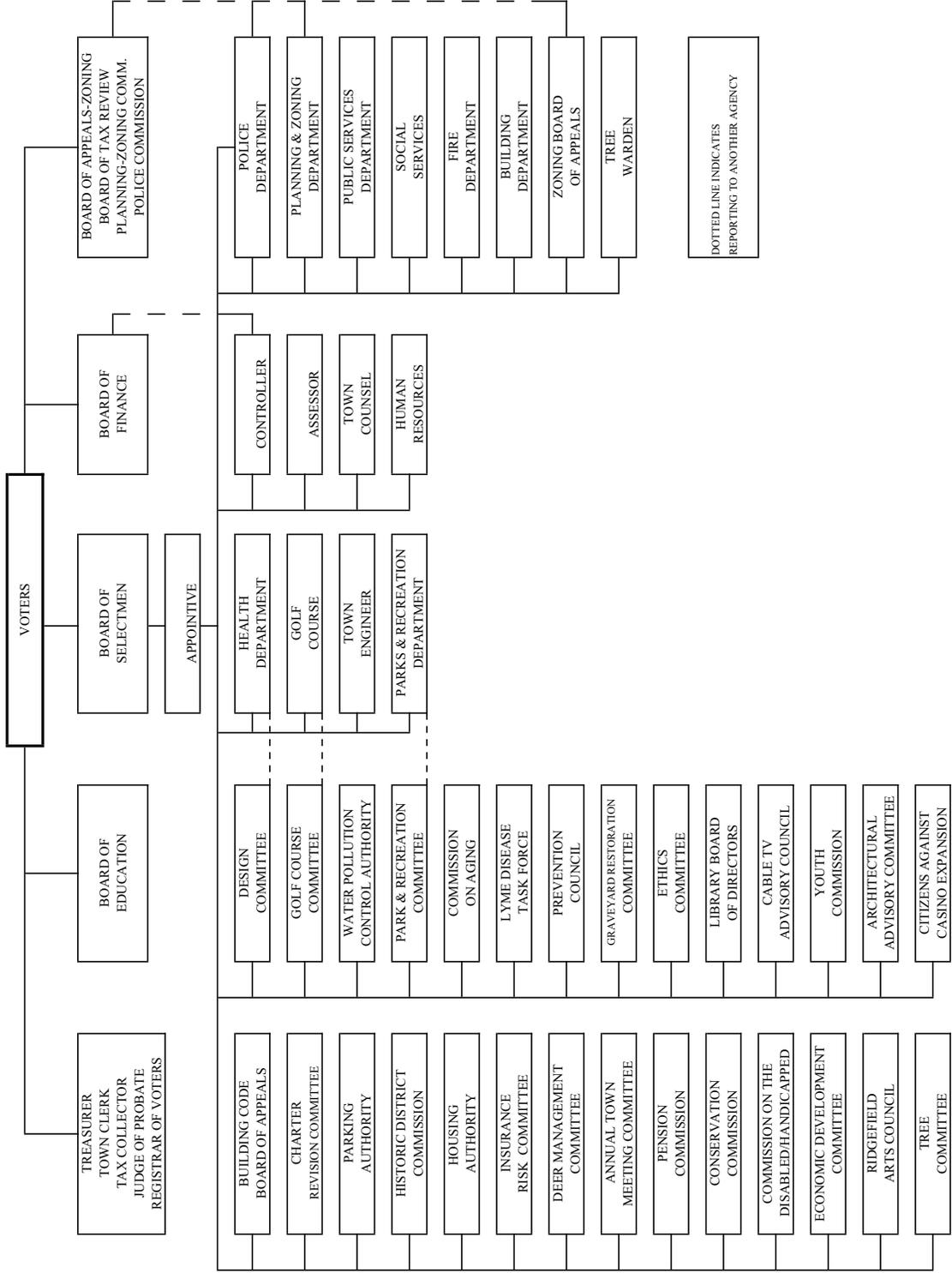
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## **Introductory Section**

# TOWN OF RIDGEFIELD, CONNECTICUT ORGANIZATIONAL CHART



DOTTED LINE INDICATES  
REPORTING TO ANOTHER AGENCY



# TOWN OF RIDGEFIELD

## Finance Department

December 12, 2008

Board of Finance  
Town of Ridgefield  
Ridgefield, Connecticut 06877

State law requires that all local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Town of Ridgefield, Connecticut, for the fiscal year ended June 30, 2008.

This report consists of management's representations concerning the finances of the Town of Ridgefield. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Town of Ridgefield has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the Town of Ridgefield's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefit, the Town of Ridgefield's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Town of Ridgefield's financial statements have been audited by Blum, Shapiro & Company, P.C. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Town of Ridgefield for the fiscal year ended June 30, 2008 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Town of Ridgefield's financial statements for the fiscal year ended June 30, 2008 are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Town of Ridgefield was part of a broader, federally mandated “Single Audit” designed to meet the special needs of federal grantor agencies and a similar State Single Audit. The standards governing single audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government’s internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of major federal and state awards. These reports are available in the Town of Ridgefield’s separately issued Federal and State Single Audit Reports. GAAP require that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Town of Ridgefield’s MD&A can be found immediately following the independent auditors’ report.

### **Profile of the Government**

The Town of Ridgefield was settled in 1708 by settlers from Norwalk and was incorporated as Connecticut’s forty-third town in October 1709. It covers an area of 35 square miles in western Fairfield County on the New York State border and serves a population of approximately 24,000. The Town of Ridgefield is empowered to levy a property tax on both real and personal properties located within its boundaries. U.S. Route 7 and State Route Numbers 33, 35, 102 and 116 traverse the Town. The interchange of Interstate Routes 84 and 684 is conveniently located and accessible to Ridgefield. MetroNorth and intrastate buses provide passenger transportation. Daily bus schedules provide transportation to LaGuardia and Kennedy Airports in New York.

The Town of Ridgefield, pursuant to its home-rule charter, has a Town Meeting form of government with a five-member Board of Selectmen and an elected Board of Finance. Elections are held biennially in every odd-numbered year, and members of both the Board of Selectmen and Board of Finance serve for four-year terms. Minority representation is guaranteed on all boards and commissions. The inhabitants also have the powers and privileges conferred and granted to Towns and Cities under the Constitution and the General Statutes of the State of Connecticut.

The First Selectman is the full-time chief executive and administrative officer of the Town and oversees the execution of all laws and ordinances governing the Town. He presides over the Board of Selectmen and has full voting privileges on the Board. He or his designee is also an ex-officio member of all Town boards, commissions and agencies, but without power to vote.

The responsibility for performing the day-to-day financial operations is shared by the Town Treasurer and a full-time Controller. The chief duties of the Treasurer are the custody of all funds, receipts and deposits of all monies due the Town, disbursement of the Town funds on order from authorized officials and execution of long and short-term investments for all funds. The Controller is responsible for the coordination and the administration of the financial affairs of the Town. He is responsible for the keeping of the accounts and financial records, the control over expenditures, payroll, preparing financial reports for proper budget control and administering the centralized data processing function. He also works closely with the First Selectman and the Board of Finance in preparing the budget and financial planning.

## **Profile of the Government (continued)**

The Town of Ridgefield provides a full range of services, including police and fire protection, the construction and maintenance of streets and other infrastructure, public works, health and welfare, education and recreational activities. In addition to general Town activities, the governing body is financially accountable for the Ridgefield Library Association, Inc., a discretely presented component unit. Information regarding the activity of the Ridgefield Library Association, Inc., has been included as an integral part of the Town of Ridgefield's financial statements. Additional information about each entity can be found in Note 1.A. of the notes to the basic financial statements.

The annual budget serves as the foundation for the Town of Ridgefield's financial planning and control. The general fund is the only fund for which a legal budget is adopted. The budget policy and procedures are described in Note 2. A. on page 32 of the footnotes. Budget to actual comparisons are provided in this report on Exhibit V on page 20.

## **Factors Affecting Financial Condition**

The Town of Ridgefield, located in one of the highest per capita income areas of the United States, is a suburban residential community. Residents are predominantly professional, technical and managerial people employed in Fairfield County, Westchester County and New York City.

**Local Economy.** Boehringer-Ingelheim, Ltd., a German drug research, development and manufacturing firm, owns 250 acres in the Town of Ridgefield. Facilities include an administrative office building, a research and development center, and an assessment and administrative support facility, totaling approximately 875,000 square feet.

Ridgefield has continued to see new commercial and retail development consisting of both new construction and conversions of existing dwellings. Part of this trend is the development of mixed-use (commercial/residential) construction. In addition, new commercial development continues to expand along Route 35.

**Long-Term Financial Planning.** The cooperative relationship between Boehringer-Ingelheim and the Town is the model of future relationships envisioned by the Ridgefield Economic Development Commission. Boehringer-Ingelheim has initiated a multi-million dollar plan to expand its facilities in Ridgefield with upgrades to its manufacturing, research and development plant. To foster a favorable investment environment, the Town granted a seven-year tax incentive plan to Boehringer-Ingelheim upon obtaining its certificate of occupancy. The eventual tax benefit to Ridgefield will represent a significant increase to its commercial tax base.

Residential construction in the form of adult communities is also on the rise. These high-end units are attractive to many senior citizens from Ridgefield and other nearby communities. These individuals enjoy the social amenities that Ridgefield offers with minimal strain on the educational services of the school system.

## **Factors Affecting Financial Condition (continued)**

**General Fund Balance.** The undesignated fund balance of the General Fund increased by 3.44% in 2008. The current undesignated fund balance provides the Town with the equivalence of approximately 18 working days of expenditures. This significantly reduces the likelihood of the Town entering the short-term debt market to pay for current operating expenditures.

**Pension Trust Fund Operations.** The operations of the Pension Trust Fund remained relatively stable in 2008, based on economic conditions of the investment markets. The net assets held in trust decreased \$3,259,164 to \$53,275,819 at June 30, 2008 as a result of current year activity. Additional information on the Town of Ridgefield's pension arrangements can be found in Note 4.A. beginning on page 45.

**Cash Management.** Cash temporarily idle during the year was invested in demand deposits, certificates of deposit and repurchase agreements. The Pension Trust Fund's investment portfolio also includes equities, commercial paper and mutual funds. The average yield on investments, except for the Pension Trust Fund, was 3.46%. The Pension Trust Fund experienced a trust yield of negative 7.1% on a time weighted market value basis for this same period. This rate of return on pension fund investments is attributable to the market conditions, types and long-term nature of most holdings in its portfolio. The Town is limited, except for the Pension Trust Fund, by existing State of Connecticut Statutes as to the investment instruments it can purchase. Therefore, the Town investment policy is to minimize credit and market risks while maintaining a competitive yield on its portfolio within the State's guidelines.

**Risk Management.** The Town has a limited risk management program for health, property and casualty claims. As part of this comprehensive plan, resources are being accumulated in an internal service fund to meet potential losses. In addition, various risk control techniques, including employee accident prevention training, have been implemented to minimize related losses. All third-party coverage is currently maintained for claims greater than the established risk assumption policy. However, future plans include the assumption of additional risk of loss by the Town.

## **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Ridgefield for its Comprehensive Annual Financial Report for the year ended June 30, 2007. The Certificate of Achievement is a prestigious national award-recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such Comprehensive Annual Financial Report must satisfy both accounting principles generally accepted in the United States of America and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to GFOA.

The preparation of the Comprehensive Annual Financial Report was made possible by the dedicated service of John Mannuzza, Assistant Controller, and the entire Finance Department staff, without whom this report would not be possible. I would also like to express my appreciation to Jay Wahlbreg, my predecessor, who retired in September. Jay's efforts prior to retiring were critical to the timely filing of this Comprehensive Annual Financial Report.

In closing, without the leadership and support of the First Selectman, Rudolph Marconi, the Board of Selectmen and Board of Finance of the Town of Ridgefield, this report would not have been possible.

Sincerely yours,

A handwritten signature in cursive script, appearing to read "K. F. Redmond".

Kevin F. Redmond  
Town Controller

**TOWN OF RIDGEFIELD, CONNECTICUT**

**LIST OF PRINCIPAL OFFICIALS  
JUNE 30, 2008**

**BOARD OF SELECTMEN**

Rudolph Marconi, First Selectman  
Andrew Bodner, Selectman  
Barbara Manners, Selectman  
Di Masters, Selectman  
Joan Plock, Selectman

**BOARD OF FINANCE**

Marty Heiser, Chairman  
Robert Cascella, Member  
Peter Gomez, Member  
Dave Ulmer, Member  
Kevin Walsh, Member

**TOWN DEPARTMENTS**

Maureen Kiernan, Treasurer  
Kevin F. Redmond, Controller  
Alfred Garzi, Tax Assessor  
Jane Berendsen-Hill, Tax Collector  
Dr. Deborah Low, Superintendent of Schools  
Paul Hendrickson, Business Manager of Schools  
Peter Hill, Superintendent of Highways  
Charles Fisher, Town Engineer  
Joseph Egan, Judge of Probate  
Barbara Serfilippi, Town Clerk  
John Roche, Chief of Police  
Heather Burford, Fire Chief  
William Reynolds, Building Official  
Betty Brosius, Planning & Zoning  
Edward Briggs, Health Department  
Paul Roche, Parks & Recreation Director  
Mary Ann Baldwin, Social Services Director

**AUDITORS**

Blum, Shapiro & Company, P.C.

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Town of Ridgefield Connecticut

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



*Oliver S. Cox*

President

*Jeffrey R. Emer*

Executive Director

## **Financial Section**



## Independent Auditors' Report

To the Members of the Board of Finance  
Town of Ridgefield, Connecticut

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Town of Ridgefield, Connecticut, as of and for the year ended June 30, 2008, which collectively comprise the Town of Ridgefield, Connecticut's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of the Town of Ridgefield, Connecticut, as of June 30, 2008 and the respective changes in financial position and cash flows, where applicable, thereof, and the respective budgetary comparison for the General Fund for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Management's discussion and analysis on pages 3 through 13 and the schedule of funding progress - Pension Trust Funds on pages 51 and 52 are not required parts of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures which consisted principally of inquiries of management regarding the methods of measurement and

presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Ridgefield, Connecticut's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we express no opinion on them.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 12, 2008 on our consideration of the Town of Ridgefield, Connecticut's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in conjunction with this report in considering the results of our audit.

*Blum, Shapiro & Company, P.C.*

December 12, 2008

## MANAGEMENT DISCUSSION AND ANALYSIS FOR THE YEAR ENDED JUNE 30, 2008

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### **Introduction**

This Comprehensive Annual Financial Report (CAFR) incorporates the financial reporting requirements of the Government Accounting Standards Board (GASB) Statement 34. Fund statements measure and report the “operating results” of many funds by presenting the short-term performance of individual funds using the same measures governments use when financing current operations. Showing budgetary compliance is an important part of governmental accountability, therefore we include the *original* budget as well as the final amended budget in this report.

Our objective is to provide a readable analysis of our financial performance for the year. Taken together, the following statements should enable you to assess whether the Town of Ridgefield’s (the Town) financial position has improved or deteriorated as a result of the year’s operations. The CAFR includes government-wide financial statements prepared on the accrual basis for all of the Town’s activities. Accrual accounting measures not just current assets and current liabilities, but long-term assets and liabilities as well. It also reports all revenues and all costs of providing services each year, not just those received or paid in the current fiscal year.

In summary, the government-wide financial statements will allow:

- The assessment of the finances of the Town in its entirety, including the year’s operating results;
- Determination whether the overall financial position improved or deteriorated;
- Evaluation of whether current year revenues were sufficient to pay for current year services;
- Presentation of the costs of services the Town provides;
- Presentation of how each service is financed - through user fees and other program revenues versus general tax revenues;
- Understanding the extent to which your government has invested in capital assets, including roads, bridges, sewers, schools, parks and other infrastructure assets.

### **Overview of the Financial Statements**

**Management Discussion and Analysis (MD&A)** - An introduction to the basic financial statements and an analytical overview of the Town’s financial activities. The MD&A provides an objective and easily readable analysis of the Town’s financial activities based on currently known facts, decisions, or conditions.

#### **Basic Financial Statements**

**Government-Wide Financial Statements** are designed to provide readers with a broad overview of the Town’s finances in a manner similar to private-sector businesses. They include a *statement of net assets* which presents information on all of the Town’s assets and liabilities with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating. The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

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All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. The government-wide financial statements include not only the Town itself (known as the *primary government*), but also the legally separate Ridgefield Library Association, Inc., for which the Town is financially accountable. Financial information for this *component unit* is reported separately from the financial information presented for the primary government itself.

Fiduciary activities whose resources are not available to finance our governmental programs are excluded from these statements.

Capital assets, including infrastructure, are reported along with depreciation expense in the statement of activities. Net assets are reported as capital assets net of related debt, restricted net assets and unrestricted net assets. Permanent endowments, or permanent fund principal amounts included in restricted net assets, are shown as either expendable or nonexpendable.

Expenses are presented along with related program revenues resulting in a measurement of “net (expense) revenue” for each of the government’s functions. Program expenses include all direct expenses. General revenues such as taxes, unrestricted grants and contributions, and investment income are reported separately, ultimately arriving at the change in net assets for the period.

***Fund Financial Statements*** are a grouping of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Ridgefield, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

*Governmental fund* financial statements include financial data for the general fund, special revenue funds, capital projects and permanent fund. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources* as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government’s near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental activities* in the government-wide financial statements with similar information presented for *governmental funds* in the long-term impact of the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government’s near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town maintains nineteen individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the general fund and the capital nonrecurring fund, both of which are considered to be major funds. Data from the other seventeen governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report. The Town adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

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*Proprietary fund* financial statements include the financial data for the internal service fund which is the only type of proprietary fund maintained by the Town. *Internal service funds* are an accounting device used to calculate and allocate costs internally among the Town's various functions. The Town uses internal service funds to charge costs for the limited risk management program for property and casualty claims. Because these services predominantly benefit governmental functions, they have been included within *governmental activities* in the government-wide financial statements.

*Fiduciary funds* are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Town of Ridgefield's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

### **Notes to Basic Financial Statements**

Consist of notes that provide information essential to your understanding of the data provided in the government-wide and fund financial statements.

### **Required Supplementary Information (RSI)**

Consists of MD&A and the Town of Ridgefield Retirement System's progress in funding its obligation to provide pension benefits to its employees.

The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information on pensions.

### **Financial Highlights**

- ❖ The assets of the Town exceeded its liabilities at the close of the most recent year by \$79,496,819 (net assets). Of this amount, \$16,539,249 (*unrestricted net assets*) may be used to meet the government's ongoing obligations to citizens and creditors.
- ❖ The government's total net assets grew by \$5,955,498. This increase resulted in part from \$7.452 million of additional fund balances in governmental funds and \$3.694 million in new capital assets. Charges for depreciation net of capital asset acquisitions reduced net assets by \$1.459 million and various lease and debt-related activities reduced net assets by another \$1.182 million. Assorted and various transactions further reduced the overall net asset increase by an additional net \$2.550 million.
- ❖ As of the close of the current fiscal year, the Town's governmental funds reported combining ending fund balances of \$12,225,799, an increase of \$7,452,109 in comparison with the prior year. Of this amount, \$10,279,401 is available for spending at the government's discretion (unreserved fund balance).
- ❖ At the end of the current fiscal year, unreserved undesignated fund balance for the general fund was \$7,904,484. Excluding the State of Connecticut On-Behalf of charge related to the teachers' retirement plan (see Note 4.C of the notes to the basic financial statements), this fund balance represented 6.89% of total general fund expenditures.
- ❖ Ridgefield issued \$9.640 million of new long-term bonds in fiscal year 2008 for school projects and a variety of Town-wide capital projects. On the other hand, we reduced our outstanding bonds by \$7.905 million and our outstanding long-term notes by \$625,290 through scheduled principal payments. We also retired \$8.115 million of short-term notes (BANs) with proceeds of the bond issue. Total bonded debt at the end of the fiscal year amounted to \$121.430 million and long-term notes amounted to \$2.829 million. We had no short-term debt at the close of the fiscal year.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

**Government-Wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of a government’s financial position. Over three-quarters (79.13%) of the Town’s net assets reflect its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that is still outstanding. The Town uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the Town’s investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

**Table 1. Net Assets (Net of Accumulated Depreciation)**

	<b>Total Primary Government 2008</b>	<b>Total Primary Government 2007</b>
Current and other assets	\$ 23,780,226	\$ 23,336,831
Capital assets	<u>191,163,623</u>	<u>192,675,033</u>
Total Assets	<u>214,943,849</u>	<u>216,011,864</u>
Long-term liabilities	130,363,895	129,434,797
Other liabilities	<u>5,083,135</u>	<u>13,035,746</u>
Total Liabilities	<u>135,447,030</u>	<u>142,470,543</u>
Net assets:		
Invested in capital assets, net of debt	62,909,126	60,639,192
Restricted	48,444	53,776
Unrestricted	<u>16,539,249</u>	<u>12,848,353</u>
Total Net Assets	<u>\$ 79,496,819</u>	<u>\$ 73,541,321</u>

The balance of *unrestricted net assets*, \$16,539,249 may be used to meet the Town’s ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the Town is able to report positive balances in all three categories of net assets both for the Town as a whole as well as for its separate governmental activities.

The government’s net assets increased by \$5,955,498 during the current fiscal year as previously indicated. The Town brought in net general revenues of \$106,333,591 which exceeded its net operating expenses of \$100,378,093 by the amount of the net asset increase. Gross expenses of \$145,113,347 were offset by \$12,833,608 in charges for services, \$31,536,057 in operating grants and contributions, and \$365,589 in capital grants and contributions. As noted earlier, gross revenues and gross expenses were impacted by the State of Connecticut On-Behalf of charge related to the teachers’ retirement plan (see Note 4.C of the notes to the basic financial statements). Of the net expenses, \$71,871,086 was accounted for by the Board of Education. Public Safety net expenses of \$9,851,687, Public Works net expenditures of \$5,227,259, and interest expense of \$5,361,558 accounted for most of the expenses. The majority of the Town’s revenue was \$104,397,451 in property tax collections. Other revenue sources were \$845,721 in unrestricted grants and contributions, \$911,853 in investment income and \$178,566 of miscellaneous revenues.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

**Governmental activities.** Governmental activities accounted for all of the Town's increase in net assets. Key elements contributing to this increase are as follows:

**Table 2. Changes in Net Assets**

	<b>Total Primary Government 2008</b>	<b>Total Primary Government 2007</b>
Revenues:		
Program revenues:		
Charges for services	\$ 12,833,608	\$ 12,491,887
Operating grants and contributions	31,536,057	9,316,257
Capital grants and contributions	365,589	308,068
General revenues:		
Property taxes	104,397,451	100,455,882
Grants and contributions not restricted to specific purpose	845,721	153,097
Unrestricted investment earnings	911,853	1,268,395
Gain on disposal of capital assets	-	19,037
Donation of capital assets	-	858,840
Miscellaneous	178,566	1,186,234
Total Revenues	<u>151,068,845</u>	<u>126,057,697</u>
Program Expenses:		
General government	4,980,763	5,578,405
Health and welfare	1,076,389	994,587
Recreation	6,973,383	6,928,229
Public safety	11,351,722	10,380,405
Public works	8,926,118	8,626,653
Education	104,833,414	79,079,092
Library	1,610,000	1,545,200
Interest	5,361,558	5,797,800
Total Program Expenses	<u>145,113,347</u>	<u>118,930,371</u>
Increase in net assets	5,955,498	7,127,326
Net Assets - July 1	<u>73,541,321</u>	<u>66,413,995</u>
Net Assets - June 30	<u>\$ 79,496,819</u>	<u>\$ 73,541,321</u>

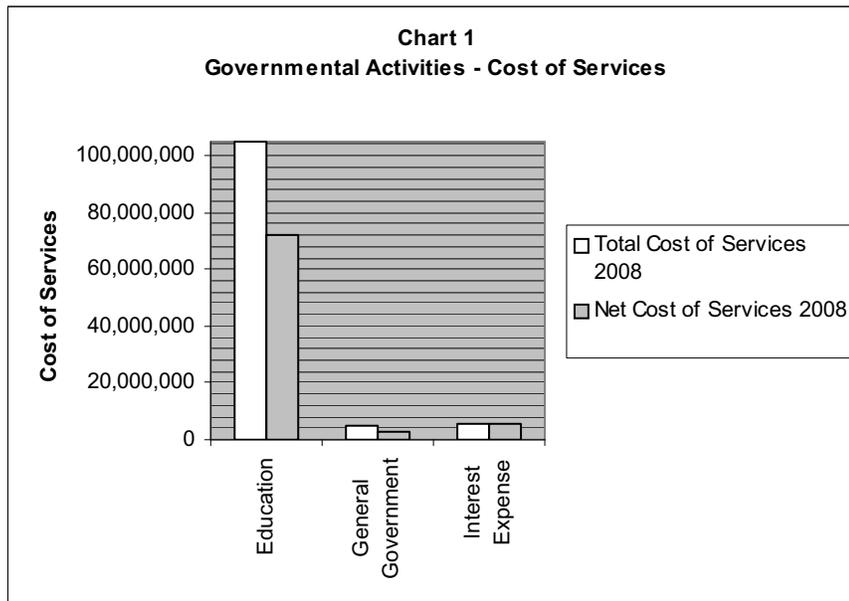
- Property taxes collected climbed by \$3.942 million (3.92%) between fiscal year 2007 and 2008. Operating grants and contributions rose by a net \$22.220 million reflecting the \$25.740 million State of Connecticut On-Behalf of contribution to the State Teachers' Retirement Fund for which we must account as a general fund revenue and an education expense. Miscellaneous revenues were more in line with historical patterns since the prior year reflected \$544 thousand realized from a school bus contract dispute settlement and \$210 thousand reimbursement from Connecticut Light & Power for streetlight overcharges. Investment earnings were down \$357 thousand as interest rates continued to remain low and idle capital project funding proceeds were largely depleted.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

Program expenses show a \$26.183 million advance over the previous year driven by the \$25.740 On-Behalf of payment explained above and increases in Public Safety of \$971 thousand and Public Works of \$299 thousand due primarily to increased fuel, utility, and employee benefit costs. Our long-term interest expense dropped \$436 thousand and our total debt service declined \$518 thousand.

Chart 1 presents the costs of educational services, interest expense and all other government services as well as each group’s net cost (total cost less revenues generated by the activities).

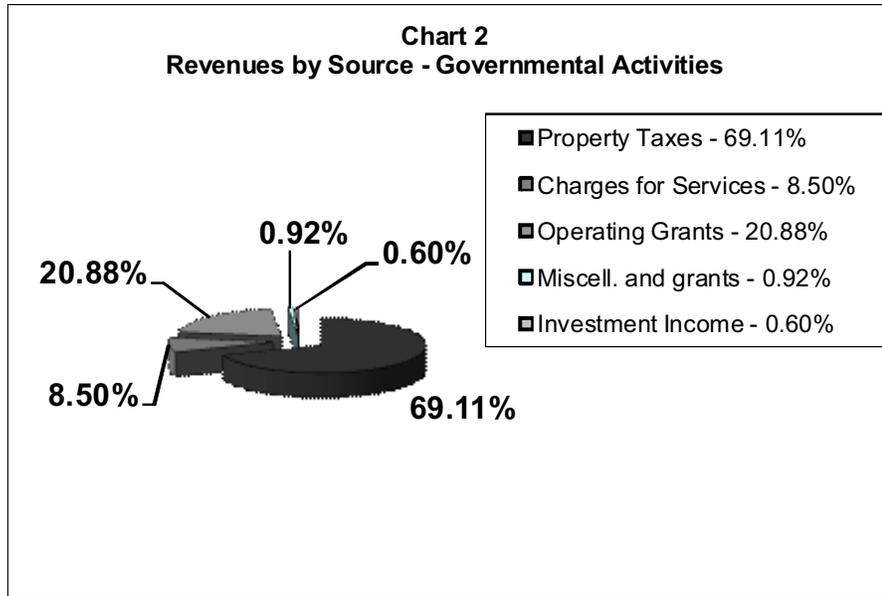
The Net Cost shows the financial burden that was placed on the Town’s taxpayers by each of these functions.



For the most part, the rise in expenses reflects the higher cost of education, greater fuel and power prices and increased benefit (health care, pension) expense for Town employees.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

Chart 2 presents in five categories the most significant sources of revenues the Town drew upon to fund its operations during the year and the percentage of total revenues represented by each.



**Financial Analysis of the Government’s Funds**

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance related legal requirements.

**Governmental funds.** The focus of the Town’s *governmental funds* is to provide information on near-term inflows, outflows and balances of *spendable* resources. Such information is useful in assessing the Town’s financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town’s governmental funds reported combined ending fund balances of \$12,225,799, an increase of \$7,452,109 from the prior year’s restated \$4,773,690 and \$10,279,401 of the governmental funds fund balance constitutes *unreserved fund balance* that is available for spending at the government’s discretion. The remainder of the fund balance, \$1,946,398, is *reserved* to indicate that it is not available for new spending because it has already been committed 1) to liquidate encumbrances of the prior period in the amount of \$799,156, 2) \$25,000 for permanently restricted endowments, and 3) \$1,122,242 for sewer debt service payments.

The general fund is the chief operating fund of the Town. At the end of the current fiscal year, the total general fund balance amounted to \$9,903,640, and the unreserved general fund balance was \$9,104,484. However, \$1,200,000 of the unreserved general fund balance is designated for use in the subsequent year’s budget as a source of funds. As a measure of the general fund’s liquidity, it may be useful to compare both unreserved general fund balance and total general fund balance to total general fund expenditures, net of the State On-Behalf charge related to the teachers’ retirement plan. Unreserved undesignated general fund balance represents 6.89% of total general fund expenditures, while total general fund balance represents 8.64% of that same amount.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

The Town's governmental funds fund balance increased by \$7,452,109 during the current fiscal year. Key factors in this increase are as follows:

- The General Fund realized revenues of \$142,818,165 and expenditures of \$140,385,235 for a positive operating result of \$2,432,930. Transfers in of \$22,940 and transfers out of \$1,790,776 generated a net other financing use of (\$1,767,836). The net change in fund balance for the General Fund was an increase of \$665,094 to \$9,903,640. This increase was enhanced by \$1,780,556 of favorable budgetary variations both for revenues and expenditures (See "General Fund Budgetary Highlights" below).
- The Capital Nonrecurring Fund reflects revenues of \$116,994. Capital outlays of \$1,357,697 produced a net excess of expenditures over revenues of \$1,240,703. With the inclusion of \$713,700 of capital lease proceeds and \$405,107 transfers in, the net effect on FY 2008 operations was a \$624,236 excess of expenditures over revenues which resulted in a negative fund balance of \$1,965,445. We use this fund to account for our various construction projects and large fluctuations in fund balance are common due to the timing of cash flows in and out of the fund.
- Other Nonmajor Governmental funds reflect total revenues of \$7,437,077 and total expenditures of \$11,530,895 for an operating deficit \$4,093,818. Coupled with a net other financing sources and uses balance of \$11,505,069 (\$9,640,000 of bond proceeds plus \$2,220,276 transfers in less \$355,207 transfers out), the Nonmajor Governmental funds fund balance increased a total of \$7,411,251 to \$4,287,604. Most of the fund balance increase occurred in the Capital Projects Fund as a result of bonds issued to fund the final costs of the Copps Hill Pumping Station plus a variety of other completed projects.

### **General Fund Budgetary Highlights**

During the year, there were minor adjustments, transfers and additional appropriations to both the revenue budget and the expenditure budget. Police private duty revenue was increased \$150,000 from \$61,500 to \$211,500 and charges for utilities and fuel were upped \$35,000 to \$299,000. A \$50,000 addition to miscellaneous revenues to \$265,000 brought the total budgetary revenue increases to \$235,000. On the expenditure side, general government added \$119,386 for the Board of Finance and Legal Counsel, the Police rose \$150,000 and Public Works took an additional \$35,000 for higher utility costs. Combined expenditure budget changes totaled \$304,386 and represented .263% of the original budget and .262% of the final budget. All additional appropriations were funded from the revenue budget save for \$69,386 which was to have been taken from fund balance.

Operational results generated a favorable revenue variance from budget of \$925,841 arising from an additional \$515,002 of additional ECS grants from the state, more service charges of \$293,120, and \$209,939 more in property taxes collected than budgeted. Expenditures also produced a favorable budget variance of \$854,715 with the Board of Education spending \$420,627 less than expected driven by lower salaries, fringe benefits, and professional services. In addition, General Government spent \$339,907 less than budgeted with substantial savings in the insurance and benefits accounts. In all, favorable budget variance for both revenues and expenditures amounted to a \$1,780,556.

### **Capital Asset and Debt Administration**

**Capital Assets.** The Town's investment in capital assets for its governmental assets includes land, buildings and systems, improvements, machinery and equipment, park facilities, roads, highways and bridges. Note 3.C. of Notes to the Financial Statements details our capital asset increase of \$3,931,844 during the fiscal year. The total net increase (before depreciation and after dispositions of \$237,854) in the Town's investment in capital assets for the current fiscal year was \$3,693,990, a 1.76% increase for governmental activities.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

Major capital asset acquisitions during the current fiscal year included the following:

- Construction in progress at zero reflects completion of work on a sewer pumping station on Copps Hill Road which now appears as a \$1,424,988 increase in infrastructure. Also included in infrastructure improvements, is \$125,664 of sidewalk work;
- \$322,667 was spent for bridge work on the golf course;
- We upgraded our vehicle fleet by \$524,353 notably with two new Type III Superliner ambulances for the Fire Department (\$232,318), three new police cars (\$66,573), and a GMC 4500 4WDR truck (\$41,981) for the Highway Department. At the same time, we disposed of or traded in \$142,354 of obsolete or out-of-service vehicles;
- Equipment leased or purchased in FY 2008 amounted to \$402,127, most significantly \$153,589 for the fire exhaust recovery system and fire/police radios for the Fire Department, \$60,777 for the golf course (turf tractor and truckster), and \$123,604 for Highway/Public Works (trammel screener, generator and shearer).

**Table 3. Capital Assets at Year End  
(Net of Depreciation)**

	<b>Total Primary Government</b>	
	<b>2008</b>	<b>2007</b>
Land	\$ 29,334,731	\$ 29,334,731
Land improvements	2,431,344	2,273,739
Buildings	123,022,945	124,888,517
Machinery and equipment	6,589,837	6,277,650
Infrastructure	29,784,766	28,519,983
Construction in progress	-	1,380,413
<b>Total</b>	<b>\$ 191,163,623</b>	<b>\$ 192,675,033</b>

Additional information on the Town's capital assets can be found in the Notes to Financial Statements, Note 3. C., Capital Assets, of this report.

**Long-term and Short-term Debt.** At the end of the current fiscal year, the Town had outstanding \$121,430,000 of long-term bonded debt and \$2,829,346 of long-term notes. During the year, we retired \$7,905,000 of maturing bond principal and \$625,290 of maturing long-term note principal.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

In fiscal 2008, we added \$9.640 million of long-term bonded debt. We retired \$8.115 million of short-term bond anticipation notes (BANs) issued for schools, Bennett's Pond and various general purposes. All outstanding debt of the Town is general obligation debt, and the Town has pledged its full faith and credit to the payment of interest and principal on both long-term and short-term indebtedness.

**Table 4. Long-Term Debt**

	<b>Total Primary Government</b>	
	<b>2008</b>	<b>2007</b>
General obligation bonds	\$ 121,430,000	\$ 119,695,000
Notes payable*	<u>2,829,346</u>	<u>3,454,636</u>
Total	<u>\$ 124,259,346</u>	<u>\$ 123,149,636</u>

The Town maintains an "Aaa" rating from Moody's Investors Service, Inc., an "AAA" rating from Standard & Poor's, and an "AAA" from FitchRatings for general obligation debt.

Connecticut General Statutes Section 7-374(b) limits the amount of general obligation debt a governmental entity may issue to 7 times its tax collections plus interest and lien fees. For June 30, 2008, the maximum amount of borrowing permitted under the formula would be \$727,968,528. With net borrowings of \$127,387,946, the Town's outstanding general obligation debt is \$600,580,582 below the maximum debt limitation (see Table 9, Schedule of Debt Limitation in the statistical section of this report).

The Town has no overlapping debt.

**Economic Factors and Next Year's Budget and Rates**

- The unemployment rate for the Town of Ridgefield at June 30, 2008 was 4.1% compared to 3.2% a year ago. This compares favorably to the state's average unemployment rate of 5.7% and the national average rate of 5.7% (not seasonally adjusted).
- The occupancy rate of the government's central business district has remained at 96% for the past three years.
- Inflationary trends in the region compare favorably to the national indices.

The FY 2008 - 09 budget rose \$4,235,092 to \$120,494,420, or 3.64%, from the prior year's adopted budget of \$116,259,328. Property taxes increased \$3,344,604, or 3.22%, to \$107,112,118. We expect a sizeable increase in the State Educational Cost Sharing (ECS) grant of almost \$670 thousand dollars to \$2,069,881. With the housing slowdown, we have lowered Town Clerk recording fess and conveyance taxes by \$125 thousand to \$1,175,000. We anticipate our golf course generating an additional \$100,000 in revenues. To fund the new budget, the mill rate went from 19.53 mills to 19.91 mills, a 1.95% increase, and we also included a drawdown of general fund fund balance of \$1.2 million to help offset some of the higher costs.

## MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

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On the expenditure side, the Town's operations were budgeted at \$30,313,491, a \$1,104,405, or 3.78% increase, and school operations increased \$3,329,085 to \$76,012,318, a 4.58% rise over the prior fiscal year. Notable increases (or decreases) in existing functions are detailed below:

- ❖ Employee Taxes and Insurance saw a rise of \$253,944 (4.36%) in the areas of medical coverage, pension contributions by the Town, and social security and Medicare payments.
- ❖ Public Safety (Fire and Police services) rose \$357,526 (4.71%) reflecting increases in salaries and expected higher fuel and utility costs.
- ❖ The Public Works budget increased \$357,975 (8.24%) for much the same reasons as Public Safety.
- ❖ We were able to decrease our Public Health expenses by \$38,712 (-7.85%) and liability insurance premiums by \$59,033 (-14.08%).

All of these factors contributed to Ridgefield's budget for the 2008 fiscal year.

### **Requests for Information**

This financial report is designed to provide a general overview of the Town of Ridgefield's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Controller, 400 Main Street, Ridgefield, CT 06877.

# **Basic Financial Statements**

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**STATEMENT OF NET ASSETS**  
**JUNE 30, 2008**

	<b>Primary Government Governmental Activities</b>	<b>Component Unit Ridgefield Library</b>
Assets:		
Current assets:		
Cash and cash equivalents	\$ 15,566,226	\$ 332,796
Restricted cash	20,732	
Investments	54,175	6,000,275
Restricted investments	27,712	1,730,863
Receivables, net:		
Property taxes	1,189,538	
Assessment/use charges	352,254	
Intergovernmental	97,223	
Notes receivable	30,857	
Other	129,768	179,718
Other assets		19,505
Total current assets	17,468,485	8,263,157
Noncurrent assets:		
Capital assets, nondepreciable	29,334,731	749,101
Capital assets, net of accumulated depreciation	161,828,892	3,167,138
Deferred charges	2,536,349	
Receivables, net:		
Property taxes	2,446,263	
Assessment/use charges	639,338	
Note receivable	689,791	
Total assets	214,943,849	12,179,396
Liabilities:		
Current:		
Accounts payable and accrued items	2,320,949	112,229
Interest payable	2,079,646	
Unearned revenue	682,540	18,230
Current portion of long-term liabilities	9,852,933	56,494
Total current liabilities	14,936,068	186,953
Noncurrent liabilities	120,510,962	993,579
Total liabilities	135,447,030	1,180,532
Net Assets:		
Invested in capital assets, net of related debt	62,909,126	
Restricted for:		
Endowments		114,488
Perpetual trust held by third party		1,663,024
Permanent Fund:		
Expendable	23,444	
Nonexpendable	25,000	
Unrestricted	16,539,249	9,221,352
Total Net Assets	\$ 79,496,819	\$ 10,998,864

The accompanying notes are an integral part of the financial statements

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED JUNE 30, 2008**

Functions/Program Activities	Program Revenues			Net Revenues (Expenses) and Changes in Net Assets		
	Expenses	Charges for Services	Operating Grants and Contributions		Capital Grants and Contributions	Total Governmental Activities
Primary Government:						
Governmental Activities:						
General government	\$ 4,980,763	\$ 1,839,287	\$ 54,262	\$	\$ (3,087,214)	\$
Health and welfare	1,076,389	129,035	344,650		(602,704)	
Recreation	6,973,383	4,205,128	1,670		(2,766,585)	
Public safety	11,351,722	1,153,373	346,662		(9,851,687)	
Public works	8,926,118	3,299,671	189,836	209,352	(5,227,259)	
Education	104,833,414	2,207,114	30,598,977	156,237	(71,871,086)	
Library	1,610,000				(1,610,000)	
Interest on long-term debt	5,361,558				(5,361,558)	
Total Primary Government	<u>\$ 145,113,347</u>	<u>\$ 12,833,608</u>	<u>\$ 31,536,057</u>	<u>\$ 365,589</u>	<u>(100,378,093)</u>	
Component Unit:						
Ridgefield Library Association, Inc.	<u>\$ 3,175,948</u>	<u>\$ 224,050</u>	<u>\$ 2,350,093</u>	<u>\$ 22,110</u>		<u>(579,695)</u>
General Revenues:						
Property taxes					104,397,451	
Grants and contributions not restricted to specific programs					845,721	
Investment income (loss)					911,853	(488,482)
Miscellaneous					178,566	7,066
Net General Revenues					<u>106,333,591</u>	<u>(481,416)</u>
Change in Net Assets					5,955,498	(1,061,111)
Net Assets - Beginning of Year, as Restated					73,541,321	12,059,975
Net Assets - End of Year					<u>\$ 79,496,819</u>	<u>\$ 10,998,864</u>

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**BALANCE SHEET - GOVERNMENTAL FUNDS**  
**JUNE 30, 2008**

	<u>General</u>	<u>Capital Nonrecurring</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
<b><u>ASSETS</u></b>				
Cash and cash equivalents	\$ 11,521,393	\$	\$ 3,704,284	\$ 15,225,677
Investments	54,175		27,712	81,887
Receivables:				
Property taxes	2,619,070			2,619,070
Assessments/use charges			975,563	975,563
Intergovernmental			42,935	42,935
Notes receivable		557,181		557,181
Other	127,831		1,937	129,768
Due from other funds	<u>1,246,806</u>	<u>170,000</u>	<u>1,246,053</u>	<u>2,662,859</u>
Total Assets	<u>\$ 15,569,275</u>	<u>\$ 727,181</u>	<u>\$ 5,998,484</u>	<u>\$ 22,294,940</u>
<b><u>LIABILITIES AND FUND BALANCES</u></b>				
Liabilities:				
Accounts payable	\$ 1,388,385	\$ 42,552	\$ 125,595	\$ 1,556,532
Accrued payroll	752,822			752,822
Due to other funds		2,092,893	569,966	2,662,859
Deferred revenue	<u>3,524,428</u>	<u>557,181</u>	<u>1,015,319</u>	<u>5,096,928</u>
Total Liabilities	<u>5,665,635</u>	<u>2,692,626</u>	<u>1,710,880</u>	<u>10,069,141</u>
Fund balances:				
Reserved for:				
Encumbrances	799,156			799,156
Endowments			25,000	25,000
Debt service			1,122,242	1,122,242
Unreserved, reported in:				
General fund	7,904,484			7,904,484
Special revenue funds			1,870,865	1,870,865
Capital projects funds		(1,965,445)	1,246,053	(719,392)
Permanent funds			23,444	23,444
Designated for subsequent year's budget	<u>1,200,000</u>			<u>1,200,000</u>
Total Fund Balances	<u>9,903,640</u>	<u>(1,965,445)</u>	<u>4,287,604</u>	<u>12,225,799</u>
Total Liabilities and Fund Balances	<u>\$ 15,569,275</u>	<u>\$ 727,181</u>	<u>\$ 5,998,484</u>	<u>\$ 22,294,940</u>

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**TOWN OF RIDGEFIELD, CONNECTICUT**  
**BALANCE SHEET - GOVERNMENTAL FUNDS (CONTINUED)**

**JUNE 30, 2008**

Amounts reported for governmental activities in the statement of net assets (Exhibit I) are different because of the following:

Fund balances - total governmental funds (Exhibit III)	\$	12,225,799
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds:		
Governmental capital assets	\$ 242,575,261	
Less accumulated depreciation	<u>(51,411,638)</u>	191,163,623
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds:		
Property tax, sewer use and sewer assessment interest and lien accrual		1,211,147
Property tax, sewer use and sewer assessment receivable - accrual basis change		4,414,388
Interest and lien allowance for doubtful accounts		(178,387)
Note receivable		163,467
Receivable from the State for school construction projects		54,288
Internal service funds are used by management to charge the costs of risk management to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities in the statement of net assets.		
		349,686
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds:		
Bonds and notes payable		(124,259,346)
Bond premium		(3,152,136)
Deferred bond issue costs		2,536,349
Pension obligation		(1,012,214)
Interest payable on bonds		(2,079,646)
Compensated absences		(1,097,184)
Capital financing leases		<u>(843,015)</u>
Net Assets of Governmental Activities (Exhibit I)	\$	<u><u>79,496,819</u></u>

The accompanying notes are an integral part of the financial statements

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2008**

	<u>General</u>	<u>Capital Nonrecurring</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Revenues:				
Property taxes	\$ 104,080,550	\$	\$	\$ 104,080,550
Intergovernmental	29,887,903		1,722,388	31,610,291
Charges for services	8,109,046		4,328,095	12,437,141
Contributions			1,158,152	1,158,152
Income from investments	606,700	81,740	181,187	869,627
Other	133,966	35,254	47,255	216,475
Total revenues	<u>142,818,165</u>	<u>116,994</u>	<u>7,437,077</u>	<u>150,372,236</u>
Expenditures:				
Current:				
General government	9,214,875		367,329	9,582,204
Health and welfare	471,829		455,882	927,711
Community grants	224,162			224,162
Recreation	4,998,717		147,182	5,145,899
Public safety	7,666,451		431,587	8,098,038
Public works	4,421,605		1,615,720	6,037,325
Education	98,454,741		4,192,866	102,647,607
Library	1,610,000			1,610,000
Debt service	13,322,855		659,661	13,982,516
Capital outlay		1,357,697	3,660,668	5,018,365
Total expenditures	<u>140,385,235</u>	<u>1,357,697</u>	<u>11,530,895</u>	<u>153,273,827</u>
Excess (Deficiency) of Revenues over Expenditures	<u>2,432,930</u>	<u>(1,240,703)</u>	<u>(4,093,818)</u>	<u>(2,901,591)</u>
Other Financing Sources (Uses):				
Issuance of bonds			9,640,000	9,640,000
Issuance of capital lease		713,700		713,700
Transfers in	22,940	405,017	2,220,276	2,648,233
Transfers out	(1,790,776)	(502,250)	(355,207)	(2,648,233)
Net other financing sources (uses)	<u>(1,767,836)</u>	<u>616,467</u>	<u>11,505,069</u>	<u>10,353,700</u>
Net Change in Fund Balances	665,094	(624,236)	7,411,251	7,452,109
Fund Balances - Beginning of Year, as Restated	<u>9,238,546</u>	<u>(1,341,209)</u>	<u>(3,123,647)</u>	<u>4,773,690</u>
Fund Balances - End of Year	<u>\$ 9,903,640</u>	<u>\$ (1,965,445)</u>	<u>\$ 4,287,604</u>	<u>\$ 12,225,799</u>

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## TOWN OF RIDGEFIELD, CONNECTICUT

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED)

FOR THE YEAR ENDED JUNE 30, 2008

Amounts reported for governmental activities in the statement of activities (Exhibit II) are different because of the following:

Net change in fund balances - total governmental funds (Exhibit IV)	\$ 7,452,109
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Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period:

Expenditures for capital assets	2,551,431
Less current year depreciation	(4,010,783)

The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins and donations) is to increase net assets. In the statement of activities, only the loss on the sale of capital assets is reported. However, in the governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net assets differs from the change in fund balance by the cost of the capital assets sold.

	(52,058)
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Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds:

Note receivable receipts	(30,249)
Intergovernmental revenue on school bonds	(21,076)
Increase in property tax, sewer use and sewer assessment receivable - accrual basis change	880,651
Increase in property tax, sewer use and sewer assessment interest and lien revenue	(167,283)
Decrease in property tax and sewer use allowance for doubtful accounts	569,837

The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The details of these differences in the treatment of long-term debt and related items are as follows:

Issuance of capital leases	(713,700)
Issuance of bonds	(9,640,000)
Payments on general obligations bonds	7,905,000
Payments on notes payable	625,290
Payments on capital leases	641,890

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:

Pension obligation	(44,419)
Claims and judgments	1,067
Change in long-term compensated absences	51,076
Accrued interest	53,600
Deferred charges	(207,630)
Bond premium	244,698

The net revenue of the activities of the Internal Service Fund is reported with governmental activities.	<u>(133,953)</u>
--	------------------

Change in Net Assets of Governmental Activities (Exhibit II)	<u>\$ 5,955,498</u>
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The accompanying notes are an integral part of the financial statements

## TOWN OF RIDGEFIELD, CONNECTICUT

**GENERAL FUND**  
**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE**  
**BUDGET AND ACTUAL**

**FOR THE YEAR ENDED JUNE 30, 2008**

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget - Positive (Negative)</b>
Revenues:				
Property taxes	\$ 103,870,611	\$ 103,870,611	\$ 104,080,550	\$ 209,939
Intergovernmental	2,366,315	2,366,315	2,854,014	487,699
Charges for services	7,630,926	7,815,926	8,109,046	293,120
Investment income	700,000	700,000	606,700	(93,300)
Miscellaneous	215,000	265,000	133,966	(131,034)
Total revenues	114,782,852	115,017,852	115,784,276	766,424
Expenditures:				
Current:				
General government	9,474,669	9,594,055	9,254,148	339,907
Health and welfare	492,989	492,989	471,829	21,160
Community grants	217,637	224,162	224,162	-
Parks and recreation	4,992,331	5,035,806	4,998,717	37,089
Public safety	7,584,459	7,734,459	7,662,651	71,808
Public works	4,284,265	4,319,265	4,355,145	(35,880)
Contingency	50,000			-
Education	71,998,488	71,988,154	71,567,527	420,627
Library	1,610,000	1,610,000	1,610,000	-
Debt service	13,322,859	13,322,859	13,322,855	4
Total expenditures	114,027,697	114,321,749	113,467,034	854,715
Excess of Revenues over Expenditures	755,155	696,103	2,317,242	1,621,139
Other Financing Sources (Uses):				
Cancellation of prior year's encumbrances			159,417	159,417
Transfers in	22,940	22,940	22,940	-
Transfers out	(1,780,442)	(1,790,776)	(1,790,776)	-
Net other financing uses	(1,757,502)	(1,767,836)	(1,608,419)	159,417
Excess of Revenues and Other Financing Sources over Expenditures and Other Financing Uses	\$ (1,002,347)	\$ (1,071,733)	708,823	\$ 1,780,556
Fund Balance - Beginning of Year, as Restated			8,395,661	
Fund Balance - End of Year			\$ 9,104,484	

The accompanying notes are an integral part of the financial statements

## TOWN OF RIDGEFIELD, CONNECTICUT

STATEMENT OF NET ASSETS  
PROPRIETARY FUNDS

JUNE 30, 2008

	<b>Governmental Activities</b>
	<b>Internal Service Fund</b>
Assets:	
Cash	\$ <u>361,281</u>
Liabilities:	
Accounts payable	<u>11,595</u>
Net Assets:	
Restricted	1,195
Unrestricted	<u>348,491</u>
Total Net Assets	\$ <u><u>349,686</u></u>

The accompanying notes are an integral part of the financial statements

## TOWN OF RIDGEFIELD, CONNECTICUT

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS  
PROPRIETARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Governmental Activities</u> <u>Internal Service Fund</u>
Operating Revenues:	
Insurance proceeds	\$ 39,166
Operating Expenses:	
Claims incurred	<u>215,345</u>
Operating Loss	(176,179)
Nonoperating Revenues:	
Investment income	<u>42,226</u>
Change in Net Assets	(133,953)
Net Assets - Beginning of Year	<u>483,639</u>
Net Assets - End of Year	<u>\$ 349,686</u>

The accompanying notes are an integral part of the financial statements

## TOWN OF RIDGEFIELD, CONNECTICUT

STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2008

	<b>Governmental Activities</b>
	<b>Internal Service Fund</b>
Cash Flows from Operating Activities:	
Cash received as insurance proceeds	\$ 39,166
Cash paid for benefits, claims and administration	(206,639)
Net cash used in operating activities	<u>(167,473)</u>
Cash Flows Provided by Investing Activities:	
Investment income	<u>42,226</u>
Net Decrease in Cash	(125,247)
Cash - Beginning of Year	<u>486,528</u>
Cash - End of Year	<u>\$ 361,281</u>
Reconciliation of Operating Loss to Net Cash Used in Operating Activities:	
Operating loss	\$ (176,179)
Adjustments to reconcile operating loss to net cash provided by operating activities:	
Increase in accounts payable	<u>8,706</u>
Net Cash Used in Operating Activities	<u>\$ (167,473)</u>

The accompanying notes are an integral part of the financial statements

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**STATEMENT OF FIDUCIARY NET ASSETS**  
**FIDUCIARY FUNDS**

**JUNE 30, 2008**

	<b>Pension Trust Fund</b>	<b>Agency Funds</b>
	<u>                    </u>	<u>                    </u>
Assets:		
Cash and cash equivalents	\$ 12,024	\$ 1,690,135
Investments - at fair value:		
Mutual funds:		
Equity	22,051,210	202,896
Corporate bonds	6,136,646	
Pooled fixed income	2,582	
Pooled collective trusts	<u>23,931,705</u>	<u>463,522</u>
Total investments	<u>52,122,143</u>	<u>666,418</u>
Other Assets:		
Accounts receivable	1,000,000	4,991
Prepaid benefits	<u>141,652</u>	
Total other assets	<u>1,141,652</u>	<u>4,991</u>
Total assets	53,275,819	2,361,544
Liabilities:		
Due to others		<u>2,361,544</u>
Net Assets:		
Net Assets Held in Trust for Pension Benefits	<u>\$ 53,275,819</u>	<u>\$ -</u>

The accompanying notes are an integral part of the financial statements

## TOWN OF RIDGEFIELD, CONNECTICUT

STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
FIDUCIARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2008

	<b>Pension Trust Fund</b>
	<u>                    </u>
Additions:	
Contributions:	
Employer	\$ 1,924,597
Plan members	531,643
Total contributions	<u>2,456,240</u>
Net investment income (loss):	
Net depreciation in fair value of investments	(5,725,663)
Interest and dividends	1,730,133
	<u>(3,995,530)</u>
Less investment expense	58,068
Net investment loss	<u>(4,053,598)</u>
Net reductions	<u>(1,597,358)</u>
Deductions:	
Benefits	1,601,176
Administration	60,630
Total deductions	<u>1,661,806</u>
Change in Net Assets	(3,259,164)
Net Assets - Beginning of Year	<u>56,534,983</u>
Net Assets - End of Year	<u>\$ 53,275,819</u>

The accompanying notes are an integral part of the financial statements

# TOWN OF RIDGEFIELD, CONNECTICUT

## NOTES TO FINANCIAL STATEMENTS

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### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Financial Reporting Entity

The Town of Ridgefield (the Town) was incorporated in 1709 and covers an area of 35 square miles. The Town operates under a Selectmen-Town Meeting form of government as prescribed by the Connecticut General Statutes and its charter, which was adopted in November 1978. The Town provides the following services as authorized by its charter: public safety (police and fire), public works (streets and highways), public health and social services, and education encompassing grades K-12.

The Town has considered all agencies, departments, commissions, boards (including the Board of Education), authorities and funds to determine the “financial reporting entity” of the Town. The “financial reporting entity” includes all funds of the Town (primary government) and its component unit. Component units are legally separate entities for which the elected officials of the Town are financially accountable. Financially accountable means 1) that the Town appoints the majority of the entity’s governing body and can impose its will on the entity or the entity provides financial benefits to or imposes financial burdens on the Town, 2) that the entity is fiscally dependent on the Town, or 3) that the financial statements would be misleading if the entity were not included.

#### Discretely Presented Component Unit

The Ridgefield Library Association, Inc., is included in the Town’s reporting entity as a component unit because the Town appoints a voting majority of the Library’s board and provides significant operating subsidies. The Ridgefield Library Association, Inc., operates a free public library for the Town residents. The Town appoints 9 of the 12 board members and subsidizes approximately 70% of operations.

The Ridgefield Library Association, Inc.’s audit report is on file at the Library, 472 Main Street, Ridgefield, CT 06877.

#### B. Basis of Presentation

The financial statements of the Town have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Town’s accounting policies are described below.

#### Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government

## TOWN OF RIDGEFIELD, CONNECTICUT

### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

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and its component unit. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities normally are supported by taxes and intergovernmental revenues. The primary government is reported separately from the legally separate component unit for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### **Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met. Agency funds use the accrual basis of accounting, but have no measurement focus since they report only assets and liabilities.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Property taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. In determining when to recognize intergovernmental revenues (grants and entitlements), the legal and contractual requirements of the individual programs are used as guidance. Revenues are recognized when the eligibility requirements have been met. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Town.

## TOWN OF RIDGEFIELD, CONNECTICUT

### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

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Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded when payment is due.

The Town reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Capital Nonrecurring Fund* accounts for the major capital improvements and acquisition of equipment for nonfinancial sources.

Additionally, the government reports the following fund types:

The *Internal Service Fund* accounts for risk financing activities for property insurance deductibles as allowed by GASB Statement No. 10.

The *Pension Trust Fund* accounts for the activities of the Ridgefield Retirement System, which accumulates resources for pension benefit payments to qualified employees.

*Agency Funds* account for monies held as custodian for outside student and municipal groups and agencies.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the internal service fund and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

#### **Component Unit**

The financial statements of the Ridgefield Library Association, Inc., have been prepared on the accrual basis.

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

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**C. Cash Equivalents**

The Town's cash and cash equivalents consist of cash on hand, demand deposits, money market accounts and short-term investments with original maturities of three months or less.

**D. Investments**

Investments are stated at fair value.

**E. Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans).

All trade, property tax, sewer use and sewer assessment receivables, including those of its component unit, are shown net of an allowance for uncollectibles. The allowance for uncollectibles is based on an analysis of amounts that are not expected to be collected at June 30, 2008.

**F. Restricted Assets**

The restricted assets for the Town are restricted for endowment purposes. The Ridgefield Library Association, Inc., has several bequests that are restricted to expenditure of the investment income only for the donor designated purpose.

**G. Capital Assets**

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 for equipment, \$20,000 for improvements and \$100,000 for infrastructure, and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

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Property, plant, and equipment of the primary government as well as the component unit are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Land improvements	25
Buildings	25 - 75
Machinery and equipment	5 - 25
Infrastructure	50 - 100

**Component Unit**

Inexhaustible Collections and Books - The values of inexhaustible collections and research books are not readily determinable and are not capitalized. Books purchased and used in circulation are determined to have useful lives of less than one year and are not capitalized.

**H. Compensated Absences**

All employees are granted vacation and sick time based upon contractual provisions. At anniversary year-end, unused vacation and sick time do not accumulate or vest (other than Board of Education employees, firefighters and municipal union workers); therefore, in the event of termination or retirement, employees are not compensated for unused vacation and sick time.

The Board of Education employees are paid vacation on a fiscal year basis and, therefore, unused vacation lapses at June 30. The Town employees are paid vacation on a calendar date basis and, therefore, a liability for unused vacation has been recorded in the government-wide financial statements. Compensated absences are reported in the governmental funds, primarily the General Fund, only if the amount has matured. Matured amounts are defined as unused reimbursable leave still outstanding following an employee's resignation or retirement.

Certified employees at the Board of Education may accumulate up to 180 days of unused sick time. Firefighters and municipal union workers may accumulate unlimited unused sick time. There is no vesting for these amounts.

**I. Long-Term Obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the governmental activities statement of net assets. Bond premiums and discounts as well as issuance costs are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

## TOWN OF RIDGEFIELD, CONNECTICUT

### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

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In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### **J. Equity**

Equity in the government-wide financial statements is defined as “net assets” and is classified in the following categories:

Invested in Capital Assets, Net of Related Debt - This component of net assets consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted Net Assets - Net asset restrictions are externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

Unrestricted Net Assets - This component consists of net assets that do not meet the definition of “restricted” or “invested in capital assets, net of related debt.”

The equity of the fund financial statements is defined as “fund balance” and is classified in the following categories:

Reserved Fund Balance - A portion of fund balance that is not available for appropriation or is legally restricted by outside parties for use for a specific purpose.

Designated Fund Balance - Represents tentative management plans that are subject to change.

Unreserved Fund Balance - Serves as a measure of current available financial resources.

#### **K. Property Taxes**

Property taxes are assessed on property as of October 1. Taxes are billed the following July and are due in four installments, July 1, October 1, January 1 and April 1. Personal property and motor vehicle taxes are billed in July and are due in one installment on July 1. Liens are effective on the assessment date and are continued by filing before the end of the fiscal year following the due date. For fund financial statements, all property taxes receivable at June 30 have been recorded as deferred revenue, since they are not considered to be available to finance expenditures of the current fiscal year.

## TOWN OF RIDGEFIELD, CONNECTICUT

### NOTES TO FINANCIAL STATEMENTS (CONTINUED)

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#### L. Accounting Estimates

The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, including disclosures of contingent assets and liabilities and reported revenues, expenses and expenditures during the fiscal year.

## 2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

### A. Budgets and Budgetary Accounting

The Town adheres to the following procedures in establishing the budgetary data included in the General Fund financial statements. The General Fund is the only fund for which a legal budget is adopted.

- In April, the Board of Finance submits to a public hearing, at which taxpayer comments are obtained, the proposed operating budget for the year commencing July 1. The budget includes proposed expenditures and the means of financing them.
- The Board of Finance submits their final proposed budget to the annual Town Meeting, which is held on the first Monday in May. Those in attendance at the annual Town Meeting may comment on the proposed budget before it is forwarded to a referendum vote. Appropriations may not be increased. The date of the machine vote is also established by the annual Town Meeting, which must be held not less than seven nor more than fourteen days from the date of the annual Town Meeting. The Board of Selectmen is responsible for establishing the hours of voting. This process is repeated, if necessary, until a budget is approved.
- The Board of Finance, in accordance with the provisions of the Charter and the Connecticut General Statutes, is authorized to transfer unexpended balances from one department's appropriation to another. Management may not authorize any additional appropriations. The Board of Finance may provide any single requesting agency with a special appropriation from general fund unreserved-undesignated fund balance a sum not to exceed \$20,000 cumulative and/or \$100,000 in the aggregate to all requesting agencies in any fiscal year. Special appropriations in excess of \$3,000,000 must be taken to referendum.

Additional appropriations of \$69,386 were made during the year.

- Formal budgetary integration is employed as a management control device during the year.
- Except for encumbrance accounting, the budget is prepared on the modified accrual basis of accounting.

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

- The legal level of control, the level at which expenditures may not exceed appropriations, is at the department level.
- The Board of Education, which is not a separate legal entity but a function of the Town, is authorized under state law to make any transfers required within its budget at its discretion. Any additional appropriations must have Board of Education and Board of Finance approval and, if over \$20,000, Town Meeting approval.
- Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order, contract or other commitment is issued and, accordingly, encumbrances outstanding at year end are reported in budgetary reports (Exhibit V) as expenditures in the current year. Generally, all unencumbered appropriations lapse at year end, except those for the capital projects funds. Appropriations for capital projects are continued until completion of applicable projects, even when projects extend more than one fiscal year.

A reconciliation of revenues, expenditures and fund balance between the accounting treatment required by GAAP (Exhibit IV) and budgetary requirements (Exhibit V) is as follows:

	<u>Revenues</u>	<u>Expenditures</u>	<u>Fund Balance</u>
Budgetary basis, Exhibit V	\$ 115,784,276	\$ 113,467,034	\$ 9,104,484
Encumbrances outstanding at June 30, 2007 liquidated during the year ended June 30, 2008		681,733	
Encumbrances outstanding at June 30, 2008 charged to budgetary expenditures		(799,156)	799,156
Change in allowance on property tax receivable		1,735	
Excess cost grant originally credited against Expenditures	1,293,658	1,293,658	
State contribution to teachers' retirement system	25,740,231	25,740,231	
GAAP Basis, Exhibit IV	\$ 142,818,165	\$ 140,385,235	\$ 9,903,640

**B. Deficit Fund Equity**

The following individual funds had deficit fund balances at June 30, 2008:

Special revenue funds:	
Canine Control	\$ 116,526
Revaluation Fund	175,893
Capital projects funds:	
Capital Nonrecurring	1,965,445

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

The deficit in the Canine Control and Revaluation funds will be funded by future operating transfers from the General Fund. The Capital Nonrecurring Fund will be funded by future state grant reimbursements and bond issues.

**C. Donor Restricted Endowments**

The Town has received an endowment for the maintenance of Ballard Park. The amounts are reflected in net assets as restricted for permanent funds. Investment income (including appreciation, if any) is approved for expenditure by the individual Board of Finance.

**D. Capital Projects Authorizations**

The following is a summary of bonded projects and capital nonrecurring projects at June 30, 2008:

<u>Project</u>	<u>Authorization</u>	<u>Current Year Expenditures</u>	<u>Cumulative Expenditures</u>	<u>Balance June 30, 2008</u>
Sewer improvements	\$ 1,600,000	\$ 32,683	\$ 1,424,088	\$ 175,912
School buildings	112,854,806	1,385,153	111,469,993	1,384,813
Infrastructure	18,506,652	1,840,386	13,915,550	4,591,102
Municipal buildings	2,365,950	927,607	1,170,014	1,195,936
Motor vehicles	502,500	263,034	437,298	65,202
Machinery and equipment	<u>1,732,426</u>	<u>580,494</u>	<u>1,732,028</u>	<u>398</u>
Total	<u>\$ 137,562,334</u>	<u>\$ 5,029,357</u>	<u>\$ 130,148,971</u>	<u>\$ 7,413,363</u>

**3. DETAILED NOTES ON ALL FUNDS**

**A. Deposits and Investments**

Deposit Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the Town's deposits will not be returned. The Town does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut General Statutes. Deposits may be placed with any qualified public depository that has its main place of business in the State of Connecticut, or out of state with certain restrictions.

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$6,805,413 of the Town's bank balance of \$7,290,729 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 6,104,871
Uninsured and collateral held by the pledging bank's trust department, not in the Town's name	<u>700,542</u>
Total Amount Subject to Custodial Credit Risk	<u>\$ 6,805,413</u>

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

At June 30, 2008, the entire balance of the component unit's deposits was covered by federal depository insurance.

**Investments**

As of June 30, 2008, the Town had the following investments:

<b>Investment Type</b>	<b>Credit Rating</b>	<b>Fair Value</b>	<b>Investment Maturities (Years)</b>			
			<b>N/A</b>	<b>Less Than 1</b>	<b>1 - 10</b>	<b>More Than 10</b>
U.S. Treasury bonds	n/a	\$ 163,928	\$	\$	\$	\$ 163,928
Money market funds	n/a	7,755,549	7,755,549			
Pooled collective trust funds	n/a	23,931,705	23,931,705			
Mutual funds	n/a	28,190,438	28,190,438			
Certificates of deposit	n/a	87,096		87,096		
State of CT STIF	AAAm	603,386		603,386		
MBIA Class Plus	AAA	304,817		304,817		
<b>Total Investments</b>		<u>\$ 61,036,919</u>	<u>\$ 59,877,692</u>	<u>\$ 995,299</u>	<u>\$ -</u>	<u>\$ 163,928</u>

n/a - not applicable

At June 30, 2008, the component unit's investments include mutual funds of \$6,331,479 with no rating or maturity, and certificates of deposit of \$67,838 with no rating and a maturity in one to ten years.

**Investment Custodial Credit Risk** - Custodial credit risk is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value if its investment or collateral securities that are in the possession of an outside party. The State of Connecticut STIF, the pooled collective trust funds and the MBIA Class Plus investments are a 2a-7 like pool.

**Credit Risk** - The Town has no investment policy that would limit its investment choices due to credit risk other than State Statutes governing investments in obligations of any State or political subdivision or in obligations of the State of Connecticut or political subdivision.

**Concentration of Credit Risk** - The Town places no limit on the amount invested in any one issuer. No more than 5% of the Town's investments were invested in any one issuer.

**Interest Rate Risk** - The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

The Town’s investment policy, in conformity with applicable Connecticut General Statutes, authorizes investment in the State Treasurer’s Short-Term Investment Fund (STIF) and MBIA Class Plus Investment. The value of the position in the pools is the same as the value of the pool shares. Regulatory oversight for the State Treasurer’s Short-Term Investment Fund is provided quarterly by the Investment Advisory Council and the Treasurer’s Cash Management Board. Regulatory oversight for MBIA Class Plus Investment is provided by an investment advisory council consisting of members appointed by the municipalities. Other authorized investments include pooled and joint investments meeting the requirements of the policy, excluding those pools investing in “derivative” securities, certificates of deposit, repurchase agreements, and obligations of the United States and agencies of the federal government.

The Pension Trust Fund is also authorized to invest in corporate bonds, domestic common stocks, domestic equity real estate and international equities. The investments of this fund are held in trust by a trustee bank, which executes investment transactions under the direction of the pension plan’s investment manager.

**Subsequent Even**

Due to an economic downturn in the stock market which occurred subsequent to year end, the value of the Town’s investments has declined. As of November 30, 2008, the decline was approximately \$10.6 million or 20.4%. These results could differ between November 30, 2008 and the date of this report.

**B. Receivables**

Receivables by type at year end for the Town’s government-wide financial statements, including the applicable allowances for uncollectible accounts, are as follows:

	<u>Taxes/Use</u>	<u>Assessment</u>	<u>Interest and Lien Fees</u>	<u>Total</u>
Property Taxes:				
Current portion	\$ <u>1,079,455</u>	\$ <u>-</u>	\$ <u>110,083</u>	\$ <u>1,189,538</u>
Long-term portion	\$ 1,785,615		\$ 1,084,648	\$ 2,870,263
Less allowance for uncollectible accounts	<u>246,000</u>		<u>178,000</u>	<u>424,000</u>
Net long-term portion	\$ <u>1,539,615</u>	\$ <u>-</u>	\$ <u>906,648</u>	\$ <u>2,446,263</u>
Sewer Use and Assessments:				
Current portion	\$ <u>27,920</u>	\$ <u>311,667</u>	\$ <u>12,667</u>	\$ <u>352,254</u>
Long-term portion	\$ 10,414	\$ 642,136	\$ 3,549	\$ 656,099
Less allowance for uncollectible accounts	<u>521</u>	<u>16,053</u>	<u>187</u>	<u>16,761</u>
Net long-term portion	\$ <u>9,893</u>	\$ <u>626,083</u>	\$ <u>3,362</u>	\$ <u>639,338</u>

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

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Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	<u>Unavailable</u>	<u>Unearned</u>
General Fund:		
Delinquent property taxes receivable	\$ 2,865,070	\$
Recreation revenue		659,358
Special Revenue Funds:		
Special assessments	953,803	
Delinquent sewer use receivable	38,334	
Loan receivable	557,181	
Cafeteria		13,629
Education grants		9,553
	<hr/>	<hr/>
Total Deferred Revenue for Governmental Funds	\$ <u>4,414,388</u>	\$ <u>682,540</u>

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**C. Capital Assets**

Capital asset activity for the year ended June 30, 2008 was as follows:

**Primary Government**

	<b>Beginning Balance</b>	<b>Increases</b>	<b>Decreases</b>	<b>Ending Balance</b>
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 29,334,731		\$	\$ 29,334,731
Construction in progress	1,380,413		1,380,413	-
Total capital assets not being depreciated	30,715,144	-	1,380,413	29,334,731
Capital assets being depreciated:				
Land improvements	6,112,314	322,667		6,434,981
Buildings	140,241,469			140,241,469
Machinery and equipment	23,234,631	1,688,097	237,854	24,684,874
Infrastructure	39,958,126	1,921,080		41,879,206
Total capital assets being depreciated	209,546,540	3,931,844	237,854	213,240,530
Less accumulated depreciation for:				
Land improvements	3,838,575	165,062		4,003,637
Buildings	15,352,952	1,865,572		17,218,524
Machinery and equipment	16,956,981	1,323,852	185,796	18,095,037
Infrastructure	11,438,143	656,297		12,094,440
Total accumulated depreciation	47,586,651	4,010,783	185,796	51,411,638
Total capital assets being depreciated, net	161,959,889	(78,939)	52,058	161,828,892
Governmental Activities Capital Assets, Net	\$ 192,675,033	\$ (78,939)	\$ 1,432,471	\$ 191,163,623

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General administration	\$ 84,525
Health and welfare	10,585
Public safety	311,359
Public works	970,539
Recreation	548,621
Education	2,085,154
Total Depreciation Expense - Governmental Activities	\$ 4,010,783

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**Component Unit**

Activity for the Ridgefield Library Association, Inc., for the year ended June 30, 2008, was as follows:

	<b>Beginning Balance</b>	<b>Increases</b>	<b>Decreases</b>	<b>Ending Balance</b>
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 602,941	\$	\$	\$ 602,941
Construction in progress	486,385		340,225	146,160
Total capital assets not being depreciated	1,089,326	-	340,225	749,101
Capital assets being depreciated:				
Buildings	4,647,423			4,647,423
Land improvements	114,035			114,035
Furnishings and equipment	437,121			437,121
Total capital assets being depreciated	5,198,579	-	-	5,198,579
Less accumulated depreciation for:				
Buildings	1,473,300	106,102		1,579,402
Land improvements	30,518	7,602		38,120
Furnishings and equipment	398,595	15,324		413,919
Total accumulated depreciation	1,902,413	129,028	-	2,031,441
Total capital assets being depreciated, net	3,296,166	(129,028)	-	3,167,138
Ridgefield Library Association, Inc., Capital Assets, Net	\$ 4,385,492	\$ (129,028)	\$ 340,225	\$ 3,916,239

**D. Interfund Receivables, Payables and Transfers**

Interfund balances are a result of timing differences between the date payments occurred for various activities. The composition of interfund balances as of June 30, 2008 is as follows:

<b>Receivable Fund</b>	<b>Payable Fund</b>	<b>Amount</b>
General Fund	Capital Nonrecurring Fund	\$ 846,840
	Nonmajor governmental funds	399,966
		1,246,806
Capital Nonrecurring Fund	Nonmajor governmental funds	170,000
Nonmajor governmental funds	Capital Nonrecurring Fund	1,246,053
Total		\$ 2,662,859

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

Transfers are used to account for the financing by the General Fund of various programs and activities in other funds. The transfers that occurred during the year are as follows:

	<b>Transfers In</b>			<b>Total Transfers Out</b>
	<b>General Fund</b>	<b>Capital Nonrecurring</b>	<b>Nonmajor Govern- mental Funds</b>	
Transfers out:				
General Fund	\$	\$ 72,750	\$ 1,718,026	\$ 1,790,776
Capital Nonrecurring			502,250	502,250
Nonmajor governmental	22,940	332,267		355,207
 Total Transfers In	\$ 22,940	\$ 405,017	\$ 2,220,276	\$ 2,648,233

In addition, the primary government transferred approximately \$1,610,000 to its discretely-presented component unit, the Ridgefield Library Association, Inc., for general operating expenses.

**E. Short-Term Obligations - Bond Anticipation Notes**

The Town uses bond anticipation notes during the construction period of various public projects prior to the issuance of the bonds at the completion of the project.

Bond anticipation note transactions for the year ended June 30, 2008 were as follows:

Outstanding, June 30, 2007	\$ 8,115,000
New borrowings	710,000
Repayments	(8,825,000)
Outstanding, June 30, 2008	\$ -

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**F. Long-Term Debt**

**Changes in Long-Term Liabilities**

Long-term liability activity for the year ended June 30, 2008 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental Activities:					
Bonds payable:					
General obligation bonds	\$ 119,695,000	\$ 9,640,000	\$ 7,905,000	\$ 121,430,000	\$ 8,800,000
Plus deferred amounts:					
Issuance premium on refunding	<u>3,396,834</u>		<u>244,698</u>	<u>3,152,136</u>	
Total bonds payable	123,091,834	9,640,000	8,149,698	124,582,136	8,800,000
Notes payable	3,454,636		625,290	2,829,346	637,910
Compensated absences	1,148,260	35,541	86,617	1,097,184	17,193
Claims and judgments	1,067		1,067	-	
Pension obligation	967,795	44,419		1,012,214	
Lease obligations	<u>771,205</u>	<u>713,700</u>	<u>641,890</u>	<u>843,015</u>	<u>397,830</u>
Total Governmental Activities					
Long-Term Liabilities	<u>\$ 129,434,797</u>	<u>\$ 10,433,660</u>	<u>\$ 9,504,562</u>	<u>\$ 130,363,895</u>	<u>\$ 9,852,933</u>

All long-term liabilities are generally liquidated by the General Fund.

**General Obligation Bonds**

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. During the year, the Town issued \$9,640,000 in general obligation bonds.

General obligation bonds are direct obligations of the Town for which full faith and credit are pledged and are payable from taxes levied on all taxable properties located within the Town. School building grants of \$54,288 will be used to repay a portion of the respective debt; however, the Town is liable for all outstanding bonds. General obligation bonds currently outstanding are as follows:

<u>Description</u>	<u>Interest Rate (%)</u>	<u>Amount</u>
General purpose:		
General obligation - improvement	3-6.2%	\$ 46,815,600
General obligation - refunding	2-5%	10,370,300
Total general purpose		<u>57,185,900</u>
School:		
School - improvement	3-6.2%	43,799,400
School - refunding	2-5%	20,444,700
Total school		<u>64,244,100</u>
Total Outstanding		<u>\$ 121,430,000</u>

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**General Obligation Bonds - New Issue**

On December 5, 2007, the Town issued \$9,640,000 of general obligation bonds with interest rates ranging from 3.75% to 4.05% payable in annual installments of \$385,000 on December 1 in each of the years 2009 and 2010, \$420,000 on December 1, 2011, \$425,000 on December 1, 2012, \$450,000 on December 1 in each of the years 2013 and 2014, \$475,000 on December 1 in each of the years 2015 and 2016, \$525,000 on December 1, 2017, \$575,000 on December 1 in each of the years 2018-2025, and \$525,000 on December 1 in each of the years 2026 and 2027. The bonds mature on December 1, 2027.

**General Obligation Bonds - Refunding**

During 2004, the Town issued \$31,480,000 of general obligation refunding bonds to currently refund various bond issues totaling \$31,450,000. As a result, the refunded bonds are considered partially defeased, and all future interest and principal on the partially defeased bonds will be paid from the proceeds of the refunding issue which were placed into an irrevocable escrow account until all the partially defeased bonds have been called. The balance in escrow was \$28,169,265 at June 30, 2008. The balance of the defeased bonds was \$26,200,000 at June 30, 2008.

**Notes Payable**

Sewer Notes Payable - The State of Connecticut sewer notes, bearing interest at 2%, will be paid through a combination of user fees and hookup fees and will mature in the year 2014.

Danbury Note Payable - The Town entered into an Interlocal Sewer Agreement with the City of Danbury for a portion of sewer plant capacity. The Danbury sewer plant has been completed and the share applicable to the Town at June 30, 2008 is \$163,447, bearing interest at 2%. This amount is to be funded by contributions from a local company.

Annual debt service requirements to maturity for general obligation bonds and notes payable are as follows:

	<b>General Obligation Bonds</b>		<b>Notes Payable</b>	
	<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>
2009	\$ 8,800,000	\$ 5,368,609	\$ 637,910	\$ 47,773
2010	9,225,000	4,821,592	650,766	35,520
2011	9,485,000	4,432,815	663,922	23,020
2012	9,605,000	3,987,426	677,323	10,267
2013	9,150,000	3,531,388	199,425	544
2014-2018	40,435,000	11,902,517		
2019-2023	30,955,000	3,963,027		
2024-2028	3,775,000	318,432		
Total	\$ 121,430,000	\$ 38,325,806	\$ 2,829,346	\$ 117,124

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

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**Capital Lease**

The Town has entered into lease agreements as lessee for financing the acquisition of computers. The lease agreement qualifies as a capital lease for accounting purposes and, therefore, has been recorded at the present value of its future minimum lease payments as of the inception date.

The asset acquired through the capital lease is as follows:

	<u><b>Governmental Activities</b></u>
Asset:	
Equipment	\$ 2,144,589
Less accumulated depreciation	<u>592,523</u>
Total	<u><u>\$ 1,552,066</u></u>

The future minimum lease obligation and the net present value of the minimum lease payments as of June 30, 2008 were as follows:

<u><b>Year Ending June 30:</b></u>	<u><b>Governmental Activities</b></u>
2009	\$ 431,211
2010	431,211
2011	<u>31,211</u>
Total minimum lease payments	893,633
Less amount representing interest	<u>50,618</u>
Present Value of Minimum Lease Payments	<u><u>\$ 843,015</u></u>

**Authorized But Unissued Bonds**

The total of authorized but unissued bonds at June 30, 2008 is \$6,949,984. In most cases, interim financing is obtained through bond anticipation notes or other short-term borrowings until the issuance of long-term debt.

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**Statutory Debt Limitation**

The Town's indebtedness does not exceed the legal debt limitations as required by Connecticut General Statutes as reflected in the following schedule:

<b>Category</b>	<b>Debt Limit</b>	<b>Net Indebtedness</b>	<b>Balance</b>
General purpose	\$ 233,989,884	\$ 62,054,384	\$ 171,935,500
Schools	467,979,768	64,189,812	403,789,956
Sewers	389,983,140	1,143,750	388,839,390
Urban renewal	337,985,388		337,985,388
Pension deficit	311,986,512		311,986,512

The total overall statutory debt limit for the Town is equal to seven times annual receipts from taxation, \$727,968,528.

The indebtedness reflected above includes bonds outstanding in addition to the amount of bonds authorized and unissued against which bond anticipation notes are issued and outstanding. School building grants receivable of \$54,288 for bond principal is reflected as deductions in the computation of net indebtedness.

**Note Payable - Component Unit**

The Association has a mortgage note payable in monthly installments of \$7,000 including interest at a fixed rate of 5.25% through January 2017.

Balance at June 30, 2008	\$	550,431
Less current portion		56,494
Long-Term Portion	\$	493,937

Aggregate principal maturities for the next five years and thereafter are as follows:

**Year Ending June 30**

2009	\$	56,494
2010		59,533
2011		62,734
2012		66,108
2013		69,664
2014-2017		235,898
Total	\$	550,431

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

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**4. EMPLOYEE RETIREMENT PLANS**

**A. Pension Plan**

**Summary**

The Town administers three single employer, defined benefit pension plans (Town of Ridgefield Pension Plan, Town of Ridgefield Police Union Pension Plan and Town of Ridgefield Firefighters Union Pension Plan). The plans were established through an ordinance adopted May 7, 1964 and amended July 1, 1984. The Pension Commission makes recommendations for plan provisions which are approved by the Board of Finance. The pension plans are included in the financial statements as a single pension trust fund since the assets may be used to pay benefits or refunds of any plan member or beneficiary. Separate, stand-alone reports are not issued.

**Summary of Significant Accounting Policies and Plan Asset Matters**

Basis of Accounting - The Town's pension trust fund's financial statements are prepared on the accrual basis of accounting. Revenues (contributions and investment income) are recognized when they are earned and expenses (benefits and administration) are recognized when they are incurred. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Valuation of Investments - Investments are valued at fair value. Securities traded on a national exchange are valued at June 30, 2008 quoted market price. There are no investments of 5% or greater in any one organization.

**Plan Description**

Benefit Provisions - The plans' membership is open to substantially all Town employees with the exception of certified teachers and administrative personnel at the Board of Education. Administrative costs are financed from investment earnings.

Employer Contributions - Recommended contributions to each of the three plans are determined each year as part of the actuarial valuation using the frozen entry age method. The contributions for the year ended June 30, 2008 represent 11.10% of covered payroll.

Employee Contributions - General employees of the Town have no required contribution. The contribution requirements of other departments are as follows (expressed as a percentage of annual compensation): Police 6%, Fire 5.5%, Highway 4% and Board of Education Secretaries 2%.

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

At July 1, 2008, plan membership consisted of the following:

	<b>Town Pension Plan</b>	<b>Police Union Pension Plan</b>	<b>Firefighters Union Pension Plan</b>
Retirees and beneficiaries currently receiving benefits	134	23	15
Vested terminated employees	55	2	3
Active plan members	380	43	35
Total Participants	<u>569 *</u>	<u>68</u>	<u>53</u>

\* The participants in the Town Pension Plan are comprised of 360 employees from the Board of Education and 209 employees from the Town.

The annual required contribution for the current year was determined as part of the July 1, 2008 actuarial valuation using the frozen entry-age actuarial cost method. The actuarial assumptions included (a) a 7% investment rate of return and (b) 4% projected salary increases. The assumptions did not include inflation or post-retirement benefit increases. The actuarial value of assets was determined using a market related method with five year recognition of gains and losses. The unfunded actuarial accrued liability is being amortized on a closed level dollar method. The remaining amortization period is 16.5 years overall for the Town retirement plan, 13 years for the firefighters' retirement plan, and 12.9 years for the police retirement plan.

**Annual Pension Cost and Net Pension Obligation**

The Town's annual pension cost and net pension obligation to the Town of Ridgefield's pension plans for the year ended June 30, 2008 were as follows:

	<b>Town Pension Plan</b>	<b>Police Union Pension Plan</b>	<b>Firefighters Union Pension Plan</b>
Annual required contribution (ARC)	\$ 1,208,388	\$ 533,454	\$ 256,045
Interest on net pension obligation	30,568	27,755	9,422
Adjustment to annual required contribution	<u>(48,087)</u>	<u>(47,029)</u>	<u>(16,212)</u>
Annual pension cost	1,190,869	514,180	249,255
Contributions made	<u>1,176,732</u>	<u>482,959</u>	<u>250,194</u>
(Increase) decrease in net pension obligation	(14,137)	(31,221)	939
Net pension obligation, beginning of year	<u>436,685</u>	<u>396,504</u>	<u>134,606</u>
Net Pension Obligation, End of Year	<u>\$ 450,822</u>	<u>\$ 427,725</u>	<u>\$ 133,667</u>

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

**Three-Year Trend Information**

<u>Fiscal Year Ending</u>	<u>Annual Pension Cost (APC)</u>	<u>Actual Contribution</u>	<u>Percentage Of APC Contributed</u>	<u>Net Pension Obligation</u>
Town Plan:				
6/30/06	\$ 1,132,472	\$ 1,152,625	102 %	\$ 432,048
6/30/07	1,119,545	1,114,908	100	436,685
6/30/08	1,190,869	1,176,732	99	450,822
Police Plan:				
6/30/06	\$ 603,675	\$ 587,848	97 %	\$ 354,145
6/30/07	575,205	532,847	93	396,504
6/30/08	514,180	482,959	94	427,725
Firefighters Plan:				
6/30/06	\$ 306,265	\$ 318,142	104 %	\$ 130,538
6/30/07	269,236	265,168	99	134,606
6/30/08	249,255	250,194	100	133,667

**Funded Status and Funding Progress - Pension Plans**

The funded status of each plan as of July 1, 2008, the most recent actuarial valuation date, is as follows:

<u>Plan</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability (AAL)</u>	<u>Unfunded AAL (UAAL)</u>	<u>Funded Ratio</u>	<u>Covered Payroll</u>	<u>UAAL as a Percentage Of Covered Payroll</u>
Town Plan	\$ 27,495,328	\$ 29,607,483	\$ (2,112,155)	92.87%	\$ 13,317,463	(15.86)%
Fire Plan	10,510,874	11,645,716	(1,134,842)	90.26%	1,710,044	(66.36)%
Police Plan	16,847,159	18,850,975	(2,003,816)	89.37%	2,937,107	(68.22)%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

Financial statements for each individual pension plan as of and for the year ended June 30, 2008 are as follows:

	<b>Town Pension Plan</b>	<b>Firefighters Union Pension Plan</b>	<b>Police Union Pension Plan</b>	<b>Elected Officials Pension Plan</b>	<b>Total Pension Trust Funds</b>
<b>Assets:</b>					
Cash and cash equivalents	\$ 6,010	\$ 2,297	\$ 3,685	\$ 32	\$ 12,024
<b>Investments - at fair value:</b>					
<b>Mutual funds:</b>					
Equity	11,022,496	4,211,952	6,757,738	59,024	22,051,210
Corporate bonds	3,067,458	1,172,147	1,880,615	16,426	6,136,646
Pooled fixed income	1,291	493	791	7	2,582
Pooled collective trusts	<u>11,962,478</u>	<u>4,571,141</u>	<u>7,334,028</u>	<u>64,058</u>	<u>23,931,705</u>
Total investments	<u>26,053,723</u>	<u>9,955,733</u>	<u>15,973,172</u>	<u>139,515</u>	<u>52,122,143</u>
<b>Other assets:</b>					
Accounts receivable	499,859	191,008	306,457	2,676	1,000,000
Prepaid benefits	73,702	32,298	35,652		141,652
Total other assets	<u>573,561</u>	<u>223,306</u>	<u>342,109</u>	<u>2,676</u>	<u>1,141,652</u>
Total assets	<u>26,633,294</u>	<u>10,181,336</u>	<u>16,318,966</u>	<u>142,223</u>	<u>53,275,819</u>
<b>Net Assets:</b>					
Net Assets Held in Trust for Pension Benefits	<u>\$ 26,632,003</u>	<u>\$ 10,180,859</u>	<u>\$ 16,320,562</u>	<u>\$ 142,395</u>	<u>\$ 53,275,819</u>
<b>Additions:</b>					
<b>Contributions:</b>					
Employer	\$ 1,176,732	\$ 250,194	\$ 482,959	\$ 14,712	\$ 1,924,597
Plan members	227,519	112,721	191,403		531,643
Total contributions	<u>1,404,251</u>	<u>362,915</u>	<u>674,362</u>	<u>14,712</u>	<u>2,456,240</u>
<b>Net investment income:</b>					
Net depreciation in fair value of investments	(2,866,448)	(1,095,162)	(1,749,292)	(14,761)	(5,725,663)
Interest and dividends	864,714	330,510	530,277	4,632	1,730,133
	<u>(2,001,734)</u>	<u>(764,652)</u>	<u>(1,219,015)</u>	<u>(10,129)</u>	<u>(3,995,530)</u>
Less investment expense	29,071	11,107	17,740	150	58,068
Net investment loss	<u>(2,030,805)</u>	<u>(775,759)</u>	<u>(1,236,755)</u>	<u>(10,279)</u>	<u>(4,053,598)</u>
Net reductions	<u>(626,554)</u>	<u>(412,844)</u>	<u>(562,393)</u>	<u>4,433</u>	<u>(1,597,358)</u>
<b>Deductions:</b>					
Benefits	844,787	328,374	428,015		1,601,176
Administration	30,354	11,597	18,523	156	60,630
Total deductions	<u>875,141</u>	<u>339,971</u>	<u>446,538</u>	<u>156</u>	<u>1,661,806</u>
Change in Net Assets	(1,501,695)	(752,815)	(1,008,931)	4,277	(3,259,164)
Net Assets - Beginning of Year	<u>28,133,698</u>	<u>10,933,674</u>	<u>17,329,493</u>	<u>138,118</u>	<u>56,534,983</u>
Net Assets - End of Year	<u>\$ 26,632,003</u>	<u>\$ 10,180,859</u>	<u>\$ 16,320,562</u>	<u>\$ 142,395</u>	<u>\$ 53,275,819</u>

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

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**B. Elected Officials**

**Plan Description**

The Town administers a single employer, defined contribution plan, which is included in the Town's financial statements in the pension trust fund. The plan, established in July 1983, requires the employer to contribute 6% of each participant's compensation. The Pension Commission makes recommendations for plan provisions which are approved by the Board of Finance. The Town contributed \$14,712 during the year ended June 30, 2008. Officials are not required to contribute, but can make voluntary contributions up to 10% of annual compensation. At June 30, 2008, the net assets available for benefits include \$142,223 of assets designated for this plan.

The Town Clerk, Tax Collector and First Selectman are the only plan members.

Significant accounting policies are the same as those discussed under defined benefit plans.

Other than the pension payment, there are no other post-employment benefits furnished to elected officials by the Town.

**C. On-Behalf Payments - Teachers' Retirement**

Teachers participate in a contributory defined-benefit plan established under Chapter 167a of the Connecticut General Statutes and administered by the Connecticut State Teachers' Retirement Board. Full-time certified teachers are vested in the system after ten years of service in this state.

The State's contribution to the plan on behalf of the Town of Ridgefield was \$25,740,231 and is recognized in the General Fund intergovernmental revenues and education expenditures. This amount is significantly higher than that of prior years due to the State of Connecticut issuing pension obligation bonds to partially fund the plan.

**5. OTHER INFORMATION**

**A. Risk Management**

The Town is exposed to various risks of loss related to public official liability, police liability, Board of Education legal liability, theft or impairment of assets, errors and omissions, injury to employees and natural disasters.

The Town has established a limited risk management program for property and casualty claims and began accumulating resources to fund potential losses. The Town maintains commercial insurance coverage for claims in excess of the established risk assumption. Settled claims have not exceeded commercial coverage in any of the past three years, and there have not been any significant reductions in insurance coverage from amounts held in prior years.

**TOWN OF RIDGEFIELD, CONNECTICUT**

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**

A schedule of changes in the claims liability for heart and hypertension and workers' compensation judgments for the years ended June 30, 2008 and 2007, is presented below:

		<b>Accrued Liability Beginning of Fiscal Year</b>		<b>Current Year Claims and Changes in Estimates</b>		<b>Accrued Liability Claim Payments</b>		<b>Accrued Liability End of Fiscal Year</b>
2006-07	\$	5,336	\$	-	\$	4,269	\$	1,067
2007-08		1,067		-		1,067		-

**B. Commitments and Litigation**

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

The Town is a defendant in various lawsuits, the outcome of which is not presently determinable. In the opinion of the Town attorneys, the resolution of these matters will not have a material adverse effect on the financial condition of the Town.

The Town may be subject to rebate penalties to the federal government relating to various bond and note issues. The Town expects such amounts, if any, to be immaterial.

**6. PRIOR PERIOD ADJUSTMENTS**

**General Fund**

The allowance for uncollectibles of property taxes was incorrectly omitted, resulting in a decrease to fund balance in the amount of \$244,265 and a decrease to property tax receivable by the same amount.

**Cafeteria Fund**

A payment due to the General Fund was incorrectly omitted, resulting in a decrease to fund balance in the amount of \$136,007 and an increase to due to the General Fund by the same amount.

# **Required Supplementary Information**

## TOWN OF RIDGEFIELD, CONNECTICUT

## REQUIRED SUPPLEMENTARY INFORMATION - PENSION TRUST FUNDS

Analysis of Funding Progress

<b>Plan Year</b>	<b>Actuarial Value of Assets</b>	<b>Actuarial Accrued Liability (AAL)</b>	<b>Unfunded AAL (UAAL)</b>	<b>Funded Ratio</b>	<b>Covered Payroll</b>	<b>UAAL as a Percentage of Covered Payroll</b>
<i>Town Pension Plan</i>						
2008	\$ 27,495,328	\$ 29,607,483	\$ (2,112,155)	92.87%	\$ 13,317,463	(15.86)%
2007	25,364,289	26,761,107	(1,396,818)	94.78%	13,011,479	(10.74)%
2006	23,680,169	24,153,151	(472,982)	98.04%	12,053,109	(3.92)%
2005	20,393,318	22,351,161	(1,957,843)	91.24%	11,703,879	(16.73)%
2004	18,898,954	19,630,973	(732,019)	96.27%	10,964,162	(6.68)%
2003	17,272,846	16,950,805	322,041	101.90%	10,273,135	3.13%
<i>Firefighters Union Pension Plan</i>						
2008	\$ 10,510,874	\$ 11,645,716	\$ (1,134,842)	90.26%	\$ 1,710,044	(66.36)%
2007	9,857,516	10,840,318	(982,802)	90.93%	1,447,147	(67.91)%
2006	8,882,355	10,197,125	(1,314,770)	87.11%	1,353,731	(97.12)%
2005	8,069,795	9,386,167	(1,316,372)	85.98%	1,511,924	(87.07)%
2004	7,334,779	8,491,732	(1,156,953)	86.38%	1,559,394	(74.19)%
2003	6,776,711	6,743,421	33,290	100.49%	1,506,954	2.21%
<i>Police Union Pension Plan</i>						
2008	\$ 16,847,159	\$ 18,850,975	\$ (2,003,816)	89.37%	\$ 2,937,107	(68.22)%
2007	15,623,819	17,343,036	(1,719,217)	90.09%	2,773,362	(61.99)%
2006	13,943,583	16,129,825	(2,186,242)	86.45%	2,777,493	(78.71)%
2005	12,671,512	15,142,739	(2,471,227)	83.68%	2,733,744	(90.40)%
2004	11,583,396	13,994,158	(2,410,762)	82.77%	2,584,611	(93.27)%
2003	10,641,809	11,931,966	(1,290,157)	89.19%	2,292,224	(56.28)%
2002	10,069,174	11,176,290	(1,107,116)	90.09%	2,094,609	(52.86)%

(Continued on next page)

## TOWN OF RIDGEFIELD, CONNECTICUT

## REQUIRED SUPPLEMENTARY INFORMATION - PENSION TRUST FUNDS (CONTINUED)

Schedule of Employer Contributions

<u>Year Ended</u>	<u>Town Plan</u>		<u>Police Plan</u>		<u>Firefighters Plan</u>	
	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
6/30/2008	\$ 1,208,388	97.40%	\$ 533,454	90.50%	\$ 256,045	97.70%
6/30/2007	1,136,878	98.10%	592,737	89.90%	276,088	96.00%
6/30/2006	1,148,279	100.40%	621,352	94.60%	314,349	101.20%
6/30/2005	936,243	73.19%	598,211	79.93%	313,832	85.92%
6/30/2004	877,037	103.09%	433,308	93.65%	168,898	95.66%
6/30/2003	904,932	93.90%	426,164	86.17%	164,658	86.26%

# **General Fund**

The General Fund is the principal fund of the Town and is used to account for all activities of the Town, except those required to be accounted for in another fund. The General Fund accounts for the normal recurring activities of the Town (i.e., general government, public safety, public works, health, social services, recreation, education, etc.). These activities are funded principally by property taxes, user fees and grants from other governmental units.

## TOWN OF RIDGEFIELD, CONNECTICUT

**GENERAL FUND  
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES  
BUDGET AND ACTUAL**

**FOR THE YEAR ENDED JUNE 30, 2008**

	<u>Original Budget</u>	<u>Adjustments</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget</u>
Property Taxes:					
Property taxes	\$ 103,392,514	\$	\$ 103,392,514	\$ 103,613,839	\$ 221,325
Interest and lien fees	325,000		325,000	318,073	(6,927)
Telephone tax	153,097		153,097	148,638	(4,459)
Total property taxes	<u>103,870,611</u>	<u>-</u>	<u>103,870,611</u>	<u>104,080,550</u>	<u>209,939</u>
Intergovernmental:					
Education cost sharing	1,400,000		1,400,000	1,915,002	515,002
School building grants	21,762		21,762	22,403	641
School interest subsidy	2,345		2,345	3,106	761
School transportation grants	3,518		3,518	3,716	198
Civil defense	10,000		10,000	2,026	(7,974)
State renters	42,000		42,000	42,110	110
Elderly circuit freeze	82,000		82,000	63,591	(18,409)
Mashantucket/Mohegan fund grant	23,051		23,051	30,447	7,396
Paid in lieu of taxes	168,639		168,639	184,497	15,858
Machinery and equipment	600,000		600,000	553,977	(46,023)
Miscellaneous	13,000		13,000	33,139	20,139
Total intergovernmental	<u>2,366,315</u>	<u>-</u>	<u>2,366,315</u>	<u>2,854,014</u>	<u>487,699</u>
Charges for Services:					
Town Clerk's fees including conveyance taxes	1,300,000		1,300,000	1,066,877	(233,123)
Building, plumbing and electrical permits	528,000		528,000	653,538	125,538
Planning and zoning commission	98,000		98,000	85,120	(12,880)
Water and septic permits and fees	50,000		50,000	48,420	(1,580)
Highway permits	10,000		10,000	7,500	(2,500)
Solid waste facility	60,000		60,000	51,425	(8,575)
Parking Authority	30,000		30,000	62,275	32,275
Police Department	61,500	150,000	211,500	251,562	40,062
Fire Department	750,000		750,000	827,981	77,981
Golf course	1,200,000		1,200,000	1,250,803	50,803
Parks and recreation	2,807,919		2,807,919	2,945,450	137,531
Out of town tuition	60,000		60,000	103,992	43,992
Utilities and fuel	264,000	35,000	299,000	332,138	33,138
Rental of Town property	411,507		411,507	421,965	10,458
Total charges for services	<u>7,630,926</u>	<u>185,000</u>	<u>7,815,926</u>	<u>8,109,046</u>	<u>293,120</u>
Investment Income	<u>700,000</u>		<u>700,000</u>	<u>606,700</u>	<u>(93,300)</u>
Miscellaneous	<u>215,000</u>	<u>50,000</u>	<u>265,000</u>	<u>133,966</u>	<u>(131,034)</u>
Total revenues	<u>114,782,852</u>	<u>235,000</u>	<u>115,017,852</u>	<u>115,784,276</u>	<u>766,424</u>
Other Financing Sources:					
Cancellation of prior year's encumbrances				159,417	159,417
Transfers in:					
Sewer operating fund	22,940		22,940	22,940	-
Total other financing sources	<u>22,940</u>	<u>-</u>	<u>22,940</u>	<u>182,357</u>	<u>159,417</u>
Total Revenues and Other Financing Sources	<u>\$ 114,805,792</u>	<u>\$ 235,000</u>	<u>\$ 115,040,792</u>	<u>\$ 115,966,633</u>	<u>\$ 925,841</u>

## TOWN OF RIDGEFIELD, CONNECTICUT

**GENERAL FUND  
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES  
BUDGET AND ACTUAL**

**FOR THE YEAR ENDED JUNE 30, 2008**

	Original Budget	Transfers and Additional Appropriations	Final Budget	Actual			Variance with Final Budget
				Expenditures	Encumbrances	Total	
<b>General Government:</b>							
Selectmen	\$ 321,242	\$	\$ 321,242	\$ 307,806	\$	\$ 307,806	\$ 13,436
Board of Finance	72,332	50,000	122,332	77,956	44,000	121,956	376
Legal counsel	234,800	69,386	304,186	303,069		303,069	1,117
Administrative support services	297,668		297,668	286,548		286,548	11,120
Department of Finance	388,499		388,499	383,764		383,764	4,735
Data processing	273,089		273,089	273,042		273,042	47
Registrars	127,628		127,628	126,801		126,801	827
Assessor	340,252		340,252	339,149		339,149	1,103
Tax Collector	210,241		210,241	201,151		201,151	9,090
Town Treasurer	24,741		24,741	24,593		24,593	148
Town Clerk	226,208		226,208	217,345		217,345	8,863
Planning and zoning	273,123		273,123	273,087		273,087	36
Zoning board of appeals	72,398		72,398	67,838		67,838	4,560
Building Department	247,497		247,497	247,256		247,256	241
Probate court	4,700		4,700	3,744		3,744	956
Conservation Commission	30,700		30,700	28,164	1,000	29,164	1,536
Insurance and benefits	6,244,571		6,244,571	5,980,617		5,980,617	263,954
Miscellaneous	84,980		84,980	61,718	5,500	67,218	17,762
Total general government	9,474,669	119,386	9,594,055	9,203,648	50,500	9,254,148	339,907
<b>Health and Welfare:</b>							
Health Department	275,239		275,239	258,284		258,284	16,955
Social services	217,750		217,750	213,545		213,545	4,205
Total health and welfare	492,989	-	492,989	471,829	-	471,829	21,160
Community Grants	217,637	6,525	224,162	224,162		224,162	-
<b>Parks and Recreation:</b>							
Parks and recreation	3,109,804	30,975	3,140,779	3,146,347		3,146,347	(5,568)
Tree care	229,707	12,500	242,207	242,054		242,054	153
Golf course	923,000		923,000	882,104		882,104	40,896
Athletic fields	367,722		367,722	369,271		369,271	(1,549)
School grounds	362,098		362,098	358,941		358,941	3,157
Total parks and recreation	4,992,331	43,475	5,035,806	4,998,717	-	4,998,717	37,089
<b>Public Safety:</b>							
Police Department	4,293,177	150,000	4,443,177	4,380,681		4,380,681	62,496
Fire Department	3,251,282		3,251,282	3,245,594		3,245,594	5,688
Parking Authority	40,000		40,000	36,376		36,376	3,624
Total public safety	7,584,459	150,000	7,734,459	7,662,651	-	7,662,651	71,808
<b>Public Works:</b>							
Highway Department	2,675,322	(6,185)	2,669,137	2,672,726		2,672,726	(3,589)
Town buildings	508,786		508,786	507,104	17,495	524,599	(15,813)
Utilities	958,232	35,000	993,232	1,009,254		1,009,254	(16,022)
Solid waste	83,750	6,185	89,935	89,391		90,391	(456)
School buildings	58,175		58,175	58,175		58,175	-
Total public works	4,284,265	35,000	4,319,265	4,337,650	17,495	4,355,145	(35,880)

(Continued on next page)

## TOWN OF RIDGEFIELD, CONNECTICUT

**GENERAL FUND**  
**SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES (CONTINUED)**  
**BUDGET AND ACTUAL**

**FOR THE YEAR ENDED JUNE 30, 2008**

	Original Budget	Transfers and Additional Appropriations	Final Budget	Actual		Variance with Final Budget	
				Expenditures	Encumbrances		Total
Contingency	\$ 50,000	\$ (50,000)	\$ -	\$ -	\$ -	\$ -	
Education:							
Certified salaries	35,756,406	113,280	35,869,686	35,741,620	977	35,742,597	127,089
Noncertified salaries	7,841,358	(35,648)	7,805,710	7,805,710		7,805,710	
Fringe benefits	12,508,980	(152,407)	12,356,573	12,289,331	500	12,289,831	66,742
Professional services	1,809,206	(128,576)	1,680,630	1,410,062	128,906	1,538,968	141,662
Utility services - sewer and water	249,990	(600)	249,390	227,565	5,707	233,272	16,118
Equipment repair and maintenance	365,632	(6,964)	358,668	329,104	5,087	334,191	24,477
Building repairs	947,591	87,926	1,035,517	893,643	141,874	1,035,517	-
Transportation services	4,782,709	(35,100)	4,747,609	4,716,873	30,736	4,747,609	
Insurance - property and liability	258,575	(11,328)	247,247	244,797		244,797	2,450
Communications - telephone	197,162	49,267	246,429	230,986	6,930	237,916	8,513
Advertising services	17,500		17,500	14,689	1,012	15,701	1,799
Printing services	62,693	(1,397)	61,296	42,597	5,924	48,521	12,775
Food management services	7,000	4,200	11,200	10,658		10,658	542
Travel, mileage and training	84,195	(2,801)	81,394	47,304	5,750	53,054	28,340
Other purchased services	21,350	1,100	22,450	10,470	6,162	16,632	5,818
Tuition - out of district facilities	2,033,000	(36,726)	1,996,274	1,732,203	217,349	1,949,552	46,722
Supplies and materials	1,277,405	(9,306)	1,268,099	1,115,578	8,883	1,124,461	143,638
Energy - electricity, gas and fuel	2,876,261	75,763	2,952,024	2,867,976	84,048	2,952,024	-
Books	669,425	(5,102)	664,323	612,050	15,607	627,657	36,666
Equipment	75,784	77,014	152,798	41,308	61,490	102,798	50,000
Dues and fees - memberships	102,716	4,937	107,653	92,330	1,094	93,424	14,229
Miscellaneous	70,550	2,134	72,684	13,287	3,125	16,412	56,272
Athletics program	(17,000)		(17,000)	346,225		346,225	(363,225)
Total education	<u>71,998,488</u>	<u>(10,334)</u>	<u>71,988,154</u>	<u>70,836,366</u>	<u>731,161</u>	<u>71,567,527</u>	<u>420,627</u>
Library	1,610,000		1,610,000	1,610,000		1,610,000	-
Debt Service	13,322,859		13,322,859	13,322,855		13,322,855	4
Total expenditures	<u>114,027,697</u>	<u>294,052</u>	<u>114,321,749</u>	<u>112,667,878</u>	<u>799,156</u>	<u>113,467,034</u>	<u>854,715</u>
Other Financing Uses:							
Transfers out:							
Tiger Hollow Fund	43,000		43,000	43,000		43,000	-
Sewer Operating Fund	72,750		72,750	72,750		72,750	-
Heart and Hypertension Fund	25,000		25,000	25,000		25,000	-
Canine Control Fund	92,600		92,600	92,600		92,600	-
Youth Barn	45,000		45,000	45,000		45,000	-
Solid Waste Fund	60,000		60,000	60,000		60,000	-
Capital Projects Funds	710,000		710,000	710,000		710,000	-
Revaluation Fund	45,000		45,000	45,000		45,000	-
School Miscellaneous	687,092	10,334	697,426	697,426		697,426	-
Total other financing uses	<u>1,780,442</u>	<u>10,334</u>	<u>1,790,776</u>	<u>1,790,776</u>	<u>-</u>	<u>1,790,776</u>	<u>-</u>
Total Expenditures and Other Financing Uses	<u>\$ 115,808,139</u>	<u>\$ 304,386</u>	<u>\$ 116,112,525</u>	<u>\$ 114,458,654</u>	<u>\$ 799,156</u>	<u>\$ 115,257,810</u>	<u>\$ 854,715</u>

**TOWN OF RIDGEFIELD, CONNECTICUT  
REPORT OF TAX COLLECTOR  
FOR THE YEAR ENDED JUNE 30, 2008**

Grand List Year	Uncollected Taxes July 1, 2007	Current Year Levy	Lawful Corrections		Transfer to Suspend	Adjusted Amount Collectible	Total Taxes Collected	Over-Payments and Suspend	Net Taxes Collected	Collections		Uncollected Taxes June 30, 2008
			Additions	Deductions						Interest and Lien Fees	Total	
1991	\$ 25,327	\$	\$ 25,327	\$	\$	\$	\$	\$	\$	\$	\$	\$
1992	28,137				28,137							28,137
1993	28,340				28,340							28,340
1994	28,678				28,678							28,678
1995	29,710				29,710	1,364			1,364	2,360	3,724	28,346
1996	37,934				37,934							37,934
1997	39,042				39,042							39,042
1998	39,930				39,930							39,930
1999	33,732				33,732	109			109	148	257	33,623
2000	97,259				97,259	1,804			1,804	977	2,781	95,455
2001	115,408				115,408	6,259			6,259	3,020	9,279	109,149
2002	169,430				169,430	13,539			13,539	3,143	16,682	155,891
2003	316,724		1,887	1,305	252,715	35,104	64,591		35,104	13,466	48,570	217,611
2004	453,144		5,274	1,653	456,765	59,790			59,790	13,534	73,324	396,975
2005	929,667		31,080	58,754	901,993	355,489			355,489	72,288	427,777	546,504
Suspend						16,432		16,432		16,171	32,603	
Total Prior Year	2,372,462	-	38,241	87,039	2,259,073	489,890	64,591	16,432	473,458	125,107	614,997	1,785,615
2006		104,114,071	2,075,157	1,985,829	104,203,399	103,123,944	-	-	103,123,944	192,972	103,316,916	1,079,455
Grand Total	\$ 2,372,462	\$ 104,114,071	\$ 2,113,398	\$ 2,072,868	\$ 106,462,472	\$ 103,613,834	\$ 64,591	\$ 16,432	\$ 103,597,402	\$ 318,079	\$ 103,931,913	\$ 2,865,070

# Nonmajor Governmental Funds

## Special Revenue Funds

Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

**Canine Control** - is used to account for revenue and expenditures associated with the control of Town animals.

**Town Aid Road** - is used to account for Connecticut Department of Transportation grants relating to improvements to local roads.

**Revaluation Fund** - is used to fund the Town's revaluation of the grand list as required by Connecticut General Statutes.

**Heart and Hypertension** - is used to account for claims involving heart and hypertension compensation under Connecticut General Statutes.

**Sewer Operating I, II, and III** - is used to account for sewer use charges and related expenditures relating to the sewer operating facility in the three sewer districts.

**Public Safety Donations** - is used to account for public donations for Fire and Police Departments and expenditures relating to departmental public safety equipment.

**Cafeteria** - is used to account for operations of the school lunch program, including the receipt and expenditure of related federal and state funding.

**Education Grants** - is used to account for U.S. Department of Education and Connecticut Department of Education grants as well as local grants relating to education.

**School Miscellaneous** - is used to account for rent receipts associated with the rental of school property, participant fees and expenditures relating to summer and adult educational programs for Ridgefield school students and imprest cash disbursements relating to Ridgefield's school system.

## **Nonmajor Governmental Funds (Continued)**

**Tiger Hollow** - is used to account for the revenues and expenditures relating to the Ridgefield High School Football Field renovation and perpetual maintenance.

**Youth Barn** - is used to account for the revenues and expenditures relating to a youth facility and activity.

**Miscellaneous Grants** - are used to account for small nonrecurring grant funds and related expenditures for those specific purposes.

**Social Services** - is used to account for local grants and expenditures relating to the Town's social services.

**Solid Waste** - is used to account for the solid waste collection expenditures relating to all Town facilities.

## **Debt Service Fund**

Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**Sewer Bond Repayment Fund** - accounts for assessments for new sewer connections.

## **Capital Project Fund**

Capital project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities

**Bonded Projects Fund** - is used to account for the financial revenues to be used for major capital asset construction and/or purchases.

## **Permanent Fund**

The permanent fund is used to report resources that are legally restricted to the extent that only earnings, not principal, maybe used for purposes that support the reporting government's programs.

**Ballard Park Fund** - is used to account for an endowment pursuant to a trust agreement that restricts the use of that endowment's investment earnings to the preservation of Ballard Park.

**TOWN OF RIDGEFIELD, CONNECTICUT  
COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS**

JUNE 30, 2008

	Special Revenue Funds					
	Canine Control	Town Aid Road	Revaluation Fund	Heart and Hypertension	Sewer Operating I, II, and III	Public Safety Donations
<b>ASSETS</b>						
Cash and cash equivalents	\$	102,294	\$	136,123	\$	427,345
Investments						\$ 169,824
Receivables:						
Assessments/use charges					37,813	
Intergovernmental						
Other						
Due from other funds						
Total Assets	\$	102,294	\$	136,123	\$	465,158
						\$ 169,824
<b>LIABILITIES AND FUND BALANCES</b>						
Liabilities:						
Accounts payable	\$	2,362	\$	611	\$	56,646
Due to other funds			175,893			
Deferred revenue					38,334	
Total liabilities	116,526	-	175,893	611	94,980	-
Fund Balances:						
Reserved:						
Endowments		102,294		135,512		370,178
Unreserved and undesignated	(116,526)		(175,893)			169,824
Total fund balances	(116,526)	102,294	(175,893)	135,512	370,178	169,824
Total Liabilities and Fund Balances	\$	102,294	\$	136,123	\$	465,158
						\$ 169,824

(Continued on next page)

**TOWN OF RIDGEFIELD, CONNECTICUT  
COMBINING BALANCE SHEET (CONTINUED)  
NONMAJOR GOVERNMENTAL FUNDS**

JUNE 30, 2008

	Special Revenue Funds						
	Cafeteria	Education Grants	School Miscellaneous	Tiger Hollow	Youth Barn	Miscellaneous Grants	Social Services
<b>ASSETS</b>							
Cash and cash equivalents	\$ 266,280	\$ 25,032	\$ 331,187	\$ 579,567	\$ 127,267	\$ 98,092	\$ 187,245
Investments							
Receivables:							
Assessments/use charges	12,197	30,738					
Intergovernmental	1,937						
Other							
Due from other funds							
Total Assets	\$ 280,414	\$ 55,770	\$ 331,187	\$ 579,567	\$ 127,267	\$ 98,092	\$ 187,245
<b>LIABILITIES AND FUND BALANCES</b>							
Liabilities:							
Accounts payable	\$ 109,743	\$ 46,217	\$ 166	\$ 170,000	\$ 42	\$ 6,449	\$ 2,058
Due to other funds	13,629	9,553					
Deferred revenue	123,372	55,770	166	170,000	42	6,449	2,058
Total liabilities	\$ 246,744	\$ 111,540	\$ 332	\$ 340,000	\$ 84	\$ 13,107	\$ 4,116
Fund Balances:							
Reserved:							
Endowments	157,042		331,021	409,567	127,225	91,643	185,187
Unreserved and undesignated	157,042	-	331,021	409,567	127,225	91,643	185,187
Total fund balances	\$ 314,084	\$ -	\$ 662,042	\$ 819,134	\$ 254,450	\$ 183,286	\$ 370,374
Total Liabilities and Fund Balances	\$ 280,414	\$ 55,770	\$ 331,187	\$ 579,567	\$ 127,267	\$ 98,092	\$ 187,245

(Continued on next page)

**TOWN OF RIDGEFIELD, CONNECTICUT  
COMBINING BALANCE SHEET (CONTINUED)  
NONMAJOR GOVERNMENTAL FUNDS**

JUNE 30, 2008

	Special Revenue Funds		Debt Service Fund		Capital Projects Fund		Permanent Fund		Total Nonmajor Governmental Funds	
	Solid Waste	Total	Sewer Bond Repayment		Bonded Projects	Ballard Park Fund				
Cash and cash equivalents	\$ 84,245	\$ 2,534,501	\$ 1,149,051	\$		20,732	\$	3,704,284		
Investments						27,712		27,712		
Receivables:										
Assessments/use charges		37,813	937,750					975,563		
Intergovernmental		42,935						42,935		
Other		1,937						1,937		
Due from other funds					1,246,053			1,246,053		
Total Assets	\$ 84,245	\$ 2,617,186	\$ 2,086,801	\$	\$ 1,246,053	\$ 48,444	\$	\$ 5,998,484		

**ASSETS**

**LIABILITIES AND FUND BALANCES**

Liabilities:									
Accounts payable	\$ 454	\$ 114,839	\$ 10,756	\$			\$	125,595	
Due to other funds		569,966						569,966	
Deferred revenue		61,516	953,803					1,015,319	
Total liabilities	454	746,321	964,559	-	-	-	-	1,710,880	
Fund Balances:									
Reserved:									
Endowments		-				25,000		25,000	
Unreserved and undesignated	83,791	1,870,865	1,122,242		1,246,053	23,444		4,262,604	
Total fund balances	83,791	1,870,865	1,122,242	-	1,246,053	48,444	-	4,287,604	
Total Liabilities and Fund Balances	\$ 84,245	\$ 2,617,186	\$ 2,086,801	\$	\$ 1,246,053	\$ 48,444	\$	\$ 5,998,484	

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES AND**  
**CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2008**

	Special Revenue Funds					
	Camine Control	Town Aid Road	Revaluation Fund	Heart and Hypertension	Sewer Operating I, II, and III	Public Safety Donations
Revenues:						
Intergovernmental	\$ 11,555	\$ 189,836	\$	\$	\$ 1,610,060	\$
Charges for services	2,000					331,205
Contributions		18,643	568	17,717	28,326	9,075
Income from investments					14,851	
Other						
Total revenues	<u>13,555</u>	<u>208,479</u>	<u>568</u>	<u>17,717</u>	<u>1,653,237</u>	<u>340,280</u>
Expenditures:						
Current:						
General government			250,657	78,506		
Health and welfare						
Parks and recreation						
Public safety	159,737	265,405			1,158,304	218,188
Public works						
Education						
Debt service					659,661	
Capital outlay						
Total expenditures	<u>159,737</u>	<u>265,405</u>	<u>250,657</u>	<u>78,506</u>	<u>1,817,965</u>	<u>218,188</u>
Excess (Deficiency) of Revenues over Expenditures	<u>(146,182)</u>	<u>(56,926)</u>	<u>(250,089)</u>	<u>(60,789)</u>	<u>(164,728)</u>	<u>122,092</u>
Other Financing Sources (Uses):						
Issuance of bonds	92,600		45,000	25,000		
Transfers in					(190,207)	
Transfers out	<u>92,600</u>	<u>-</u>	<u>45,000</u>	<u>25,000</u>	<u>(190,207)</u>	<u>-</u>
Net other financing sources (uses)						
Net Change in Fund Balances	<u>(53,582)</u>	<u>(56,926)</u>	<u>(205,089)</u>	<u>(35,789)</u>	<u>(354,935)</u>	<u>122,092</u>
Fund Balances, Beginning of Year, as Restated	<u>(62,944)</u>	<u>159,220</u>	<u>29,196</u>	<u>171,301</u>	<u>725,113</u>	<u>47,732</u>
Fund Balances, End of Year	<u>\$(116,526)</u>	<u>\$ 102,294</u>	<u>\$(175,893)</u>	<u>\$ 135,512</u>	<u>\$ 370,178</u>	<u>\$ 169,824</u>

(Continued on next page)

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES AND**  
**CHANGES IN FUND BALANCES (CONTINUED)**  
**NON-MAJOR GOVERNMENTAL FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2008**

	Special Revenue Funds						
	Cafeteria	Education Grants	School Miscellaneous	Tiger Hollow	Youth Barn	Miscellaneous Grants	Social Services
Revenues:							
Intergovernmental	\$ 119,142	\$ 927,405	\$	\$	\$	\$ 120,416	\$
Charges for services	1,856,099		247,023	7,750	51,307	34,877	29,308
Contributions			271,482	320,361		1,870	231,234
Income from investments	8,491			13,051	4,660	12,814	18,937
Other							
Total revenues	<u>1,983,732</u>	<u>927,405</u>	<u>518,505</u>	<u>341,162</u>	<u>55,967</u>	<u>169,977</u>	<u>279,479</u>
Expenditures:							
Current:							
General government						28,730	248,688
Health and welfare					101,996	105,198	35,324
Parks and recreation				107,948		3,910	
Public safety						53,662	
Public works						4,652	
Education	1,929,801	927,405	1,335,660				
Debt service							
Capital outlay							
Total expenditures	<u>1,929,801</u>	<u>927,405</u>	<u>1,335,660</u>	<u>107,948</u>	<u>101,996</u>	<u>196,152</u>	<u>284,012</u>
Excess (Deficiency) of Revenues over Expenditures	53,931	-	(817,155)	233,214	(46,029)	(26,175)	(4,533)
Other Financing Sources (Uses):							
Issuance of bonds							
Transfers in			697,426	43,000	45,000		
Transfers out							
Net other financing sources (uses)	<u>-</u>	<u>-</u>	<u>697,426</u>	<u>43,000</u>	<u>45,000</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	53,931	-	(119,729)	276,214	(1,029)	(26,175)	(4,533)
Fund Balances, Beginning of Year, as Restated	103,111	-	450,750	133,353	128,254	117,818	189,720
Fund Balances, End of Year	<u>\$ 157,042</u>	<u>\$ -</u>	<u>\$ 331,021</u>	<u>\$ 409,567</u>	<u>\$ 127,225</u>	<u>\$ 91,643</u>	<u>\$ 185,187</u>

(Continued on next page)

TOWN OF RIDGEFIELD, CONNECTICUT

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES (CONTINUED)  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2008

	Special Revenue Funds		Debt Service Fund		Capital Projects Fund		Permanent Fund		Total Nonmajor Governmental Funds
	Solid Waste	Total	Sewer Bond Repayment	Bonded Projects	Ballard Park Fund				
Revenues:									
Intergovernmental	\$ 173,442	\$ 1,356,799	\$ 306,674	\$ 365,589	\$	\$	\$	\$	1,722,388
Charges for services		4,021,421							4,328,095
Contributions		1,158,152							1,158,152
Income from investments	3,002	135,284	41,799		4,104				181,187
Other		14,851	32,404						47,255
Total revenues	<u>176,444</u>	<u>6,686,507</u>	<u>380,877</u>	<u>365,589</u>	<u>4,104</u>				<u>7,437,077</u>
Expenditures:									
Current:									
General government		357,893			9,436				367,329
Health and welfare		455,882							455,882
Parks and recreation		147,182							147,182
Public safety		431,587							431,587
Public works	171,306	1,599,667	16,053						1,615,720
Education		4,192,866							4,192,866
Debt service		659,661							659,661
Capital outlay		-		3,660,668					3,660,668
Total expenditures	<u>171,306</u>	<u>7,844,738</u>	<u>16,053</u>	<u>3,660,668</u>	<u>9,436</u>				<u>11,530,895</u>
Excess (Deficiency) of Revenues over Expenditures	<u>5,138</u>	<u>(1,158,231)</u>	<u>364,824</u>	<u>(3,295,079)</u>	<u>(5,332)</u>				<u>(4,093,818)</u>
Other Financing Sources (Uses):									
Issuance of bonds				9,640,000					9,640,000
Transfers in	60,000	1,008,026		1,212,250					2,220,276
Transfers out		(190,207)	(165,000)						(355,207)
Net other financing sources (uses)	<u>60,000</u>	<u>817,819</u>	<u>(165,000)</u>	<u>10,852,250</u>	<u>-</u>				<u>11,505,069</u>
Net Change in Fund Balances	65,138	(340,412)	199,824	7,557,171	(5,332)				7,411,251
Fund Balances, Beginning of Year, as Restated	18,653	2,211,277	922,418	(6,311,118)	53,776				(3,123,647)
Fund Balances, End of Year	<u>\$ 83,791</u>	<u>\$ 1,870,865</u>	<u>\$ 1,122,242</u>	<u>\$ 1,246,053</u>	<u>\$ 48,444</u>				<u>\$ 4,287,604</u>

## TOWN OF RIDGEFIELD, CONNECTICUT

**SCHEDULE OF SEWER USE CHARGES  
DISTRICT I  
FOR THE YEAR ENDED JUNE 30, 2008**

<u>Year</u>	<u>Uncollected Sewer Use Charges July 1, 2007</u>	<u>Current Year Charges</u>	<u>Adjustments</u>	<u>Adjusted Amount Collectible</u>	<u>Collections</u>	<u>Uncollected Sewer Use Charges June 30, 2008</u>
2005	\$ 1,149	\$	\$	\$ 1,149	\$ 484	\$ 665
2006	9,729			9,729	6,287	3,442
2007	25,018			25,018	18,711	6,307
2008		1,240,747	9,439	1,250,186	1,224,329	25,857
Total	\$ 35,896	\$ 1,240,747	\$ 9,439	\$ 1,286,082	\$ 1,249,811	\$ 36,271

**SCHEDULE OF SEWER USE CHARGES  
DISTRICT II  
FOR THE YEAR ENDED JUNE 30, 2008**

<u>Year</u>	<u>Uncollected Sewer Use Charges July 1, 2007</u>	<u>Current Year Charges</u>	<u>Adjustments</u>	<u>Adjusted Amount Collectible</u>	<u>Collections</u>	<u>Uncollected Sewer Use Charges June 30, 2008</u>
2007	\$ 422	\$	\$	\$ 422	\$ 422	\$ -
2008		234,090	11,424	245,514	244,400	1,114
Total	\$ 422	\$ 234,090	\$ 11,424	\$ 245,936	\$ 244,822	\$ 1,114

**SCHEDULE OF SEWER USE CHARGES  
DISTRICT III  
FOR THE YEAR ENDED JUNE 30, 2008**

<u>Year</u>	<u>Uncollected Sewer Use Charges July 1, 2007</u>	<u>Current Year Charges</u>	<u>Adjustments</u>	<u>Adjusted Amount Collectible</u>	<u>Collections</u>	<u>Uncollected Sewer Use Charges June 30, 2008</u>
2007	\$ 669	\$	\$	\$ 669	\$ 669	\$ -
2008		22,720		22,720	21,771	949
Total	\$ 669	\$ 22,720	\$ -	\$ 23,389	\$ 22,440	\$ 949

# Fiduciary Funds

Fiduciary funds are used to account for assets held by the Town in a trustee capacity for individuals, private organizations or other governments.

## **Pension Trust Fund**

The Pension Trust Fund is used to account for the accumulation of resources for pension benefit payments to qualified public employees.

## **Agency Fund**

Agency funds are used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities).

**Student Activities** - is used to account for the public school students' extracurricular activities.

**Performance Bonds** - is used to account for the full performance of contractual obligation bonds.

**Contractor's Driveway Bonds** - is used to account for the full performance of contractual obligations for approved driveway plan bonds.

**Ridgebury Cemetery** - is used to account for the Ridgebury Cemetery organizational funds.

**Open Space Conservation Commission** - is used to account for the Ridgefield Conservation Commission organizational funds.

**Ridgebury Congregational Church** - is used to account for the Ridgefield First Congregational Church organizational funds.

**Historic Commission** - is used to account for the Ridgefield Historic Commission organizational funds.

**Holiday Trust** - is used to account for contributions to support annual holiday events.

**Welcome to Ridgefield Fund** - is used to account for contributions to support the beautification of Main Street landscape.

**Senior Center** - is used to account for the senior citizen center's extracurricular activities.

**McKeon Farm Preservation Trust** - is used to account for contributions to support the effort to preserve McKeon Farm as open space.

**Flexible Spending Account** - is used to account for that portion of employees' earnings that are deducted and used to pay for qualified medical costs on a pre-tax basis.

**Miscellaneous** - is used to account for various Town organizations with minor activities and account balances.

## TOWN OF RIDGEFIELD, CONNECTICUT

**AGENCY FUNDS**  
**COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES**

**FOR THE YEAR ENDED JUNE 30, 2008**

	<u>Balance</u> <u>June 30, 2007</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2008</u>
ASSETS				
Cash:				
Student Activities	\$ 391,275	\$ 1,664,778	\$ 1,616,417	\$ 439,636
Performance Bonds	721,839	59,530	98,242	683,127
Contractor's Driveway Bonds	105,250	60,000	54,500	110,750
Ridgebury Cemetery	23,011	13,906		36,917
Open Space Conservation Commission	60,446	5,337	500	65,283
Historic Commission	15,473	22,623	21,016	17,080
Holiday Trust Fund	45,960	39,847	39,659	46,148
Welcome to Ridgefield Fund	2,675	29,271	36,608	(4,662)
Senior Center	367	29	83	313
McKeon Farm Preservation Trust	14,257	2,400	1,860	14,797
Flexible Spending Account		17,019	10,950	6,069
Miscellaneous	256,785	284,568	266,676	274,677
Total cash	<u>1,637,338</u>	<u>2,199,308</u>	<u>2,146,511</u>	<u>1,690,135</u>
Investments:				
Ridgebury Congregational Church	5,167	42		5,209
Open Space Conservation Commission	436,996	60,285		497,281
Ridgebury Cemetery	158,374	14,220	8,666	163,928
	<u>600,537</u>	<u>74,547</u>	<u>8,666</u>	<u>666,418</u>
Accounts receivable:				
Miscellaneous	2,000	4,991	2,000	4,991
	<u>2,000</u>	<u>4,991</u>	<u>2,000</u>	<u>4,991</u>
Total Assets	<u>\$ 2,239,875</u>	<u>\$ 2,278,846</u>	<u>\$ 2,157,177</u>	<u>\$ 2,361,544</u>
LIABILITIES				
Due to others:				
Student Activities	\$ 391,275	\$ 1,664,778	\$ 1,616,417	\$ 439,636
Performance Bonds	721,839	59,530	98,242	683,127
Contractor's Driveway Bonds	105,250	60,000	54,500	110,750
Ridgebury Cemetery	181,385	28,126	8,666	200,845
Open Space Conservation Commission	497,442	65,622	500	562,564
Historic Commission	15,473	22,623	21,016	17,080
Holiday Trust Fund	45,960	39,847	39,659	46,148
Welcome to Ridgefield Fund	2,675	29,271	36,608	(4,662)
Senior Center	367	29	83	313
Ridgebury Congregational Church	5,167	42		5,209
McKeon Farm Preservation Trust	14,257	2,400	1,860	14,797
Flexible Spending Account		17,019	10,950	6,069
Miscellaneous	258,785	289,559	268,676	279,668
	<u>258,785</u>	<u>289,559</u>	<u>268,676</u>	<u>279,668</u>
Total Liabilities	<u>\$ 2,239,875</u>	<u>\$ 2,278,846</u>	<u>\$ 2,157,177</u>	<u>\$ 2,361,544</u>

## Statistical Section

The objectives of statistical section information are to provide financial statement users with additional historical perspective, context and detail to assist in using the information in the financial statements, notes to financial statements and required supplementary information to understand and assess economic condition.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.).
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in the tables is derived from the comprehensive annual financial reports for the relevant year.

## TOWN OF RIDGEFIELD, CONNECTICUT

## NET ASSETS BY COMPONENT

SINCE INCEPTION OF GASB 34  
(Accrual Basis of Accounting)

	FISCAL YEAR					
	2003	2004	2005	2006	2007	2008
Governmental Activities:						
Invested in capital assets, net of related debt	\$ 22,609,527	\$ 56,415,672	\$ 47,573,213	\$ 50,382,144	\$ 60,639,192	\$ 62,909,126
Reserved for:						
Endowments	25,000	25,000	25,000	49,793	53,776	48,444
Debt service	1,143,243	403,683	990,334	707,169	922,418	1,122,242
Other purposes	180,355	126,433	763,501	484,968	841,150	799,156
Unreserved	32,224,204	3,037,081	10,329,980	14,789,921	11,220,792	14,617,851
Total Governmental Activities Net Assets	\$ 56,182,329	\$ 60,007,869	\$ 59,682,028	\$ 66,413,995	\$ 73,677,328	\$ 79,496,819
Primary Government:						
Invested in capital assets, net of related debt	\$ 22,609,527	\$ 56,415,672	\$ 47,573,213	\$ 50,382,144	\$ 60,639,192	\$ 62,909,126
Restricted	25,000	25,000	25,000	49,793	53,776	48,444
Unrestricted	33,547,802	3,567,197	12,083,815	15,982,058	12,984,360	16,539,249
Total Primary Government Net Assets	\$ 56,182,329	\$ 60,007,869	\$ 59,682,028	\$ 66,413,995	\$ 73,677,328	\$ 79,496,819

NOTE: The Town began to report accrual information when it implemented GASB Statement No. 34 during fiscal year June 30, 2003.

TOWN OF RIDGEFIELD, CONNECTICUT

CHANGES IN NET ASSETS

SINCE INCEPTION OF GASB 34

(Accrual Basis of Accounting)

	FISCAL YEAR					
	2003	2004	2005	2006	2007	2008
Expenses:						
Governmental activities:						
General government	\$ 8,987,526	\$ 8,408,774	\$ 4,541,033	\$ 5,226,056	\$ 5,578,405	\$ 4,980,763
Health and welfare	1,057,566	777,621	836,882	964,674	994,587	1,076,389
Recreation	5,496,998	5,457,571	6,069,623	6,456,843	6,928,229	6,973,383
Public safety	8,671,668	8,312,310	9,294,400	9,747,366	10,380,405	11,351,722
Public works	7,652,337	8,229,816	8,649,358	8,306,575	8,626,653	8,926,118
Education	56,982,838	63,390,436	70,525,966	74,257,956	78,943,085	104,833,414
Library	1,300,000	1,365,000	1,549,143	1,478,580	1,545,200	1,610,000
Interest Expense	6,145,506	5,467,690	6,118,255	4,928,113	5,797,800	5,361,558
Total Primary Government Expenses	96,294,439	101,409,218	107,584,660	111,366,163	118,794,364	145,113,347
Program Revenues:						
Governmental activities:						
Charges for services:						
General government	1,834,360	2,502,690	2,102,472	2,689,269	2,356,361	1,839,287
Health and welfare	185,928	61,608	23,123	23,852	119,123	129,035
Recreation	3,466,307	3,558,972	3,735,524	3,747,677	3,885,215	4,205,128
Public safety	1,099,874	683,347	835,520	1,068,908	929,183	1,153,373
Public works	3,458,041	2,972,512	2,811,698	2,730,784	2,815,363	3,299,671
Education	1,521,398	1,944,022	2,083,900	2,108,515	2,386,642	2,207,114
Operating grants and contributions	4,531,579	4,772,053	4,684,942	7,803,555	9,316,257	31,536,057
Capital grants and contributions	9,145,586	5,491,797	255,143	141,008	308,068	365,589
Total Primary Government Program Revenues	25,243,073	21,987,001	16,532,322	20,313,568	22,116,212	44,735,254
Net Expenses:						
Governmental activities	(71,051,366)	(79,422,217)	(91,052,338)	(91,052,595)	(96,678,152)	(100,378,093)
General Revenues and Other						
Changes in Net Assets:						
Governmental activities:						
Property taxes	74,978,010	82,487,533	88,777,534	95,793,280	100,455,882	104,397,451
Grants and contributions not restricted to specific programs	1,018,635	542,314	756,132	106,291	153,097	845,721
Gain/(loss) on sale of capital assets		438,412	450,439	848,591	1,268,395	911,853
Investment income	987,047		29,140	414,820	858,840	
Donations of capital assets	164,525	365,306	756,558	621,580	1,186,234	178,566
Miscellaneous	77,148,217	83,833,565	90,769,803	97,784,562	103,941,485	106,333,591
Total governmental activities	\$ 6,096,851	\$ 4,411,348	\$ (282,535)	\$ 6,731,967	\$ 7,263,333	\$ 5,955,498

NOTE: The Town began to report accrual information when it implemented GASB Statement No. 34 during fiscal year June 30, 2003.

TOWN OF RIDGEFIELD, CONNECTICUT  
 FUND BALANCES OF GOVERNMENTAL FUNDS  
 LAST TEN FISCAL YEARS  
 (Modified Accrual Basis of Accounting)

	FISCAL YEAR									
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
General fund:										
Reserved	\$ 459,702	\$ 153,990	\$ 449,875	\$ 359,510	\$ 180,355	\$ 126,433	\$ 593,872	\$ 440,412	\$ 841,150	\$ 799,156
Designated for subsequent year's budget	4,540,953	3,392,478	4,959,411		600,000	930,000			1,000,000	1,200,000
Unreserved and undesignated	1,250,000	1,075,000		7,200,249	6,583,207	7,164,646	5,386,239	7,696,456	7,641,661	7,904,484
Total General Fund	\$ 6,250,655	\$ 4,621,468	\$ 5,409,286	\$ 7,559,759	\$ 7,363,562	\$ 8,221,079	\$ 5,980,111	\$ 8,136,868	\$ 9,482,811	\$ 9,903,640
All other governmental funds:										
Reserved	\$ 815,790	\$ 1,509,291	\$ 2,835,341	\$ 61,674,162	\$ 24,863,457	\$ 1,999,326	\$ 649,487	\$ 732,169	\$ 947,418	\$ 1,147,242
Unreserved, reported in:										
Special revenue funds	2,336,387	2,673,570	2,661,244	1,973,736	2,700,648	2,396,112	2,690,267	3,104,549	2,347,284	1,870,865
Capital projects funds	(10,994,454)	(10,073,322)	4,004,719	(36,930,005)	(3,721,904)	(699,336)	(1,819,533)	480,076	(7,652,327)	(719,392)
Permanent funds	15,001	17,114	19,447	20,830	21,714	22,271	23,210	24,793	28,776	23,444
Total All Other Governmental Funds	\$ (7,827,276)	\$ (5,873,347)	\$ 9,520,751	\$ 26,738,723	\$ 23,863,915	\$ 3,718,373	\$ 1,543,431	\$ 4,341,587	\$ (4,328,849)	\$ 2,322,159

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN**  
**FUND BALANCE - GOVERNMENTAL FUNDS**

**LAST TEN YEARS**  
**(Accrual Basis of Accounting)**

	FISCAL YEAR									
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
<b>Revenues:</b>										
Property taxes	\$ 52,440,123	\$ 55,639,941	\$ 60,909,459	\$ 68,434,552	\$ 74,533,875	\$ 83,182,130	\$ 88,583,323	\$ 95,539,518	\$ 100,065,605	\$ 104,080,550
Intergovernmental	5,938,443	5,324,112	6,239,461	10,158,639	14,523,085	10,139,958	5,370,261	7,473,719	9,244,867	31,610,291
Charges for services	7,374,330	7,414,314	7,705,456	8,474,917	10,871,304	11,590,479	11,645,239	12,491,793	12,533,981	12,437,141
Contributions	70,095	188,981	1,949,956	1,895,977	253,055	430,808	362,930	509,151	415,675	1,158,152
Interest and investment income	978,404	1,006,419	3,211,173	1,318,661	984,098	433,861	445,222	824,370	1,231,797	869,627
Other	360,083	434,777	505,573	511,853	164,525	365,306	785,047	650,643	1,174,035	216,475
Total revenues	67,161,478	70,008,544	80,521,078	90,794,599	101,329,942	106,142,542	107,192,022	117,489,194	124,665,960	150,372,236
<b>Expenditures:</b>										
<b>Current:</b>										
General government	5,209,090	5,529,257	5,658,104	6,604,353	8,954,752	7,919,638	8,310,995	8,508,620	9,059,947	9,582,204
Health and welfare	384,355	373,970	522,412	486,804	679,172	624,182	697,515	838,121	810,197	927,711
Community grants	192,273	199,329	197,990	214,090	223,038	228,788	239,467	243,604	232,545	224,162
Public recreation	3,353,118	3,490,472	3,632,546	5,071,906	4,076,741	4,278,411	4,435,728	4,667,123	4,947,335	5,145,899
Public safety	4,785,370	5,153,032	5,182,003	5,510,723	5,763,000	6,029,891	6,691,279	7,128,342	7,249,288	8,098,038
Public works	4,139,864	4,516,546	4,940,635	6,331,605	5,547,933	6,007,704	5,635,669	5,984,995	5,459,233	6,037,325
Education	42,496,627	45,560,671	48,564,431	51,770,652	55,762,119	60,968,581	64,049,766	70,721,623	75,526,940	102,647,607
Library	1,004,000	1,100,000	1,155,000	1,222,780	1,365,000	1,365,000	1,419,600	1,478,580	1,545,200	1,610,000
Debt service										
Principal	1,897,364	2,207,908	2,263,665	2,949,637	6,842,859	8,366,396	8,998,906	8,495,792	8,357,918	8,479,970
Interest	1,366,101	1,307,172	1,980,027	2,509,873	3,889,767	5,544,132	9,924,878	6,366,549	6,143,087	5,502,546
Bennett's pond settlement										
Capital outlay	7,481,193	11,957,471	17,111,549	46,965,114	56,516,262	28,501,680	9,300,823	6,152,567	5,815,293	5,018,365
Total expenditures	72,309,355	81,395,828	91,208,362	129,637,537	149,620,643	129,834,403	122,004,626	120,585,916	125,146,983	153,273,827
Excess (Deficiency) of Revenues over Expenditures	(5,147,877)	(11,387,284)	(10,687,284)	(38,842,938)	(48,290,701)	(23,691,861)	(14,812,604)	(3,096,722)	(481,023)	(2,901,591)
<b>Other Financing Sources (Uses):</b>										
Issuance of debt		11,535,000	25,640,000	58,210,000	38,600,000	4,450,000	10,440,000	7,180,000	559,254	9,640,000
Capital lease proceeds		174,913	1,226,867					871,635		713,700
Issuance of refunding bonds					2,705,000		31,480,000			
Payment to refunded bond escrow agent					(2,736,471)		(34,612,628)			
Premium on refunding bonds					982,892		3,132,628			
Proceeds from sale of assets					4,250,000	100,398			41,850	
Fund balance restatements				1,439,105						
Transfers in	2,863,411	1,781,207	6,460,010	1,124,075	1,217,495	1,788,889	1,209,479	1,470,702	3,964,852	2,648,233
Transfers out	(2,863,411)	(1,781,207)	(6,460,010)	(1,124,075)	(1,217,495)	(2,321,628)	(1,209,479)	(1,470,702)	(4,229,426)	(2,648,233)
Total other financing sources	-	11,709,913	26,866,867	59,649,105	43,801,421	4,017,659	10,440,000	8,051,635	336,530	10,353,700
Net Change in Fund Balances	(5,147,877)	322,629	16,179,583	20,806,167	(4,489,280)	(19,674,202)	(4,372,604)	4,954,913	(144,493)	7,452,109
Fund Balance at Beginning of Year, or as Restated	3,556,255	(1,591,622)	(1,268,993)	14,910,590	35,716,757	31,613,654	11,896,146	7,523,542	5,298,455	4,773,690
Fund Balance at End of Year	\$ (1,591,622)	\$ (1,268,993)	\$ 14,910,590	\$ 35,716,757	\$ 31,227,477	\$ 11,939,452	\$ 7,523,542	\$ 12,478,455	\$ 5,153,962	\$ 12,225,799
Debit Service as a Percentage to Noncapital Expenditures	5.03%	5.06%	5.73%	6.60%	11.53%	13.73%	16.79%	12.99%	12.15%	9.28%

## TOWN OF RIDGEFIELD, CONNECTICUT

## ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY

## LAST TEN FISCAL YEARS

(\$ In Thousands)  
(Unaudited)

Fiscal Year	Assessed Property Values			Total Taxable Assessed Value	Mill Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Real	Personal	Tax Exempt				
1999	\$ 2,245,282	\$ 285,409	\$ 24,101	\$ 2,506,590	21.52	\$ 4,278,902	58.58%
2000	2,301,586	319,505	23,862	2,597,229	22.24	5,059,608	51.33%
2001	2,361,388	335,598	34,710	2,662,276	23.25	5,612,874	47.43%
2002	2,407,472	351,829	43,401	2,715,900	25.49	5,852,551	46.41%
2003	3,669,721	363,120	22,037	4,010,804	27.58	6,167,261	65.03%
2004	3,739,353	340,669	27,648	4,052,374	20.77	6,959,445	58.23%
2005	3,773,194	359,589	28,511	4,104,272	22.02	7,401,087	55.45%
2006	3,818,831	362,902	27,332	4,154,401	23.42	8,711,940	47.69%
2007	3,873,447	373,305	34,076	4,212,676	24.23	8,030,910	52.46%
2008	5,098,296	373,702	33,258	5,438,740	24.87	8,031,355	67.72%

Source: Town Assessor's office

Note: By state law property is assessed at 70% of actual value with periodic revaluation of real property.

The estimated actual amount is the equalized grand list which is estimated by the State of Connecticut, Office of Policy and Management.

## TOWN OF RIDGEFIELD, CONNECTICUT

## PRINCIPAL TAXPAYERS

## CURRENT YEAR AND NINE YEARS AGO

(Unaudited)

	2008			1999		
	Taxable Assessed Value	Rank	Percentage of Gross Taxable Assessed Grand List	Taxable Assessed Value	Rank	Percentage of Gross Taxable Assessed Grand List
Boehringer Ingelheim Pharmaceuticals, Inc.	\$ 254,958,366	1	4.69%	\$ 145,073,838	1	5.79%
Copps Hill Shopping Association	37,869,700	2	0.70%	8,106,660	5	0.32%
Urstadt Biddle Properties	12,605,670	3	0.23%			
Ridgefield Professional Building	11,724,210	4	0.22%			
Schlumberger Technical Corporation	11,121,770	5	0.20%	23,400,478	2	0.93%
Flat Rock Corp	10,876,990	6	0.20%			
CCC of Ridgefield, CT	10,506,190	7	0.19%	7,266,320	7	0.29%
Connecticut Light & Power	10,051,340	8	0.18%	10,057,687	4	0.40%
Ridgefield Bank	9,888,620	9	0.18%			
Athena Holdings, LLC	9,098,010	10	0.17%			
S.V.G. Lithography Systems, Inc.				16,900,582	3	0.67%
Stephen J. Zemo				9,543,690	6	0.38%
Pinnacle Ridgefield Developers, LLC				7,183,205	8	0.29%
Eureka V, LLC				7,029,670	9	0.28%
Chase Manhattan Bank - Finance Group				6,680,430	10	0.27%
	<u>\$ 378,700,866</u>		<u>6.96%</u>	<u>\$ 241,242,560</u>		<u>9.62%</u>

Source: Town Assessor's office

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**PROPERTY TAX LEVIES AND COLLECTIONS**  
**LAST TEN FISCAL YEARS**

(\$ In Thousands)  
(Unaudited)

Fiscal Year	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
1999	\$ 51,858,544	\$ 51,108,103	98.55%	\$ 1,105,625	\$ 52,213,728	100.68%
2000	55,523,305	54,656,367	98.44%	751,317	55,407,684	99.79%
2001	60,200,456	59,178,821	98.30%	1,471,834	60,650,655	100.75%
2002	67,501,611	66,627,237	98.70%	1,503,430	68,130,667	100.93%
2003	74,493,968	73,532,314	98.71%	722,202	74,254,516	99.68%
2004	82,618,759	81,389,173	98.51%	1,570,382	82,959,555	100.41%
2005	88,761,871	87,757,803	98.87%	610,827	88,368,630	99.56%
2006	95,519,556	94,631,945	99.07%	746,417	95,378,362	99.85%
2007	100,027,321	99,230,346	99.20%	682,162	99,912,508	99.89%
2008	104,114,071	103,316,916	99.23%	614,997	103,931,913	99.83%

Source: Tax Collector's office and Finance office

## TOWN OF RIDGEFIELD, CONNECTICUT

RATIO OF NET GENERAL BONDED DEBT TO  
ASSESSED VALUE AND NET GENERAL BONDED DEBT PER CAPITA

## LAST TEN FISCAL YEARS

(Unaudited)

<b>Fiscal Year</b>	<b>General Long-Term Debt (3)(4)</b>	<b>Assessed Value (1)(4)</b>	<b>Ratio of Long-Term Debt to Assessed Value</b>	<b>Population (2)</b>	<b>Per Capita Income (2)</b>	<b>Percentage of Personal Income (2)</b>	<b>Long-Term Debt Per Capita</b>
1999	\$ 25,297	2,506,590	1.01%	22,450	\$ 50,024	2.25%	\$ 1,127
2000	34,624	2,597,229	1.33%	23,643	51,795	2.83%	1,464
2001	51,210	2,662,276	1.92%	23,750	54,126	3.98%	2,156
2002	113,260	2,715,900	4.17%	23,920	56,616	8.36%	4,735
2003	148,705	4,010,804	3.71%	24,080	59,503	10.38%	6,175
2004	140,339	4,052,374	3.46%	24,154	62,776	9.26%	5,810
2005	144,780	4,104,272	3.53%	24,588	66,480	8.86%	5,888
2006	134,500	4,154,401	3.24%	24,612	70,136	7.79%	5,465
2007	126,546	4,212,276	3.00%	24,710	72,941	7.02%	5,121
2008	127,411	5,438,740	2.34%	24,720	75,155	6.86%	5,154

(1) See Table 5 for taxable property value data

(2) See Table 11 for income and population data. These ratios are calculated using personal income and population for the calendar year.

(3) Bonds, notes payable and premiums.

(4) Amounts expressed in thousands.

**TOWN OF RIDGEFIELD, CONNECTICUT  
SCHEDULE OF DEBT LIMITATION  
CONNECTICUT GENERAL STATUTES, SECTION 7-374(b)  
FOR THE YEAR ENDED JUNE 30, 2008**

Tax Base:	
Total tax collections	\$ 103,931,913
Reimbursement of Revenue Loss on:	
Elderly tax freeze grant	<u>63,591</u>
Total Base	<u>\$ 103,995,504</u>

	<u>Public Improvement</u>	<u>Schools</u>	<u>Sewers</u>	<u>Urban Renewal</u>	<u>Pension Deficit</u>
Debt Limitation:					
2 1/4 Times Base	\$ 233,989,884	\$	\$	\$	\$
4 1/2 Times Base		467,979,768			
3 3/4 Times Base			389,983,140		
3 1/4 Times Base				337,985,388	
3 Times Base					311,986,512
	<u>233,989,884</u>	<u>467,979,768</u>	<u>389,983,140</u>	<u>337,985,388</u>	<u>311,986,512</u>
Total limitations					
Indebtedness:					
Bonds outstanding	55,104,400	64,244,100	2,081,500		
Bond anticipation notes outstanding					
Bonds authorized but unissued	6,949,984				
Less school building grants		(54,288)			
Less sewer assessments			(937,750)		
	<u>62,054,384</u>	<u>64,189,812</u>	<u>1,143,750</u>	<u>-</u>	<u>-</u>
Total indebtedness (1)					
Debt Limitation in Excess of Outstanding and Authorized Debt	<u>\$ 171,935,500</u>	<u>\$ 403,789,956</u>	<u>\$ 388,839,390</u>	<u>\$ 337,985,388</u>	<u>\$ 311,986,512</u>

Notes: (1) The total of the above indebtedness amounts to: \$ 127,387,946

In no event shall total indebtedness exceed seven times the base for debt limitation computation: \$ 727,968,528

(2) There is no overlapping debt for the Town of Ridgefield.

TOWN OF RIDGEFIELD, CONECTICUT

LEGAL DEBT MARGIN INFORMATION

LAST TEN FISCAL YEARS

	FISCAL YEAR									
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Debt limit	\$ 365,974,455	\$ 388,004,429	\$ 420,169,680	\$ 477,010,324	\$ 519,879,123	\$ 580,786,885	\$ 618,650,410	\$ 668,830,162	\$ 699,930,735	\$ 727,968,528
Total net debt applicable to limit	27,815,000	34,675,000	51,153,031	118,253,299	150,442,486	137,360,933	135,106,335	122,216,405	118,675,388	120,421,909
Legal Debt Margin	\$ 338,159,455	\$ 353,329,429	\$ 369,016,649	\$ 358,757,025	\$ 369,436,637	\$ 443,425,952	\$ 483,544,075	\$ 546,613,757	\$ 581,255,347	\$ 607,546,619
Total net debt applicable to the limit as a percentage of debt limit	7.60%	8.94%	12.17%	24.79%	28.94%	23.65%	21.84%	18.27%	19.73%	17.50%

Note: The State of Connecticut General Statutes require that in no event shall the total debt of the Town exceed seven (7) times the annual receipts from taxation.

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**LAST TEN FISCAL YEARS**

**(Unaudited)**

<b>Fiscal Year</b>	<b>Population</b>	<b>Per Capita Income</b>	<b>Personal Income (1)</b>	<b>Median Age</b>	<b>School Enrollment (2)</b>	<b>Unemployment Rate (3)</b>
1999	22,450	\$ 50,024	\$ 1,123,038,800	37	4,664	1.74%
2000	23,643	51,795	1,224,589,185	39	4,831	1.30%
2001	23,750	54,126	1,285,492,500	39	4,982	1.80%
2002	23,920	56,616	1,354,254,720	39	5,138	2.50%
2003	24,080	59,503	1,432,832,240	39	5,429	2.50%
2004	24,154	62,776	1,516,291,504	39	5,522	3.20%
2005	24,588	66,480	1,634,610,240	39	5,597	3.70%
2006	24,612	70,136	1,726,187,232	38	5,641	2.50%
2007	24,710	72,941	1,802,372,110	38	5,498	3.10%
2008	24,720	75,155	1,857,831,600	39	5,591	2.80%

Sources: Population, per capita income, personal income and median age, U.S. Bureau of the Census and Connecticut Department of Health.

- (1) U.S. Bureau of the Census.
- (2) Town of Ridgefield, Board of Education.
- (3) State of Connecticut, Department of Labor.

## TOWN OF RIDGEFIELD, CONNECTICUT

## PRINCIPAL EMPLOYERS

## CURRENT YEAR AND NINE YEARS AGO

(Unaudited)

	2008			1999		
	Employees	Rank	Percentage of Total Town Employment	Employees	Rank	Percentage of Total Town Employment
Boehringer-Ingelheim, Inc.	3,025	1	25.99%	1,200	1	10.08%
Adam Broderick Salon & Spa	203	2	1.74%			
Fairfield County Bankcorp	165	3	1.42%	95	6	0.80%
Laurel Ridge Health Care Center	149	4	1.28%			
Stop & Shop	145	5	1.25%			
Ridgefield Crossings	111	6	0.95%	50	10	0.42%
Kohl's Department Store	105	7	0.90%			
Ullman Devices, Corp	65	8	0.56%	76	8	0.64%
Pamby Motors, Inc.	63	9	0.54%	61	9	0.51%
Ridgefield BMW Mazda	50	10	0.43%			
Schlumberger Technical Corp.				140	3	1.18%
Silicone Valley Corporation				500	2	4.20%
Norco Company				128	4	1.08%
Village Bank				100	5	0.84%
Duty Free International, Inc.				80	7	0.67%
	<u>4,081</u>		<u>35.06%</u>	<u>2,430</u>		<u>20.42%</u>

Source: Telephone survey and Department of Labor, State of Connecticut.

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**FULL-TIME EQUIVALENT GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM**

**LAST TEN FISCAL YEARS**  
**(Unaudited)**

	FISCAL YEAR									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
<u>General government</u>										
Management services	28.9	30.5	26.5	26.5	26.5	24.5	24.0	24.0	23.6	23.6
Finance	6.5	7.0	7.0	7.0	6.7	6.7	6.7	6.7	7.5	7.0
Planning	4.5	4.5	4.5	4.0	4.0	5.0	5.0	5.0	5.0	5.0
Building	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.0
<u>Public Health</u>										
Health	3.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.0
Social Services	2.7	2.4	2.4	2.4	2.4	2.3	2.3	2.3	2.3	2.0
<u>Public safety</u>										
Police	48.5	48.5	48.5	48.5	48.5	43.6	43.6	43.6	43.6	43.6
Fire	38.0	37.8	35.2	35.2	35.2	33.0	33.0	32.0	28.0	28.0
Parking	0.7	0.7	0.5	0.5	1.3	1.3	1.3	1.3	1.3	1.3
Canine	1.8	1.8	1.8	1.8	1.5	1.5	1.5	1.5	1.5	1.5
<u>Public works</u>										
	29.0	29.0	30.0	29.0	28.0	31.8	30.8	30.8	30.0	29.8
<u>Public Recreation</u>										
Recreation	50.0	50.0	50.0	50.0	50.0	49.0	48.2	47.3	47.3	39.5
Golf Course	14.0	14.0	14.0	14.0	16.0	17.3	17.3	17.3	17.3	15.5
Tree Warden	0.5	0.5	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.3
<u>Public Education</u>										
Certified	469.8	459.7	445.9	435.3	435.0	424.2	405.4	390.7	375.0	362.7
Non-certified	227.4	217.1	214.5	210.6	206.3	197.8	181.0	172.7	169.0	160.7
<b>Total</b>	<b>929.3</b>	<b>911.5</b>	<b>889.4</b>	<b>873.5</b>	<b>870.0</b>	<b>846.6</b>	<b>808.7</b>	<b>783.7</b>	<b>759.8</b>	<b>726.4</b>

Source: Town of Ridgefield, Human Resources Department and Board of Education, Personnel Department.

Notes: Full-time employees are scheduled to work 1,820 or 2,080 hours per year (including vacation and sick leave). Full-time equivalent employment is calculated by dividing total labor hours by 1,820 or 2,080 based on the employment classification.

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**OPERATING INDICATORS BY FUNCTION/PROGRAM**  
**LAST TEN FISCAL YEARS**  
**(Unaudited)**

	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
<u>General Government</u>										
<u>Legal Counsel:</u>										
Professional fees	\$ 303,069	\$ 265,603	\$ 232,828	\$ 162,001	\$ 206,736	\$ 337,898	\$ 224,450	\$ 151,188	\$ 267,637	\$ 169,312
<u>Town Clerk's Office:</u>										
Licenses issued	2,958	2,949	3,046	2,982	3,116	3,228	3,137	3,248	3,410	3,330
Record vital statistics	230	427	460	509	523	580	571	583	613	638
Document recordings	6,392	7,134	7,872	8,322	9,438	12,415	10,654	6,579	7,332	8,568
<u>Registrar of Voters:</u>										
Registered voters	15,019	14,961	15,194	15,853	15,382	15,495	15,519	15,923	15,049	15,111
Elections and referenda	4	2	3	5	4	3	5	3	5	6
<u>Planning and Development</u>										
Building permits issued	2,146	2,067	2,264	2,198	2,554	2,415	2,860	3,028	2,871	2,864
Value of building permits	\$ 88,204,342	\$ 117,022,051	\$ 83,580,683	\$ 65,921,952	\$ 75,710,078	\$ 101,733,974	\$ 78,567,392	\$ 52,099,328	\$ 61,792,388	\$ 51,781,332
Zoning permits issued	306	350	337	341	358	424	394	380	475	463
<u>Public Safety</u>										
<u>Police Department:</u>										
Motor vehicle citations	5,806	3,231	4,718	4,131	5,031	4,600	4,573	4,170	3,874	3,645
General citations	1,496	844	599	501	496	706	697	1,537	1,410	1,294
<u>Fire Department:</u>										
Fire related calls	1,217	1,215	1,022	940	1,058	960	898	980	1,023	848
Medical related calls	1,952	1,889	1,905	1,986	1,827	1,792	1,714	1,562	1,404	1,258
<u>Parking Authority:</u>										
Parking violations	2,585	1,359	1,235	2,594	2,610	2,560	1,966	2,240	2,110	1,830
<u>Public Works</u>										
Miles of street resurfacing	4.3	9.0	12.8	13.0	12.4	13.0	12.5	16.0	14.0	12.0
Work Orders completed	401	465	572	748	625	680	910	985	1,010	968
<u>Public Recreation</u>										
Rounds of golf	38,078	38,247	36,196	36,796	32,722	35,125	39,683	37,500	39,982	38,755
Recreation center members	6,669	6,858	7,002	7,098	7,161	6,170	4,140	4,151	4,209	4,437
Summer camp participants	1,141	1,400	1,300	1,232	1,202	1,175	1,050	924	927	879
Martin park beach passes	563	538	452	474	604	714	604	550	575	557
<u>Public Education</u>										
Student enrollment	5,591	5,498	5,641	5,597	5,522	5,429	5,138	4,982	4,831	4,664

Source(s): Various Town Departments

**TOWN OF RIDGEFIELD, CONNECTICUT**  
**CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM**  
**LAST TEN FISCAL YEARS**  
**(Unaudited)**

	FISCAL YEAR									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
<u>General Government</u>										
Vehicles	8	8	8	8	8	8	9	9	9	9
<u>Public Safety</u>										
Police stations	1	1	1	1	1	1	1	1	1	1
Fire stations	2	2	2	2	2	2	2	2	2	2
Police vehicles	20	20	19	19	19	18	18	17	17	16
Fire vehicles	16	16	16	17	17	17	18	17	17	16
<u>Public Works</u>										
Town roads (miles)	193.2	193.2	193.2	193.2	189.5	189.5	180.9	180.77	178.2	176.4
Town sidewalks (miles)	14.0	13.6	13.1	13.1	11.6	11.6	11.6	8.5	8.0	7.4
Sanitary sewers (miles)	20.3	20.3	20.3	20.3	20.3	20.3	14.6	14.6	13.0	11.7
Storm sewers (miles)	88.0	87.6	85.7	85.7	85.0	84.0	84.0	84.0	54.0	30.0
Treatment plants	2	2	2	2	2	2	2	2	2	2
Highway vehicles	37	37	37	37	36	35	35	34	34	34
<u>Public Recreation</u>										
Average	2,156	2,156	2,156	2,114	2,114	2,114	2,114	2,114	2,114	2,114
<u>Athletic facilities:</u>										
Baseball diamonds	21	21	19	19	19	19	19	19	16	12
Basketball courts - Outside	2	2	2	3	3	3	3	3	3	3
Soccer fields	15	15	15	15	15	16	15	15	21	21
Football fields	3	3	3	3	3	3	3	3	3	3
Playgrounds	10	10	9	9	9	9	9	9	9	9
Tennis courts	9	9	9	9	9	9	7	7	7	7
Skate board park	1	1	1	1	1	1	1	1	1	1
Nature areas	39	39	39	39	39	39	38	38	38	38
Picnic areas	3	3	3	2	2	2	2	2	2	2
Swimming pools	2	2	2	2	2	2	1	1	1	1
Vehicles	18	17	17	17	17	16	16	16	16	16
<u>Public Education</u>										
Elementary schools	6	6	6	6	5	5	5	5	5	5
Middle schools	2	2	2	2	2	2	1	1	1	1
High schools	1	1	1	1	1	1	1	1	1	1

Source(s): Various Town Departments